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PAIX- TRAVAIL- PATRIE

MINISTRE DE L'ADMINISTRATION
TERRITORIALE ET
DECENTRALISATION

REGION DU NORD OUEST



REPUBLIC OF CAMEROON

PEACE- WORK-FAHERLAND

MINISTRY OF TERRITORIAL ADMINISTRATION
AND DECENTRALISATION

NWA COUNCIL DEVELOPMENT PLAN



Elaborated with the support of the National Community Driven Development Program (PNDD)



EXECUTIVE SUMMARY

The Government of Cameroon has the vision of becoming an emerging economy by 2035. To achieve this, the government revised the PRSP to produce the Growth and Employment Strategy Paper (GES). Achieving this vision would be difficult with a centralised Government development action. Councils are being empowered to effect the socio-economic development of their areas of jurisdiction.

Nwa council, one of the Councils in Donga Mantung Division of the North West Region has been operating without a clear Council Development Plan (CDP). The Nwa (CDP) was elaborated by Solid Foundation International (SOFI).

The methodology adopted to realise the CDP was the participatory approach carried out in the seven stages of a CDP process involving various stakeholders; council staff, councillors, community leaders, inhabitants of the council area, administrative and private services, socio-professional groups, PNDP staff, and the population at large. Various tools/techniques were used to collect primary and secondary data. The results were compiled in separate documents namely; Baseline data, CID, USD and Village Diagnosis (VD). The results of each of the stages were restituted to the Steering Committee. The results of the diagnosis together with problems identified by sector were compiled into the consolidated report. These documents constitute very important annexes to this CDP.

The results of the CDP process present major axes of development as prescribed in the GESP and Cameroon's vision 2035. It has the reference situation and problems identified in all 28 development sectors with the needs of each sector identified in all 39 villages of the municipality and the urban space. It also has a comprehensive CID with key axes for capacity building of the council; highlighted. A total of 28 Log Frame Matrix (LFM) of planned action in all the sectors has been elaborated. In all, 36 micro projects have been planned which if realised will put Nwa council in the forefront of emergence alongside the country at large. A total of 46 micro projects have been programmed in the triennial plan in 08 sectors with focus on basic infrastructures of Water & Energy, Health, Basic Education, Secondary Education, Public works, Trade, Housing & Urban Development and Communication. Twenty nine (29) of these projects have been programmed for the AIP of 2012 including the operational plan of the vulnerable population to the tune of **621 509 877 FCFA**. These investment projects are financed from the PIB; 08 projects to the tune of **78,750,000 frs**, three (03) projects are financed by the Council-PNDP partnership to the tune of **82,841,371 FCFA**, 19 projects funded by council direct resources to the tune of **151,718,506 FCFA** and two (02) projects funded by Council-ADB partnership to the tune of **95 000 000 FCFA**. Seven (7) projects planned for the second year of the triennial plan will cost **553,025,546 FCFA** while the 07 projects planned for the last year of the triennial plan (2014) will cost **1,659,000,000 FCFA**. These projects take into consideration needs of vulnerable groups (2012 = 41,342,000 FCFA, 2013= 51,000,000 CFA, 2014 = 35,000,000 FCFA). The council is therefore encouraged to explore other venues like embassies and foreign development organisations to mobilise resources for the execution of these projects during the second and third years.

A socio-environmental management plan for all projects in the triennial plan which prescribes mitigation measures for socio-environmental impacts have been designed. A procurement plan for projects in the AIP has been elaborated and will serve as a tool for M&E. Procedure, team responsible and frequency for M&E have been drawn up to enable the effective implementation of the CDP.

In summary, main problems are identified in 08 sectors and log frames and strategies put up to solve these constraints by the year 2035. For the triennial plan, 50 micro projects beginning with those of 2012, a monitoring and evaluation strategy has been envisaged; all these to be followed up the council follow-up committee under the watchful eyes and guidance by the administration.

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List of Abbreviation MINAS

Ministry of Social Affairs

MINATD	Ministry of Territorial Administration and Decentralisation
MINCOM	Ministry of Communication
MINCULT	Ministry of Arts and Culture
MINDAF	Ministry of Lands, Surveys and State Property
MINDU	Ministry of Housing and Urban Development
MINEDUB	Ministry of Basic Education
MINEE	Ministry of Energy and Water Resources
MINFI	Ministry of Finance
MINEFOP	Ministry of Forestry and Wildlife
MINESEC	Ministry of Secondary Education
MINTP	Ministry of Public Works
MINFOPRA	Ministry of Public Service and Administrative Reforms
MINIMDT	Ministry of Industry, Mines and Technological Development
MINJEUN	Ministry of Youths and Civic Education
MINJUSTICE	Ministry of Justice
MINPMEESA	Ministry of Small and Medium Size Enterprises, Social Economy and Handicraft
MINPROFF	Ministry of Women empowerment and the Family
MINSANTE	Ministry of Public Health
MINEPIA	Fishery and Animal Industries
MINSEP	Ministry of Sports and Physical Education

MINT	Ministry of Transport
MINTOUR	Ministry of Tourism and Leisure
MINTS	Ministry of Labour and Social Security
NGOs	Non Governmental Organisation
SOFI	Solid Foundation International
ALT	Assistant Laboratory Technician
DH	District Hospital
DMO	District Medical Officer
D.O	Divisional Officer
S.D.O	Senior Divisional Officer
IHC	Integrated Health Centre
HS	Health Service
FEICOM	Fond d'Equipelement Intercommunale
HC	Health Centre
IHC	Integrated Health Centre
SRN/SRM	State Registered Nurse/Midwife
AL	Advance Level
CID	Council Institutional Diagnosis
GCE	General Certificate of Education
MT	Municipal Treasurer
PNDP	Programme National de Développement Participatif
PA	Pharmacy Attendant
HS	Health Service
ALT	Assistant Laboratory Technician
IHC	Integrated Health Center
VD	Village Diagnosis
USD	Urban Space Diagnosis
MV/LV	Medium Voltage / Low Voltage
CT- Phone	Camtel Mobile Phone Company
Orange	French Mobile Phone Company
MTN	South African Mobile Telephone Company
CIG	Common Initiative Group
LUP	Land Use Plan

SECTION ONE: INTRODUCTION

1.1 Context and Justification

The vision for Cameroon is that by 2035 the Government of Cameroon envisages the State to become an emerging economy. This means reducing poverty and fostering economic growth. Thus, the Growth and Employment Strategy (GES) was put in place as a framework to achieve this vision. The GES is an empirical expression of an integrated framework of a mid-term human development for Cameroon. It describes the country's progress towards achieving the MDGs and realising the vision 2035. Participatory development action provides a practical means to achieve this vision. Thus the Government of Cameroon for about a decade now decided to devolve, in a progressive manner, powers to local authorities (councils). Within the decentralisation program, Councils are being empowered to effect the socio-economic development of their areas of jurisdiction. A CDP provides a framework for the Nwa council to realise socio-economic development of the area of jurisdiction.

The decentralization process entails that councils shall take greater responsibility for the socio-economic development of its area of jurisdiction. In order to achieve this mission, the councils must have a clear development vision. A CDP captures the development aspirations of a council. Nwa council is one of the Councils in Donga Mantung Division of the North West Region, hitherto without a development vision within the participatory framework. Without a CDP, development in Nwa council will hardly be participatory and will not focus on local economic growth and creation of employment. A CDP is document that comes timely to enable Nwa council join the train taking Cameroon to emergence.

To realise the CDP, Nwa Council engaged a convention with the National Community Driven Participatory Development (PNDP) to accompany the council establishes a CDP. The terms of this convention included financing the elaboration of a

CDP, support to the council board, council sittings, bank charges, payment of salaries of CDO and Finance Agent for 2 years and feasibility studies. Nwa council thus recruited Solid Foundation International (SOFI) to accompany it realise its development plan. The terms of this contract included SOFI to accompany Nwa Council in the elaboration of its CDP. PNDP provided the financial and technical support in a four months project of elaboration of the CDP. This project was executed between July and October 2011. However, the process continued until April 2012 because of difficulties to organise planning and programming workshops

1.2 CDP Objectives

The main objective of the CDP is to establish the reference situation of Nwa council and produce a document which carries the development aspirations of the council.

The specific objectives of the council CDP are:

To organize a workshop on the training on the CDP process to the Council and Steering Committee

To mobilise and sensitise the beneficiary populations in the 39 villages and the Urban Space of the council as well as the staff, Councilors or all social strata, on the CDP process and the necessity for them to actively participate in the process.

To organize the official launching ceremony of the CDP process

To collect and validate the baseline data and cartographic of the council

To carry out participatory CID

To carry out participatory USD with problems, constraints and assets/potentials by sector identified.

To carry out participatory VD with problems in all development sectors identified, analysed and local solutions planned and a followup committee put in place

To consolidate all diagnostic data and GPS cartography

To produce a strategic plan of the council using the LFM approach

To produce a triennial and annual investment plans for the council; taking into consideration vulnerable populations

To elaborate a socio-environmental management plan for all projects in the AIP

To elaborate an implementation plan for the AIP

To elaborate an M&E plan for the the CDP

To integrate transversal aspects into the CDP such as local economic development, gender and minority population, governance and HIV/AIDS issues.

To support the Council in projects feasibility studies, contract award and execution process levels for micro projects including trans-border /transversal solutions.

1.3 Structure of the CDP

The CDP report is made up of the main CDP and its annexes. The main CDP, for convenience is divided into 9 main sections: Section 1 presents the introduction which covers the context and justification of the CDP; the objectives of the CDP and the presentation of this document. Section 2 presents the methodology used to realise the CDP; section 3 presents a consolidation of the results of the participatory diagnosis. Section 4 contains a summary of the diagnostic results. Section 5 presents the strategic plan with 28 LGM elaborated for each development sector, spatial planning of priority infrastructure and the management of the urban space. Section 6 presents the operational planning with the triennial plan, AIP and planning for the vulnerable and the procurement plan Section 7 presents an M&E plan for the council. Section 8 presents the conclusion on the CDP. Section 9 presents the bibliography consulted during the process. The Report ends with a list of annexes to this main CDP.

The CDP annexes include Baseline report which contains primary and secondary information obtained from sectors, council and on the field, VD reports gives the main constrains, potentials, needs and proposed solutions to these needs at village level, the CID report gives the main constrains, potentials, needs and proposed solutions to these needs at the council level as an institution, USD report gives the main constrains, potentials, needs and proposed solutions to these needs of the urban space (Nwa, Mbem and Mfe), The project forms, the consolidated report, program of work, photos, minutes of meetings with attendance sheets, activity reports and other relevant documents constitute the annexures. These annexes are presented in a separate document (document 2).

SECTION TWO: METHODOLOGY

The methodology adopted for the elaboration of the CDP and the diagnosis in particular followed a participatory approach. Seven main stages are involved in the elaboration of the CDP, namely; preparation of the process, participatory diagnosis, planning, resource mobilisation, programming, implementation and Monitoring & Evaluation.

2.1 Preparation of the whole process

The process started with the (i) the regional training of LSOs at Bambui-Tubah Sub Division of Mezam Division of the North West Region from June 20th to July 2nd 2011. This training consisted of two phases- phase one involved theoretical training on general understanding of the concepts in the CDP process and phase two involved a practical experience of field application of the concepts and activities of the CDP process. The practical experience was carried out in the Santa and Mbengwi councils; (ii) the introduction of the complete team of LSO and the verification of the conformity of the personnel vis-a-vis the CVs presented in the offer in the Nwa Council on the 15th July 2011; (iii) Restitution of LSO training with the participation of members of the Steering Committee, counsellors and facilitators. Restitution took place at the Nwa council hall from the 25th of July to the 2nd of August 2011. This preparatory stage ended with the launching workshop on the 28th of August 2011.

2.2 Information/ Data collection and treatment

2.2.1 Information/data collection

Data collection was done between the periods of July to August 2011. Both secondary and primary data was collected at the following levels; the various sector services, at the council level, village level and urban space level. Secondary data was collected from the various sectors services from their annual reports. At the council level, the council reports, monographic studies, minutes of meetings, and inventory were the main sources of data. At the village level, village written history was collected, almanacs and reports from other development activities were used. At the urban level the main source of data were reports and maps from the divisional delegation for urban development and habitat. Primary data was collected in a participatory manner involve all the stakeholders. The methods used included workshops, interviews, focus group discussions with key informants, semi structural interviews using tools provided by PNDP. Cartographic data was collected using a GPS.

2.2.2 Data treatment

Data collected were subjected to different treatments in order to exploit them to the maximum for the benefit of the municipality in particular and the entire division in general .Tools used for this exercise consisted of identification of problems/constraints that retard/hamper development in all aspects, strengths/potentials that can be used to solve these constrains/weaknesses and transformation into micro-projects and local solutions. SWOT analysis, use of problem tree and logical framework analysis of action plans to solve these problems/constrains in all the 28 sectors with emphasis on the 08 priority sectors (Education, Public Health, Public Works, Water and Energy, Culture, Environment, Transport, Commerce (Trade) both at the village and Council levels for the entire community to bring out and propose solutions to problems specific to the vulnerable and minority populations and according to the type of vulnerability.

The data collected was log into a computer for analysis and synthesis. Microsoft word were used to analyse synthesised and compile the reports. Microsoft Excel was used to carried out mathematical and statistical analyses of the data while Map Source was use to generate the various thematic maps.

After the analysis and synthesis of the data, the reports were restituted to the Steering Committee, and sector service heads.The Baseline data, CID, USD, Village diagnosis and consolidated report were restituted on August 25th, 2011, September 11th, 2011, September 29th, 2011, November 17th, 2011, and January 26th, 2012 respectively.

2.3 Consolidation of Diagnosed data and Cartography

2.3.1 Consolidation of diagnosed data

All diagnosed data in the villages, urban space and Council as an Institution were consolidated into a report. The reference situation per sector and problems and needs identified were key aspects of this consolidation report. Data from the key sectors and needs per sector were consolidated into an Excel forms for analysis and exploitation. This consolidated report was restituted to the Steering Committee and Sector Services heads on the 12th of March 2012 during the planning workshop.

2.3.2 Cartography

For easy visual appraisal and quick evaluation of spatial distribution and eventual planning of social infrastructure and land use, the GPS Gamin type 60 and appropriate computer soft wares were used to collect cartographic data . These data was consolidated into the following thematic maps; existing Basic Education establishments, existing Secondary Education establishment, Health Infrastructure, Water Supply Schemes, Transportation and Energy and the maps demarcating the Urban Space of Nwa Municipality. These maps are herein presented.

2.4 Planning workshop, Resource Mobilization and Programming

Prior to the planning workshop, the LSO prepare logical framework matrix of action plan for all the 28 sectors and sent them in advance to the Sector Service Heads in Nkambe and Bamenda to amend the planning in their respective sectors. The planning workshop took place in Nkambe (March 12, 2012) because of topographic and road constraints. There were 18 Sector Service Heads in attendance. During the planning workshop, the logical framework matrix of action plan for each sector was restituted in plenary and amendments were taken. Resource Mobilisation and Programming took place at the Nwa council Hall on the 13th -14th of March 2012 with the members of the Steering Committee, the Council Executive, the SG and MT in attendance.

2.5 monitoring and evaluation mechanism

The Steering Committee setup by MD No 29/2011 of 20/06/2011 at the preparatory stage of the process took part in the restitution workshop in the council hall from 12th July to 22nd July 2011. This committee later on participated in all the stages in the elaboration of the process. However, not all the members of the Steering Committee could all be present at every stage of the diagnosis. Collaboration with the LSO at the beginning was difficult because of misunderstanding of roles and responsibilities. Later on when such roles and responsibilities were understood, collaboration became smooth. Members of the Committee present at the level of the village and the CDO gave the LSO timely support. Restitution of diagnosis was done to this committee who systematically signed the validation minutes.

This committee was not given the necessary financial and material means by the council to enable them follow-up the field activities of the LSO. The LSO was stressed up with this responsibility, though partially. This made them not to function as a team and therefore could not be very effective. Thus the members may not have a full mastery of the CDP process. It should be noted that the recommendation of the SDO to increase the number of members of this committee to include minorities like the Mbororos and women was not respected .This team if converted into the Follow-up Committee of the CDP need to be reinforced, trained on their role and be given sufficient financial and material means to be able to carry out the task of M&E of the CDP implementation.

A PNDP monitoring team made several visits to Nwa to monitor the process. Monthly evaluation meetings were held together with other LSOs at the PNDP regional office in Bamenda. During such meetings, the LSO was given timely advice on how to proceed with the CDP Process.

A plan for the participatory M&E mechanism during the implementation stage of the CDP was elaborated and is included in this report. It includes a monitoring team, frequency of M&E activities and indicators of the level of realization of the CDP. It also points out when the CDP is to be reviewed.

SECTION THREE:

PRESENTATION OF THE COUNCIL AREA

3.1. Description of the council area

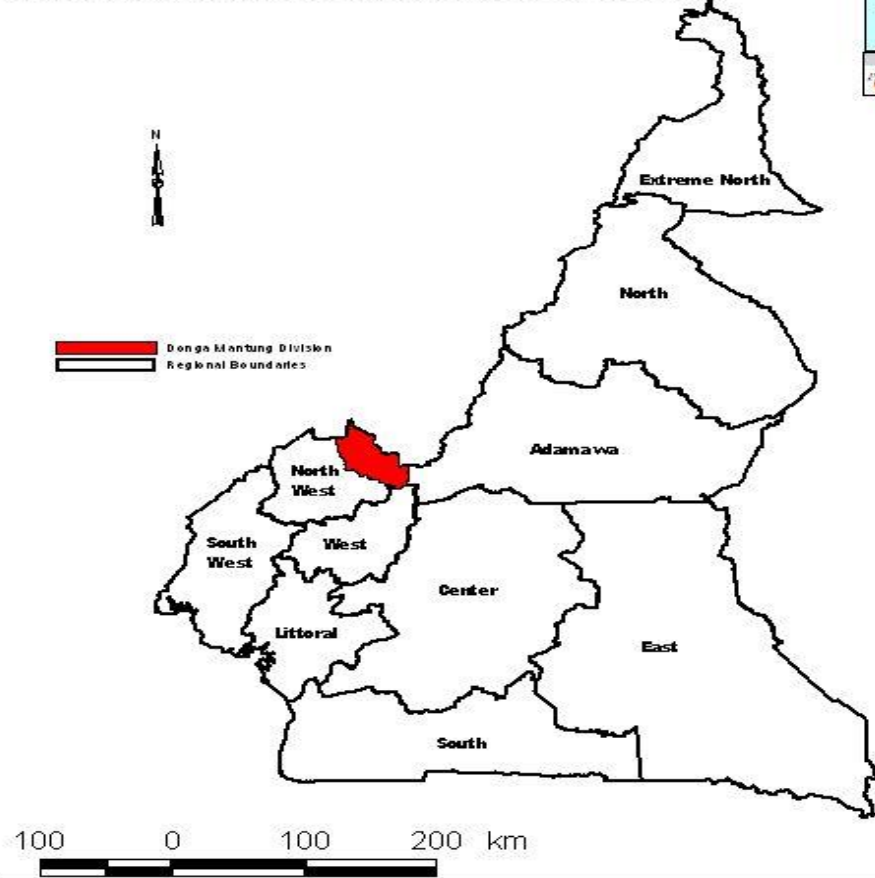
3.1.1 Location of Nwa Council Area

Nwa council is one of the councils of the Donga Mantung Division of the North West Region of Cameroon. It is located between Latitudes 5.30o and 6.45o north of the equator and between Longitudes 10.45o and 11.30o east of the Greenwich Meridian. It is bounded in the North and North East by the Federal Republic of Nigeria, in the West and South West by Bui Division, in the East by Adamawa Region and in the South East by the West Region.

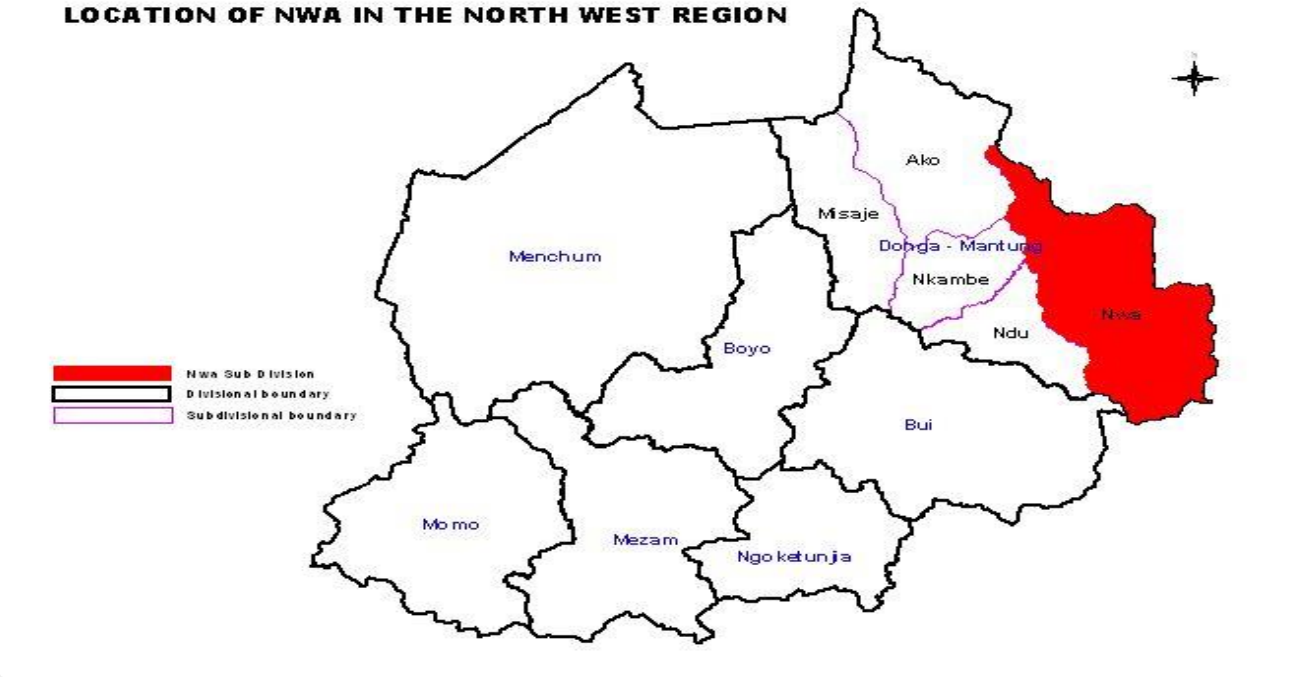
Map 1: Location of Nwa council Area in the North West Region of Cameroon.

LOCATION OF DONGA MANTUNG IN CAMEROON

MINISTRE DES COMMUNES, DU DEVELOPPEMENT LOCAL ET DE L'AMENAGEMENT DU TERRITOIRE	MINISTRE DE L'ECONOMIE, DU COMMERCE ET DE L'INDUSTRIE
PROGRAMME NATIONAL DE DEVELOPPEMENT PARTICIPATIF	NATIONAL COMMUNITY DRIVEN DEVELOPMENT PROGRAMME
 COUNCIL DEVELOPMENT PLAN NWA COUNCIL	



LOCATION OF NWA IN THE NORTH WEST REGION



3.1.2 Constituent Villages and Neighbourhoods of Nwa Council

The Villages that make Nwa subdivision are presented in the table that follows:

Table 1: Constituent villages of the Municipality

S/N	Village	Neighbourhoods	Projected Pop 2011
1	Adere	Bugo, Bankan, Bangang, Bang	4308
2	Bang	Mbunchi, Mbunsi	1215
3	Bitui	Bigam, Manfo, Manfi, Maka, Bunso, Maleng, Gingu	2537
4	Ncha	Ncha I, Ncha II	1936
5	Lus	La'si, Malo, Mnka, Ngulo, Nhuimbe, Uki, Uso, Uyo	9075
6	Kom	Mbuku, Nvo, Nshifu, Vroe, Wi	2362
7	Mballa	Monse, Yui, lo, Mbunchu	1989
8	Kwaja	Jan, Gwan, Michak, Kwaja, Fum, Gum, Njinke, Mbagam	4840
9	Jui	Mbwafe, Mafe, Toulo, Mafo, Magiar, Mbula, Bwafar, Buere, Bwenvu, Buezshue, Buafia	2859
10	Koffa	Nkwa, Bang, Maka, Ngo'mentie, Bukujie	2051
11	Manang	Mba', Beketu, Bosa'kop, Tchaen, Bo-nwendzo, Be-Samengwul, Benta, Be-Toben	1367
12	Mbah	Rem, Mbula, Fouh	1118
13	Mbat	Besong, Beshjelir, Belu'shie, Bebie, Belimbiang, Benwenshie, Benfozang, Bembong, Bemukpo, Bemehe	1243
14	Mbepji	Baraki, Matung, Maring, Bakup, Mborongm, Mission, Maka	2208
15	Sa'am	Njong, Lanjong, Mantung, Ngung	847
16	Ntim	Nuro, Nfaka, Gamnka, Ntoh, Tum	1030
17	Ntong	Ndem, Kez, Nyang	3312
18	Kwak	Ntoh, Mafum, Musooh, Tsmchah, Kwer	605
19	Fa'am	Mamvok, Tibar, Nwa, Ndong I, Ndong II	3025
20	Ngung	Mbongar, Mekeh, Benge, Sob, Gor	2420
21	Sih	Sijar, Makar, Mubar, Meneck, Munkwi	4598
22	Bom	Bomgor, Chikwe, Massing, Kopkan, Mandak, Makwak, Machwo	1452
23	Gom	Nkwi, Mulip, Nchak, Goh, Gip, Sang I, Sang II, Ntoh	5203

24	Mfe	Back, Mbinze, Nkwack-Goh, Mvari	4840
25	Nwa	Magham, Funkwi, Kuram, Ntoh, Kube, Gam, Nditah	13015
26	Mbem	Nchakm Mason, Nkwak, Mbuiy, Kopko, Makeh, Bang, Mashie, Jah, Kih, Munkah	7260
27	Nkot	Kulih, Makar, Nkeng, Ngwantung, Makam, Ndu	3388
28	Rom	Kupjur, Buick, Rang, Jack, Ngang, Nje, Fulanis, Ntotang, Tchenka, Mvup/Kurt	4961
29	Yang	Makwet, Saba, Manfong, Lower Yang	2240
30	Nguri	Bunbung, Manang, Sakwap, Fam and Bih	590
31	Ntem	Mbancha, Mundoh, Mbup, Likepntem, Mbasup, Wadjiri, Kurt	3146
32	Nwanti	Nfandi, Mesha, and Yamba	2420
33	Ngu	Yeng, Kutaba, Juma, Nkuang, Mafe'e and Mawo	726
34	Mbirikpa	Mvenblanh, Mbang, Mfumzab, Quii	543
35	Nking	Nking I, Nking II	675
36	Nwat	Poh, Timah and Sambaji	363
37	Ngom (Sabongari)	Ngom-kila, Ngom-kukum, Shie Road, Black water, Kwah	9745
38	Nyurong	Nyurong, Berni	584
39	Ngomkow	Bang, Ngomkow	2291
40	Jator-Gwembe	Jator, Sigon, orande	447
41	Ngamfe- Kurt	Gamfe, Muram, Njong	1815
42	Lih	Lih-kop, Lih-Mboh	991
Total population			121 642

Source: Projection from 1987 census

NB: Three (03) of the above villages make up the urban space: Mfe, Nwa and Mbem.

3.1.3 Population Analysis of the council

Table 2: Population structure of the municipality

Men	Women	Youth	Children < 5yrs
49,340	51,328	11,139	9,835
41%	42%	9%	8%

3.1.4 Ethnic Groups in the Municipality

Ethnic groups

There are three (03) ethnic groups that make up the Nwa sub-division (municipality)

Mfumte Ethnic group

Mfumte clan is situated generally north of the Yamba clan and shares boundaries with Ndu, Nkambe and Ako sub-division. The Mfumte people like the Yamba and Mbaw people form part of the Tikari tribe that migrated from Adamawa region. They are popularly known as Mfumte people because of their affiliation with palm trees. They are called “Mfumte” meaning “people living under palms”. 14 villages make up the clan.

Yamba ethnic group

The clan is located south of the Mfumte and North of the Mbaw clans respectively. It shares boundary with Ndu sub-division and the neighbouring villages of Nigeria. According to Mfon Martin Kumbongsi (1960), the clan was known as Kaka clan; which means “No-no” in Nsungli language. It was late changed to Yamba clan due to this meaning.

According to the 1987 census figures, villages with more than 1000 inhabitants include Nwa, Gom, Mbem, Mfe, Ngung, Rom and Yang. It is low in other villages because of the undulating landscape and agriculture-based economy.

Mbaw ethnic group

Mbaw like the Yamba and Mfumte people form part of the Tikari tribe that originated from Kimi in Adamawa region. Mbaw clan is situated south of the Yamba clan and shares common boundaries with Mbiame sub-division (Bui-division), Adamawa and Western Regions (in the South), Ndu and Nkambe (in the North West). It is made up of 13 villages

The settlement patterns though generally clustered are linear such as along the Ntaba-Sabongari-Koumchoum highway. Patches of nucleated settlement along this highway are found in villages such as Ntem, Ngu, Nwanti and Ngom just to mention a few. There are equally dispersed settlements especially where the main stay is agriculture.

3.2. Historical Profile of the council

Nwa council was created by presidential decree number 63/250 of 04 07 1963. At creation, it had 43 villages namely; Adere, Lus, Bang, Manang, Mbat, jui, Koffa, Mballa, Mbah, Mbepji, Kom, Bom, Gom, Rom, Saam, Ngung, Ncha, Bitui, Ngung, Kwaja, Ntong, Faam, Kwak, Sih, Yang, Nwa, Nkot, Mbem, Mfe, Lih, Ngomkow, Ngom (Sabongari), Nyurong, Nwat, mbirikpa, Ngu, Nguri, Nwati, Ntem, Kurt -Gamfe, Jator- Gwembe, Koumchoum, Nking and Ntim, a total surface area of 165000km².

However, recently the number of villages dropped by one, with Koumchoum having been given to Bankim sub division of Mayo Banyo division, Adamawa Region and the surface area of the land decreased to approximately 150,000km².

At creation, it enjoyed multi party politics but this changed in 1972 with the fusion of all existing political parties into one; the Cameroon National Union (CNU). From this point in time, the council was run by administrators; appointed by the central administration in Yaounde the last of who was Chief Fowanko John. This changed in 1992 with democratic election of Mayors:

- Kame Stephen (SDF party) 1992
- Yakabong Paul (CPDM party) 2007
- Dr. Ngomfe David Loma Moloh (CPDM party) 2010-till date

On the infrastructure front, much has evolved; Council has transformed most foot paths into earth roads which unfortunately are motor-able mostly in the dry season; primary schools have increased from less than 10 (operated mostly by the Cameroon Baptist Convention) to 90 and now 89 due to the transfer of Konsen-Konser school of Koumchoun village to the Bankim inspectorate of Basic Education; 28 nursery schools up from zero in the 70s, Council/state can now boast of 09 water supply systems and 7 wells which now supply safer drinking water as oppose to what was obtained before (all drinking water was fetched directly from streams and/or springs and health care delivery has greatly improve from services of a few life abundant programs (LAP) of the CBC mission to 11 Integrated Health Centres.

With the advent of democracy and the on-going decentralization process, the Mayor and council are empowered to run the development train at a predicted and faster pace. The Nwa council Development Plan (CDP) is the first most important instrument which effectively transfers some competences in 09 sectors to the council.

3.3.1 The problems, Strengths and identified areas of capacity building for Nwa Council are synthesized as seen in the following tables:

Table 3: Synthesis of the Council as an institution

<i>Constraints/Problems</i>	<i>Strengths/Potentials</i>	<i>Areas for capacity building (proposals and solutions)</i>
Human Resources Management		
<ul style="list-style-type: none"> -Some committees with members of either very low educational level/not fully aware of responsibility or mission -Absence of an adapted organizational chart; hence poor output of staff. -Motivations reserved for few staff only. The majority not registered at CNPS, have no duty post allowances, paid leaves, traveling allowances, family allowances, job satisfaction and working environment -No precise career profile per category of workers. -The chief executive is the exclusive executor of the budget -Relations amongst different units and personalities are politically strained because of clan and political differences. -Absence of regular general and/or departmental meetings backed by attendance sheets and signed minutes. -Recruitment (permanent, temporal, holiday jobs) without adequate publicity in all the 42 villages -No sanctions previewed for acts of indiscipline or violation of work ethics 	<ul style="list-style-type: none"> -41 Councilors of which there are 04 Deputy Mayors, a Mayor, 34 members of staff of various categories, qualifications and professional training. -Human resource management policy. -Committees (Finance, Social Affairs Infrastructure) -Regular payment of salaries and benefits/allowances -Training and recycling of personnel -Holding of meetings (Intra and inter service) -Work ethics. 	<ul style="list-style-type: none"> Capacity building of personnel either outside Nwa (INADES FORMATION, SOFI, CEFAM, PAID WA etc) or in Nwa (displacements of trainees) in domains of: <ul style="list-style-type: none"> -Management of personnel -Management of field and office equipment -Accounting and reporting -Sustainable management of projects -Establishment of a precise career profile per category of workers -Effective involvement of councilors in the execution of the budget and projects. -Selection of potential councilors who have at least ‘O’ level certificate or equivalence -Members of committee should be sworn in or take oath of office in a competent court prior to assumption of duties, -Institution of regular meetings; weekly for services and monthly for the whole council. -All recruitment should be transparent publicity in all villages, the council and D.O.’s notice boards and churches etc. -Pay dues to whoever deserves them on a first come bases. -Redeployment of staff to posts of responsibility where they are qualified or experienced -Place on anticipated retirement staff that fit nowhere. -Establishment of work ethics in the council and sanctioning of workers who violate them.
Financial Resources Management		
<ul style="list-style-type: none"> -Budgetary excesses at the end of fiscal years 2008, 2009, and 2010 	<ul style="list-style-type: none"> -Traditional revenue collection sources (market tolls, patents, 	<ul style="list-style-type: none"> -Appropriate and proper feasibility studies prior to contract award and execution of projects.

<ul style="list-style-type: none"> -Limited mastery of budgetary procedures as portrayed by large differences between budgetary estimates and realization. -Many revenue heads for which budgets are made and nothing collected. -Many potentials not exploited (manual mining, forest royalties, non planting of more forest and oil palm plantations, and no strict control of revenue collections); hence giving room for embezzlement in all its forms, absences of twinning with other councils limits funding activities. -Money paid for poorly executed or studied projects. 	<ul style="list-style-type: none"> rest house rents, forestry products, jangali tax) State and institutional transfers such as FEICOM, G-P DERUDEP -Clear cut modalities for collection and depositing of revenue -Separate account points-administrative and management to minimize misappropriation -High potentials of unexploited natural resources -Twinning with other councils -Proper feasibility studies prior to execution of all projects -FEICOM/ State/ Council/PNDP -International revenue, other NGOs etc. 	<ul style="list-style-type: none"> -Deliberation in a council session in collaboration with DDMINIMIDT to determine level of revenue to be collected from manual mining activities. -Unannounced control to check fraud in revenue collection -Active/Effective search for twinning partners -Seminar on accounting, revenue generation, expenditure, resources and fraud management. -Effective sanctioning of acts of fraud or financial indiscipline(reception of contracts and fake bills) -Creation of more council forests; a source of revenue and expansion of revenue collection for forest produce
<ul style="list-style-type: none"> -Absence of a documented management and maintenance policy of all assets -Absence of date of all acquisitions, state at purchase, dates of commissioning and /or dates of construction (houses) -Lack of expertise studies of states of assets and cost estimates prior to award of contracts for purchase, maintenance and repairs -As at now, vehicle and caterpillar maintenance/repairs are done by contract; a procedure which is expensive and ineffective -Absence of a complete inventory of all assets, consumable and field assets -Poor maintenance of movable and immovable assets due to the use of gre-a-gre contracts -Large park of old and dilapidated vehicles and caterpillar on which much money is used without good results. 	<ul style="list-style-type: none"> -Many and varied income generating assets(rest house, slaughter and meat sales slabs, cattle fences, animal dips, caterpillar grader, council eucalyptus tree forest and oil palm plantations) -Capacity building on management of assets -Office equipment and consumables. -Markets -Stadium, hall, library and grandstand. -Solar panel -FEICOM, PNDP, State, NGOs, other development partners. 	<ul style="list-style-type: none"> -Creation and equipment of a council garage for maintenance of movable assets (vehicles, caterpillar and other road maintenance equipment). -Construction of markets where need be and equip them with toilets, water points, waste, disposal points and guards in some of them (Sabongari, Lus, and Nwa) -Heavy repairs/replacement of the caterpillar (Galion) and vehicles. -Improvement of reception capacity by construction of a hotel. -Supply of motorcycles to revenue collectors. -Construction of a befitting office complex and stadium of at least 1000 seating capacity -Capacity building seminars for assets acquisition and management -Modern office equipments (computers, tables, chairs etc).

3.3.2

Main Potentials and Resources of the council

The main potentials and resources of the council are presented in the table that follows:

Table 4: Situation of main potentials and Resources of Nwa Council

STRENGTHS/POTENTIALS	WEAKNESSES/CONSTRAINTS
Council as an institution	
<p>-Created in 1963 by decree № 63/250/25 of July 1963, it covers a total surface area of 150,000 km² ,total population of 121,624 (extrapolation of 1987 population census figures;3% growth rate) with an average population density of 0,7/km²</p> <p>-There are 41 Councilors including 01 Mayor and 04 Deputies.</p> <p>-Vehicle park of 01 caterpillar, 04 small vehicles, 01 motorcycle.</p> <p>-A good number of assets; offices, 01 rest house, a 07 hectare eucalyptus tree forest and an oil palm plantations.</p> <p>-34 members of staff, a Municipal Treasurer and a Secretary General.</p>	<p>-Though one of the first Councils to be created and set up in the then West Cameroon, it remains one of the most under developed (road network, telecommunication, water and energy) and poorest councils in Cameroon.</p> <p>-All buildings are very old and dilapidated (most were built in the mid-to-late 1960s)</p> <p>-The whole council area/subdivision has no grid electricity network except privately owned diesel generators and 01 Council solar panel. Hence, deforestation is a major menace to human survival.</p> <p>- Most staff members have only on-the-job training, not recycled and don't enjoy allowances</p> <p>-Of all the vehicles, only 01 is in good functional state.</p>
Schools	
<p>There are 28 nursery schools (18 Government, 06 Catholic, 01 CBC, 01 Islamic, 01 Lay Private) and enrolment of 881.Eleven (11) were created in 2010-2011 academic year.</p> <p>There are 89 primary schools (73 Government, 05 Catholic, 5 CBC, 01 PCC, 04 Islamic, 01 Lay Private). Total enrollment of 16,281 pupils. There are 116 government teachers (trained). 26 teachers in private and mission schools academic year alone.</p> <p>There are 13 colleges; 03 of which are technical (GTC Koffa and Ntong and GTHS Nwa), a total enrollment of 2535 (1462 boys and 1073 girls). GSS Ntem and Gom created in August 2011.</p> <p>Three (03) high schools: - GTHS Nwa, GHS Nwa and GHS Sabongari.</p>	<p>The 11 schools opened in 2011 have practically no trained teachers and classrooms. They operate in private quarters. All teachers are not trained (GCE holders only).</p> <p>More untrained teachers than trained teachers. Most schools do not have a conducive teaching environment (few classrooms, very few water systems, no electricity and computers etc).</p> <p>The staff and infrastructure /equipment situation is not encouraging; very few computers, no electricity, not enough classrooms and administrative buildings and absence of constructed and equipped playgrounds and laboratories.</p>
Hydrology	

<p>-Nwa council area is replete with a huge number of streams such as Masen, Mafi, Matui, Wvem, Manvungeuh, Memfi, Manfu, Mangi, and Marvob which eventually join to form the Donga river. Being a mountainous area, the spring density is very high while the fractured underground is equally rich in water.</p> <p>-They are a few small lakes such as Mandigah, Ria, Nkuri, and Nvah.</p> <p>These water resources are used for drinking and household chores, agriculture and livestock and fishery activities while the water falls can be used to generate electricity.</p>	<p>Most are not fully exploited due to poverty, lack of technical know-how, lack of funding and accessibility.</p>
<p>Renewable Energy (Solar Wind and Biogas)</p>	
<p>There is a high potential for solar energy resource since the sun shines for about 6 hours daily and from wind energy (high wind speeds). These could be used for rural electrification</p> <p>There are 10 Ardorates (Rom, Ngung, Kwaja, Mbem, Ngamfe, Ntem, Nking, Mfe, Yang, and Mbepji) with a huge cattle population. The dung from the cattle can be used for energy production.</p>	<p>Limited knowledge and limited local technical capacity to exploit these resources</p>
<p>Markets</p>	
<p>The Municipality has a two constructed markets (built by individuals). Also all the villages have small weekly markets, which hold on a specific day (Sabogari on Wednesdays). The markets of Three are Sabogari, Lus and Mbem relatively bigger. These markets are a source of council revenue.</p>	<p>-Few have been authorized to function but non is constructed and regularly equipped with sheds, water points, toilets and waste disposal structures.</p> <p>-Non is fenced and provided with security guards</p> <p>-The cattle markets are very few and poorly equipped.</p>
<p>Health</p>	
<p>The adage goes that “Health is wealth”. The Nwa municipality is covered by:</p> <p>-01 health district (Nwa), 05 health areas (Ntem, Ngu, Ntong, Nwa, and Gom) with 09 health centers excluding Kom and Lus which are under the Nkambe, 01 resident Doctor (state), 16 state personnel as well as 18 community –employed ones.</p> <p>- 07 constructed health centers and 04 applications on the Minister’s table for creation of new ones in Likop, Ntim, Rom and Mbem (Compassionate Friends Health Center).</p>	<p>Upper-Yang Health Centre and Nwa District Health service are not constructed and have little or no equipment and other services. One (01) Doctor/Patient ratio of 1:99,654, HIV/AIDs pandemic is still very much a public health issue; the CBC still runs 03 LAP Health posts with almost no equipment and personnel. In the non state health facilities, the doctor visits once in a while. The sub-divisional health facilities have no ambulance and generally no means of transportation.</p>
<p>Culture</p>	

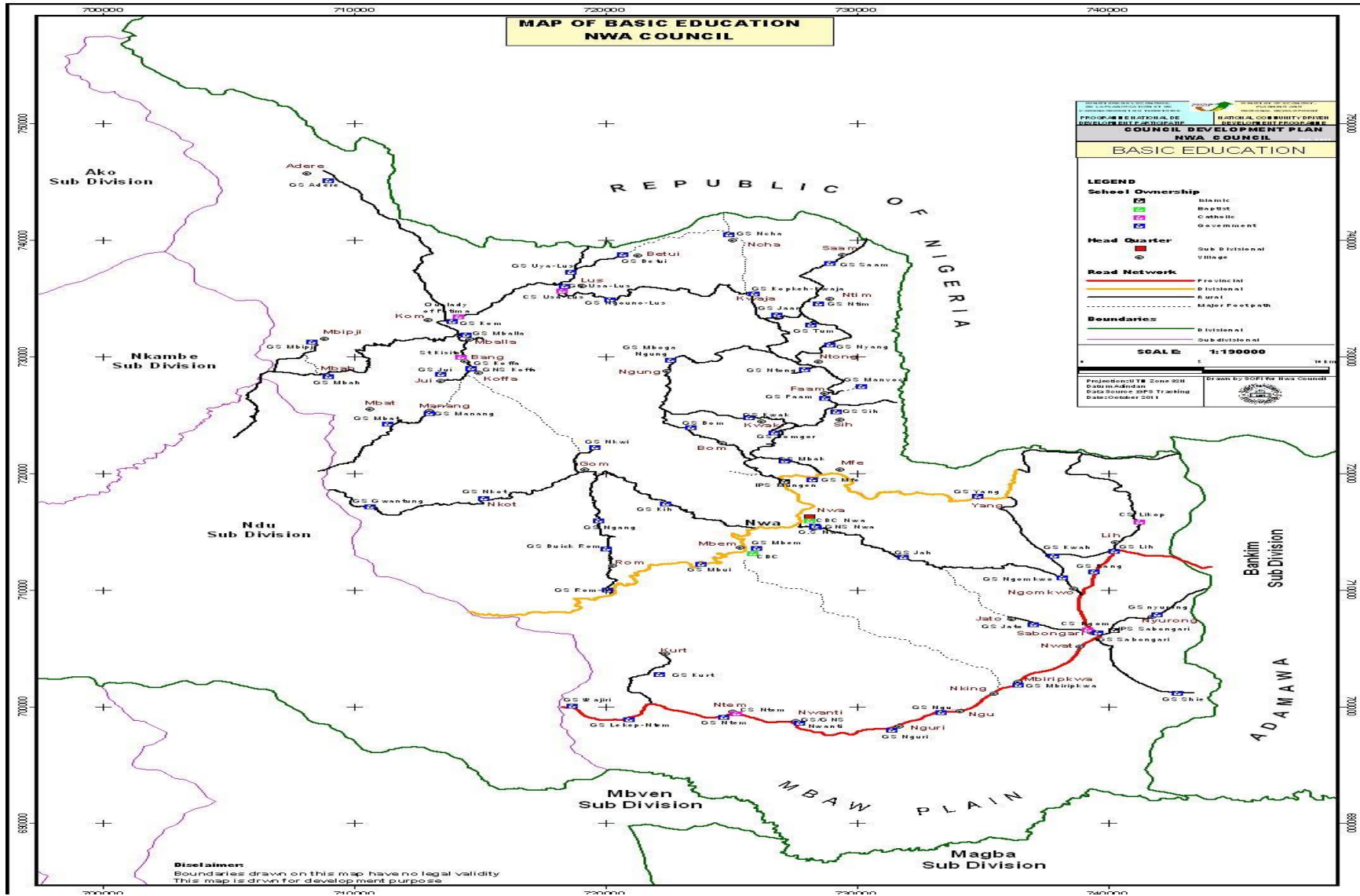
<p>Rich culture and cultural diversity; one language (originated from Kimi/Tikari land) with different dialects, dance festivals and music, other practices which portray the past (clothing, hereditary attributes , cultural site, halls etc)</p>	<p>Cultural pollution, intervention of external religions, non development and appropriate exploitation of assets. In fact, there have been no serious attempts at evaluating and promoting these assets.</p>
<p>Touristic Sites</p>	
<p>-Natural topography (rugged hills, green blanket of vegetation ,forest patches, streams and water falls) -Wild life diversity (wild animals, birds and aquatic animals) - Cultural diversities such as dances, language (one language but more than 39 dialects as well as similarities). - The people are very friendly and welcoming and give assistance to strangers even without request -There are many cultural sites which have tourist values (shrines, war trenches, Ntansah hill, war pits, reception facilities (01 hotel, 04 inns)</p>	<p>-Tourism is not encouraged and so is practically inexistent -Tourism sites are not developed and there are no structures to encourage or attract tourists -Elites and the development association of Nwa Division and the Council have till date, neglected this important sector. - Insufficient reception capacity.</p>
<p>Agriculture</p>	
<p>-Food diversity is high. Food and cash crop produced include:- maize, plantains, bananas, guinea corn, beans and soya beans, cassava, potatoes, coco yams, oil palms, oranges, rice, pawpaw. Robusta coffee and rice are mostly gowned on the Mbaw plain while other crops are grown everywhere. -Agricultural activities in the Yamba and topographically higher parts of Mfumte villages are carried out in the narrow valleys and valley sides and plains as well as the plains of Mbaw clan.</p>	<p>-Agric production statistics are difficult to come by, as farmers keep no statistics. -Farmers still practice improper farming methods (slash and burn, burning of soil, farming with ridges down the slope etc). -Banana, Plantain and Cocoyam leaves and roots attacked by leaf/root rot diseases while cocoa pods are attacked by black pod disease. -Oil palms are old and production is very low -Conservation and transformation of produce are primitive.</p>
<p>Mineral Resources</p>	
<p>-Important indices of iron ore are reported in Kofffa, Mbepji, Kwaja and Adere and environs -Precious metal compounds containing gold, nickel, cobalt, tin, etc are reported along banks of Fih stream, Adere and Lus vicinity, hilltops of Ncha, Bitui, Koffa etc -Industrial minerals such as sand, clay, and rocks are nearly everywhere.</p>	<p>-No detail exploration, evaluation and exploitation have begun. -The open air iron ore mine at Kofffa was abandoned when the roof collapsed killing 08 people. - No deliberation at a council session in collaboration with officers in charge of manual exploitation (mines) to put order and generate council revenue (exploitation of sand, clay, rocks, and laterite).</p>
<p>Fishery and Animal Industry</p>	

<p>-Large ruminant (cattle, horses) are reared on the hills where a lot of grass is found, 10 Ardorates (Rom, Ngung, Kwaja, Mbem, Ngamfe, Ntem, Nking, Mfe, Yang, and Mbepji) and a number of herds on the Mbaw plains. In human settled zones goats, sheep, pigs, guinea pigs, chickens, and rabbits are reared. - Fish from Mape dam and numerous fish ponds scattered all over Nwa sub-division.</p>	<p>-Production statistics are not easily available at the level of villages and existing ones are unreliable. -Cattle rearing is not on an intensive scale; a situation which gives rise to farmer-grazer conflicts. -Special grass such as Guatamala and Brancharia are not grown. -Extensive grazing tends to encourage the Mbororos to live in isolation and dispersed settlement pattern.</p>
Roads	
<p>The municipal can be accessed by roads various roads network which include; Sop through Rom to Nwa;Ntaba- Sabongari-Koumchoum (Adamawa Region) ;Sabongari to Nwa/Yang;Yang-Nwa;Ntamru through Gom to Nwa ;Bang (Nigeria)- Lih;Ncha (Nigeria); Sih- Nwa town; and Binka-Lus –Koffa</p>	<p>-Not a meter of Nwa subdivision is tarred -The state of existing roads is so bad that even in the dry season, mostly 4WD vehicles ply them. -Village and rural roads Maintenance Committees were dissolved -There are few constructed bridges and culverts -Most bridges in the Mfumte villages are precarious (cane/hanging type). -Nearly all foot paths have bushy sides or trees that grow very close to both sides.</p>
Socials Affairs	
<p>-Every village has a significant number of vulnerable populations and Mbororo community (over 570 aged people, 800 Widows, 1012 Orphans, 09 Mentally handicapped persons , 119 physically disadvantaged, some vulnerable families and Mbororos -Over 67 social groups formed; some of which are not legally recognized. -Most receive moral and some material assistance from Church Action Groups, some NGOs and family</p>	<p>-Most of these people belong to no social groups - A sizable number of the groups are not legally recognized -Most have never benefited from external assistance (Council/state/NGOs) -Public buildings have no special access structures for the physically handicapped. -There is/are no special schools for the blind and no rehabilitation centers for the mentally handicapped persons and the ageing population. -The aged populations are abandoned to themselves</p>
Relations	
<p>-The people are generally very friendly and welcoming. -Relations between internal and external institutions are good with few and insignificant exceptions.</p>	<p>-Local, national, inters and intra clan relations suffer a lot. These differences weaken relations amongst persons, institutions and villages; thereby creating obstacles to development. -Political parties/politicians exploit these weaknesses to their own advantage.</p>

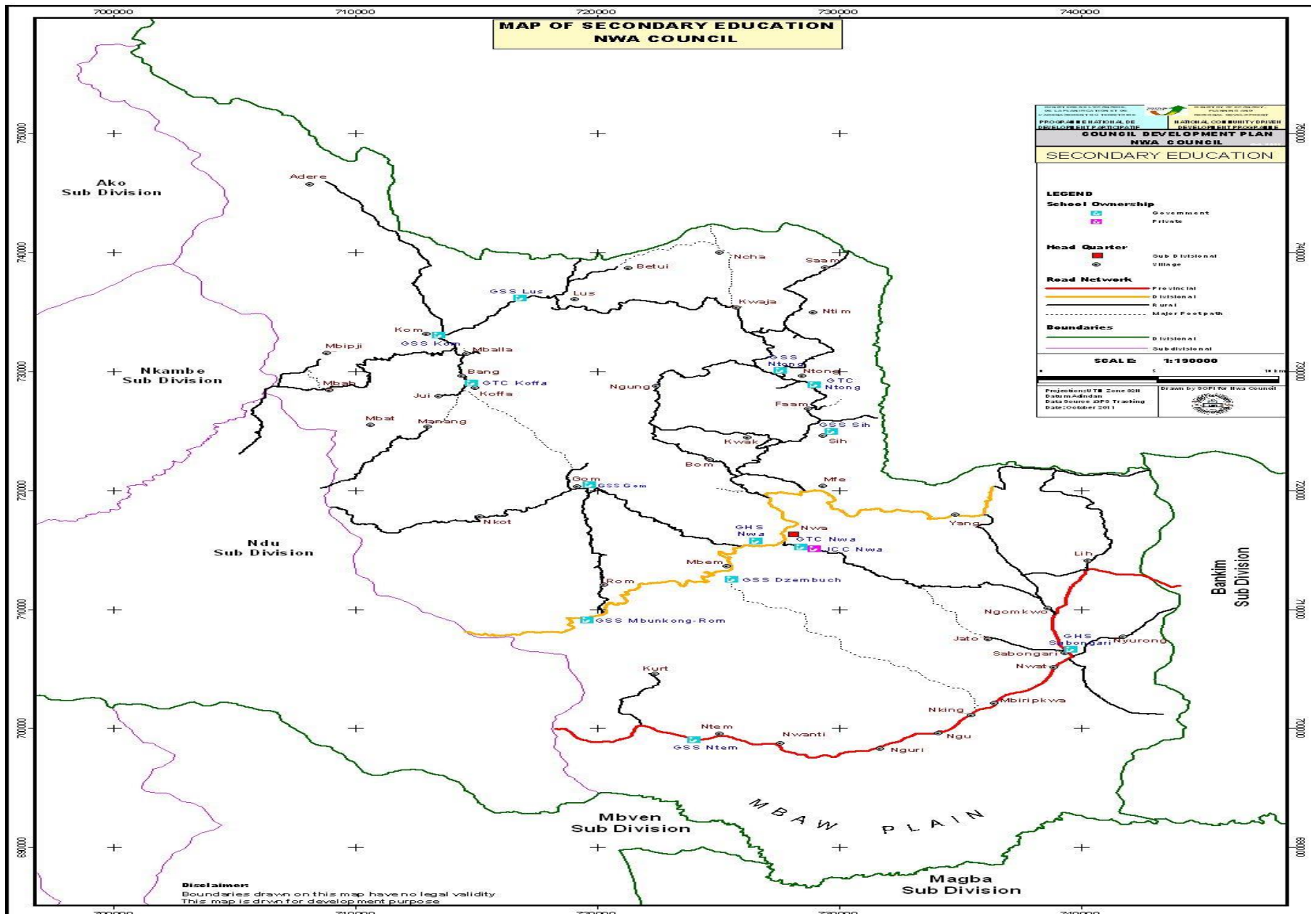
Conservation Industry	
<p>Conservation of agricultural and livestock produce (milk) are practiced. High temperatures and sun light as well as wood for drying of produce.</p>	<ul style="list-style-type: none"> -Grazer's are poor and ignorant of available conservation technologies -Grazers hardly apply for any assistance from external sources; believing that their applications will never be considered -Conservation techniques are still primitive and practiced on a small scale.
Transformation Industry	
<p>Transformation of agric/animal produce is practiced; traditional oil press, grinding of grains and tubers. Animal skin and hides are dried or weaved into ropes.</p>	<ul style="list-style-type: none"> -Farmers are poor and ignorant of available technologies /opportunities -Farmers ignorant of transformation potentials e.g. production of animal feeds especially in Sabongari and Lus (important trade centers) for agriculture and livestock in the ten (10) Ardorates. -Transformation industries are still primitive practice on a small scale
NGOs, CIGs, Micro Finance	
<p>Heifer Project International (HPI), MIDENO, GP-DERUDEP, SOFI, Agric and Animal CIGs, CDENO, Sabongari Coop. Credit Union, Nwa Post Office and Ndu Tea Coop. Credit Union, VOCADER Other local CIG e.g. Yamba North Women Group, Mungong Women Social Group MBOSCUDA</p>	<ul style="list-style-type: none"> -HPI and other NGOs intervene only on request -The micro-finance structures are very limited in terms of territorial coverage -The Cooperative Credit Unions are shaky and so not very attractive to investors/savers.

3.4 Thematic maps

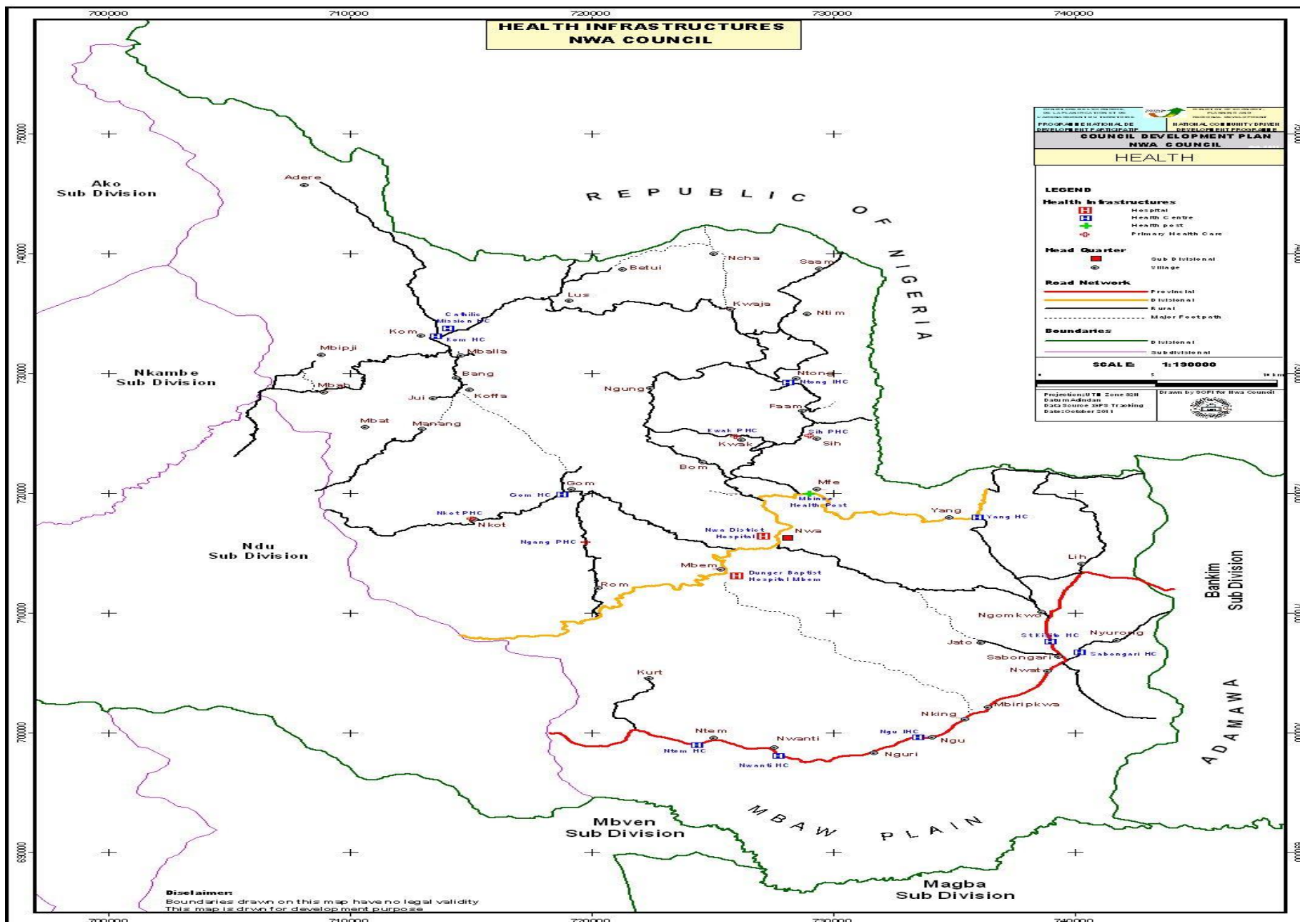
For easy visual appraisal and quick evaluation of spatial distribution and eventual planning of social infrastructure and land use, GPS Gamin type 60 was employed; using the Geographic Information System Program to geo-reference existing structures, important features as well as land use. These maps portray the spatial location of infrastructure in the domain of education, health, water and energy, roads and land use. **Map 2: Basic Education establishment in the Municipality**



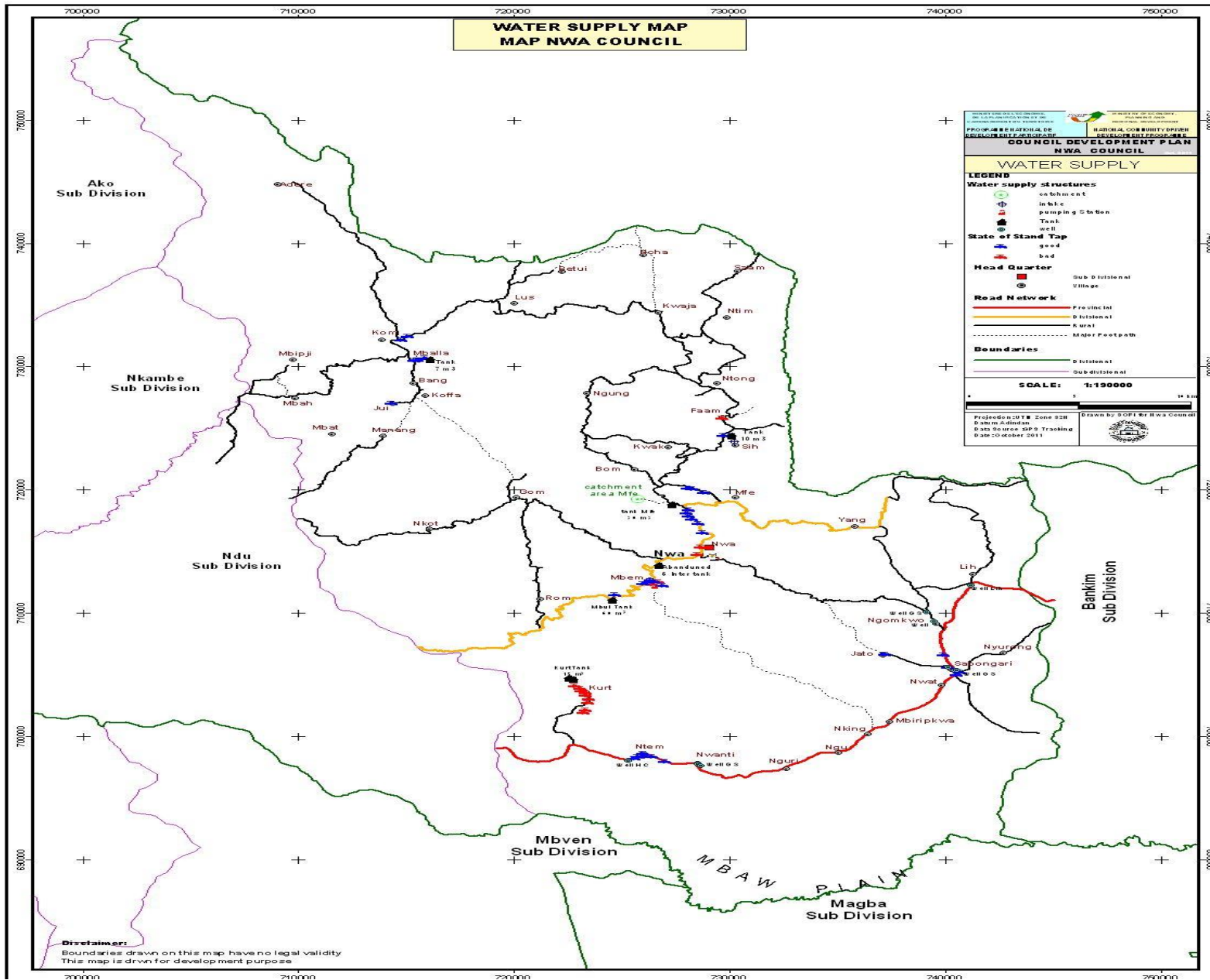
Map 3: Secondary Educations Establishment in the Municipality



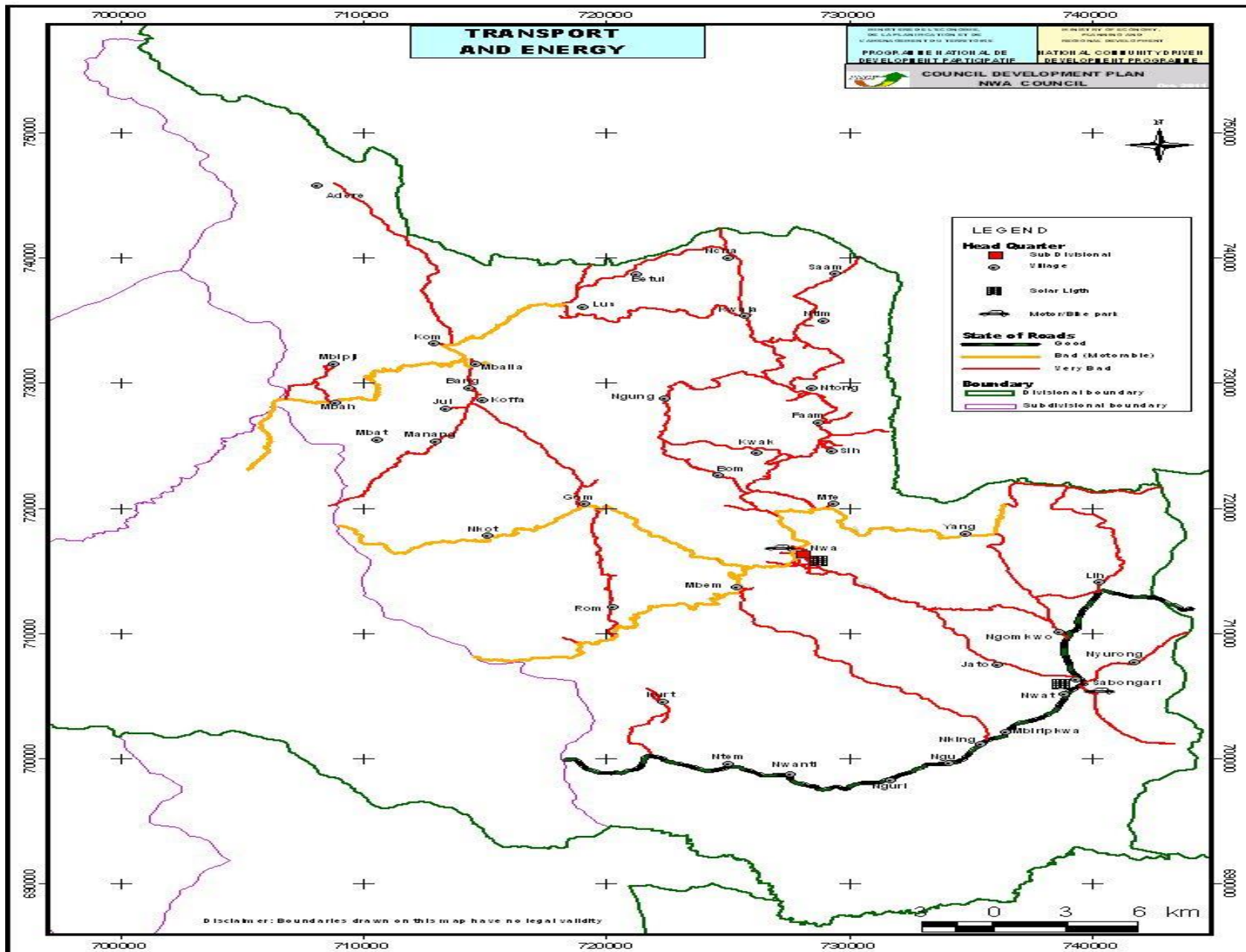
Map 4: Health Infrastructure in the municipality



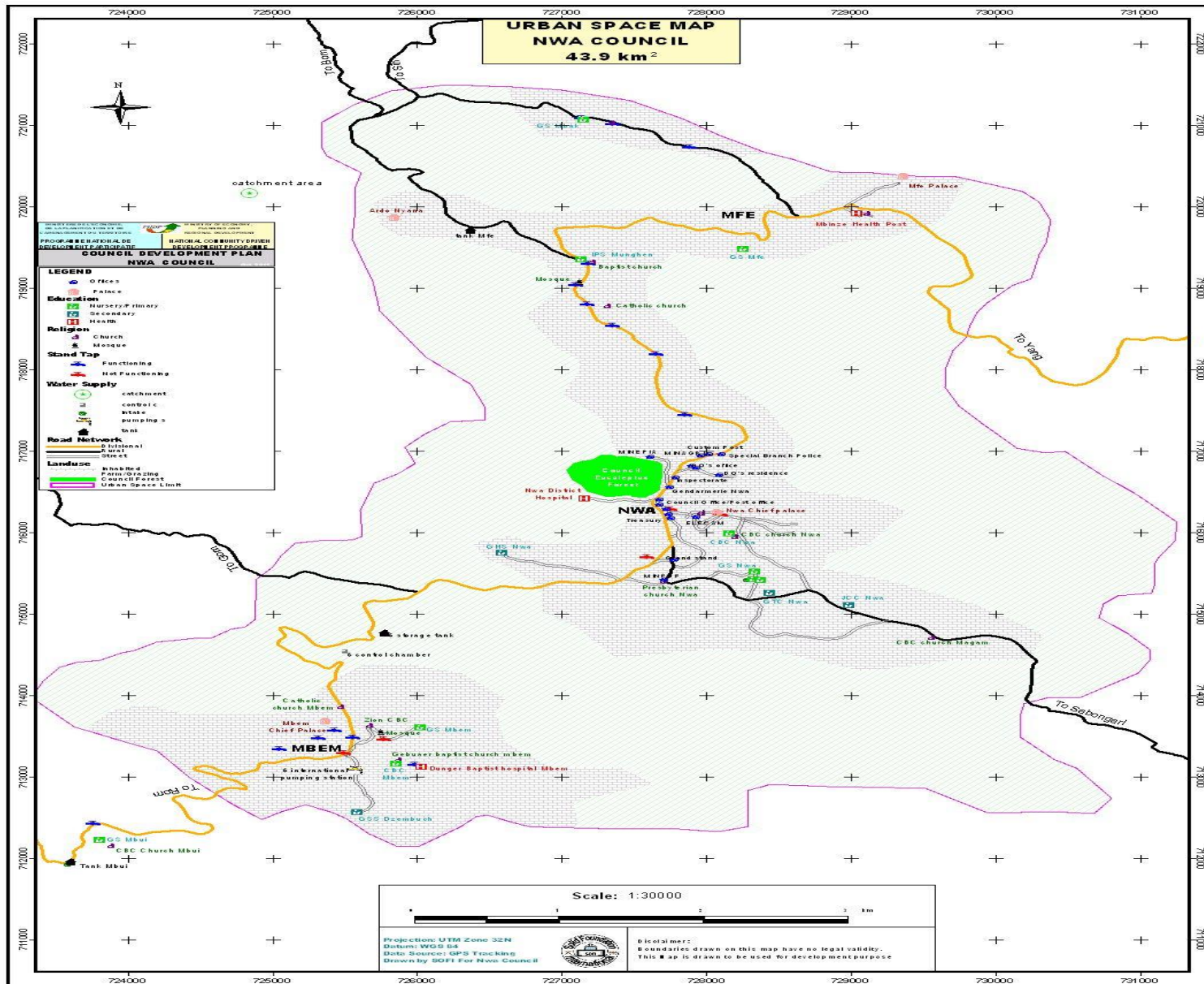
Map 5: Water supply within the Municipality



Map 6: Transport and Energy infrastructure in the Municipality



Map 7: Urban Space of the Municipality



Source:

SOFI

field

work

2011

2011

SECTION FOUR:

SUMMARY OF DIAGNOSTIC RESULTS

Diagnosis results obtained in different sectors are presented in the tables that follow:

4.1 Consolidation of diagnosis data per sector

Table 5. Existing situation in Education sector

Village	Geographic contact			School status	Level	Year of creation	Total Number of students /pupils			Total number of staff			Number and classroom equipment					
	X	Y	Z				Name	(i)	(ii)	Girls	Boys	Total	Parent teacher	Community teacher	Government	oto	poto	plank
Mbat	10,911	6,549	1360	GS Mbat	PUB	Primary	2004	220	120	340	2	1	1	0	0	1	0	0
Kom	10,937	6,6322	670	CNS Kom	PRI	Nursery	2004	17	10	27	1	0	0	0	0	0	1	28
Kom	10,937	6,6321	670	CS Kom	PRI	Primary	2004	59	70	129	2	1	3	0	0	0	6	71
Kom	10,935	6,6282	675	GS Kom	PUB	Primary	1975	80	70	150	2	1	1	0	0	4	2	62
Kom	10,931	6,6284	696	GSS Kom	PUB	Secondary	2005	100	150	250	8	0	4	0	0	5	0	83
Mballa	10,94	6,6178	680	GS mballa	PUB	Primary	1992	70	60	130	1	1	1	0	0	2	1	22
Bitui	10,997	6,6797	780	GS Betui	PUB	Primary	1979	100	170	270	2	1	2	0	0	1	1	29
Nkot/Gam	10,946	6,4908	1234	GS nkot	PUB	Primary	1982	260	140	400	4	1	1	0	0	1	3	94
Nkot/Gam	10,905	6,4848	1249	GS Gwantung	PUB	Primary	1999	54	53	107	0	1	0	0	0	2	2	0
Ncha	11,034	6,6954	1242	GS Ncha	PUB	Primary	1988	80	160	240	3	1	1	0	0	1	1	15
Sih	11,073	6,5577	1442	GS Sih	PUB	Primary	1975	89	89	178	2	0	2	0	0	5	2	92

Sih	11,073	6,5577	1442	GNS Sih	PUB	Nursery	2010	8	8	16	1	0	0	0	0	1	0	0
Sih	11,077	6,5543	1427	GSS Sih	PUB	Secondary	2005	44	42	86	6	0	4	0	0	2	0	61
Saam	11,071	6,6728	1054	GS Saam	PUB	Primary	1975	101	10	201	3	1	1	0	0	2	0	0
Saam	11,072	6,673	1032	GS mantung	PUB	Primary	2005	30	30	60	1	0	1	0	0	0	0	0
Ngomkwo	11,154	6,4285	769	GNS Ngomkwo	PUB	Nursery	2010	14	11	25	0	1	0	0	0	1	0	5
Ngomkwo	11,154	6,4285	769	GS Ngomkwo	PUB	Primary	1991	125	10	225	3	0	2	0	0	2	2	64
Ngomkwo	11,165	6,4332	771	GS Bang	PUB	Primary	2003	80	12	200	1	2	0	0	0	0	0	9
Mbirikpa	11,137	6,3454	761	GS Mbirikpa	PUB	Primary	2003	85	71	156	3	1	0	0	0	0	2	70
Ntem	11,036	6,3237	799	CS Ntem	PRI	Nursery	2006	21	20	41	0	1	0	0	0	1	2	52
Ntem	11,031	6,3208	782	GNS Ntem	PUB	Nursery	2010	12	6	18	0	1	0	0	0	0	1	6
Ntem	11,031	6,3208	782	GS Ntem	PUB	Primary	1979	99	99	198	2	1	1	0	0	0	7	10
Ntem	10,997	6,3192	770	GS Lekep Ntem	PUB	Primary	2003	110	10	214	1	0	1	0	0	3	0	25
Ntem	11,025	6,3206	798	GSS Ntem	PUB	Secondary	2010											
Jator-Gwembe	11,143	6,3924	767	GS Jato	PUB	Primary	1995	100	11	217	1	0	1	0	0	2	5	80
Nwanti	11,059	6,3164	776	GNS Nwanti	PUB	Nursery	2008	32	32	64	1	0	0	1	0	0	0	0
Nwanti	11,059	6,3164	776	GS Nwanti	PUB	Primary	1994	184	20	385	2	0	1	0	0	2	4	35
Adere	10,891	6,7375	776	GS Bankem	PUB	Primary	2005	180	12	300	4	0	1	0	0	4	2	60
Adere	10,89	6,7374	972	GS Bangang	PUB	Primary	2003	140	80	220	3	1	1	0	0	3	0	12
Adere	10,891	6,7375	789	GNS Adere	PUB	Nursery	2010	7	8	15	0	1	0	1	0	0	0	0
Adere	10,891	6,7375	776	GS Adere	PUB	Primary	1975	180	20	380	4	0	2	1	0	0	4	21
Sabongari	11,166	6,386	765	GNS ngom	PUB	Nursery	2010	3	2	5	1	0	0	0	0	1	0	0

Sabongari	11,166	6,386	765	GS Ngom	PUB	Primary	2000	251	22 1	472	0	0	3	0	0	0	6	57
Sabongari	11,162	6,3872	750	CBC Sabongari	PRI	Primary	2005	162	16 2	324	6	1	0	0	0	3	1	63
Sabongari	11,162	6,3872	750	CBC NS Sabongari	PRI	Nursery	2010	29	18	47	2	0	0	0	0	1	0	47
Sabongari	10,938	6,6004	671	St Kisito PS	PRI	Nursery	2004	29	21	50	1	0	0	0	0	1	0	50
Sabongari	10,938	6,6004	671	St Kisito NS	PRI	Primary	1997	54	47	101	4	0	0	0	0	0	5	12 7
Sabongari	11,172	6,3878	749	INS Sabongari	PRI	Nursery	2007	16	20	36	2	0	0	0	0	1	0	8
Sabongari	11,172	6,3878	749	IPS Sabongari	PRI	Primary	1997	90	16 0	250	2	0	0	0	0	3	1	30
Sabongari	11,166	6,3885	753	GHS Sabongari	PUB	Secondary		245	35 5	600	9	0	9	0	0	0	9	21 9
Nwa	11,066	6,4667	1453	GTHS Nwa	PUB	Secondary	1979	169	26 4	433	12	6	8	0	0	6	3	17 9
Nwa	11,049	6,4712	1467	GHS Nwa	PUB	Secondary	1985	153	25 5	408	12	0	3	0	0	0	4	27 9
Nwa	11,065	6,4682	1196	GS Jah	PUB	Primary	2005	49	55	104	1	0	1	2	0	2	0	0
Nwa	11,065	6,4683	1432	GS Nwa	PUB	Primary	1964	190	14 8	338	1	0	3	0	0	0	0	18 3
Nwa	11,063	6,4733	1435	CBC Nwa	PRI	Primary	1937	71	56	127	3	0	0	0	0	6	0	30
Nwa	11,065	6,4682	1437	GNS Nwa	PUB	Nursery	1992	18	18	36	0	0	1	0	0	0	2	0

Existing situation continues (education sector continues)

Village	Name	School status	Level	Year of creation	general state of buildings			Pupils/teacher ratio	Pupils/ Classroom ratio	Pupils/ seat occupied ratio	Developments							Managem ent of the str.	
		(i)			(ii)	good	average				bad	Water point	latrines	Trash cans	reaforestation	Gate	logt. Enst.	Others	PTA

Mbat	GS Mbat	PUB	Primary	2004	0	0	1	85	340	340	0	1	0	0	0	0	No	Yes	No
Kom	CNS Kom	PRI	Nursery	2004	1	1	0	27	27	1	1	1	0	0	0	0	PT ¹	Yes	No
Kom	CS Kom	PRI	Primary	2004	6	0	0	21,5	22	3	1	1	0	0	0	0	PT	Yes	No
Kom	GS Kom	PUB	Primary	1975	2	2	2	37,5	38	3	1	0	0	0	0	0	PT	Yes	No
Kom	GSS Kom	PUB	Secondary	2005	0	5	0	20,8	50	2	1	1	0	0	0	0	PT	Yes	Yes
Mballa	GS mballa	PUB	Primary	1992	2	1	0	43,3	44	5	0	0	0	0	0	0	PT		
Bitui	GS Betui	PUB	Primary	1979	0	0	2	54	54	10	0	0	0	0	0	0	No	No	No
Nkot/Gam	GS nkot	PUB	Primary	1982	0	0	4	66,6	67	4	0	0	0	0	0	0	PT	1	0
Nkot/Gam	GS Gwantung	PUB	Primary	1999	2	0	2	107	27	107	0	0	0	0	0	0	PT	1	0
Ncha	GS Ncha	PUB	Primary	1988	1	0	1	48	120	16	0	0	0	0	0	0	0	1	0
Sih	GS Sih	PUB	Primary	1975	2	0	5	44,5	29	2	1	0	0	0	0	0	PT	Yes	No
Sih	GNS Sih	PUB	Nursery	2010	0	0	1	16	16	/	1	0	0	0	0	0	PT	Yes	No
Sih	GSS Sih	PUB	Secondary	2005	0	0	2	8,6	17	1	1	0	0	0	0	0	PT	Yes	No
Saam	GS Saam	PUB	Primary	1975	0	0	2	40,2	33	/	0	0	0	0	0	0	PT	Yes	No
Saam	GS mantung	PUB	Primary	2005	0	0	0	30	10	/	0	0	0	0	0	0	0	No	No
Ngomkwo	GNS Ngomkwo	PUB	Nursery	2010	0	0	1	25	25	5	0	0	0	0	0	0	PT	No	No
Ngomkwo	GS Ngomkwo	PUB	Primary	1991	4	0	0	45	45	4	1	0	0	0	0	0	PT	Yes	No

¹ PT = Pit toilette

Ngomkwo	GS Bang	PUB	Primary	2003	0	0	0	66,6	66	11	0	0	0	0	0	0	PT	Yes	No
Mbiripkwa	GS Mbiripkwa	PUB	Primary	2003	2	0	0	39	26	3	0	1	1	0	0	0	PT	Yes	No
Ntem	CS Ntem	PRI	Nursery	2006	3	0	0	41	20	1	0	1	0	0	0	0	PT	Yes	No
Ntem	GNS Ntem	PUB	Nursery	2010	1	0	0	18	18	3	0	0	0	0	0	0	No	Yes	No
Ntem	GS Ntem	PUB	Primary	1979	4	3	0	49,5	33	1	0	0	0	0	0	0	PT	Yes	No
Ntem	GS Lekep Ntem	PUB	Primary	2003	0	3	0	107	35	9	0	0	0	0	0	0	PT	Yes	No
Ntem	GSS Ntem	PUB	Secondary	2010															
Jator-Gwembe	GS Jato	PUB	Primary	1995	7	0	0	108,5	36	3	0	0	0	0	0	0	PT	Yes	No
Nwanti	GNS Nwanti	PUB	Nursery	2008	0	0	1	64	64	64	1	1	0	0	0	0	0	0	0
Nwanti	GS Nwanti	PUB	Primary	1994	4	2	0	128,3	65	6	1	1	0	0	0	0	0	0	0
Adere	GS Bankem	PUB	Primary	2005	2	0	4	60	50	3	0	1	0	0	0	0	No	Yes	No
Adere	GS Bangang	PUB	Primary	2003	0	0	3	44	73,3	9	0	0	0	0	0	0	No	Yes	No
Adere	GNS Adere	PUB	Nursery	2010	0	0	1	15	15	15	0	0	0	0	0	0	No	Yes	No
Adere	GS Adere	PUB	Primary	1975	0	4	1	63,3	76	9	0	1	0	0	0	0	No	Yes	No
Sabongari	GNS ngom	PUB	Nursery	2010	0	1	0	5	5	5	1	1	0	0	0	0	No	Yes	No
Sabongari	GS Ngom	PUB	Primary	2000	4	2	0	157,3	78,6	4	1	1	0	0	0	0	0	1	0
Sabongari	CBC Sabongari	PRI	Primary	2005	4	0	0	46,2	81	3	1	1	0	0	0	0	0	1	0
Sabongari	CBC NS Sabongari	PRI	Nursery	2010	0	1	0	23,5	47	1	1	1	0	0	0	0	0	1	0
Sabongari	St Kisito PS	PRI	Nursery	2004	0	1	0	50	50	1	1	1	0	0	0	0	0	1	0

Sabongari	St Kisito NS	PRI	Primary	1997	5	0	0	25,2	20,2	1	1	1	0	0	0	0	0	1	0
Sabongari	INS Sabongari	PRI	Nursery	2007	0	1	0	18	36	2	0	0	1	0	0	0	0	1	0
Sabongari	IPS Sabongari	PRI	Primary	1997	4	0	0	125	62,5	4	1	1	0	0	0	0	0	1	0
Sabongari	GHS Sabongari	PUB	Secondary		9	0	0	33,3	66,6	1	1	1	0	0	0	0	0	1	0
Nwa	GTNS Nwa	PUB	Secondary	1979	3	0	6	16,6	48,1	1	0	1	0	0	0	0	0	1	0
Nwa	GHS Nwa	PUB	Secondary	1985	14	0	0	27,2	29,1	1	0	1	0	0	0	0	0	1	0
Nwa	GS Jah	PUB	Primary	2005	0	2	2	52	26	104	0	1	0	0	0	0	0	1	0
Nwa	GS Nwa	PUB	Primary	1964	10	0	0	84,5	33,8	1	0	1	0	0	0	0	0	1	0
Nwa	CBC Nwa	PRI	Primary	1937	0	6	0	42,3	21,1	2	0	1	0	0	0	0	0	1	0
Nwa	GNS Nwa	PUB	Nursery	1992	2	0	0	36	18	36	0	1	0	0	0	0	0	1	0

Village	Geographic contact			Name	School status	Level	Year of creation	Total Number of students			Total number of staff			Number and classroom equipment				
	X	Y	Z		(i)	(ii)		Girls	Boys	Total	Parent teachers	Contract teachers	Civil servants	o/poto	poto	plank	semi-block	block
Mfe	11,064	6,5049	1397	GS Mfe	PUB	Primary	1977	108	168	276	1	0	2	0	0	0	8	73
Mfe	11,054	6,5194	1545	GS Mbori	PUB	Primary	1994	38	24	62			1	0	1	2	2	0
Mfe	11,054	6,5038	1496	IPS Mfe	PRI	Primary	1996	38	25	63		0	2	0	3	0	0	0
Rom	10,992	6,4178	1436	GNS Rom	PRI	Primary	1996	14	15	29	2	0	0	0	0	3	0	30
Rom	10,99	6,4515	1151	CBC Buick	PUB	Primary	2008	16	14	30	1	0	1	3	0	0	0	0

Rom	10,987	6,4734	1037	GS Ngang	PUB	Primary	1994	113	128	241	5	0	1	0	0	4	2	40
Rom	10,973	6,4163	1036	GSS Mbungong	PUB	Secondary	2007	68	82	150	0	0	2	0	0	3	0	20
Gom	10,977	6,5094	671	GS Gom	PUB	Primary	1989	150	123	273	3	4	0	0	0	7	0	26
Gom	10,977	6,5094	670	GSS Gom	PUB	Secondary	2010	63	59	122	8	1	0	0	0	0	0	0
Gom	10,981	6,5112	910	CBC Gom	PRI	Primary	1954	90	63	153	2	7	0	0	0	7	0	32
Gom	10,986	6,5302	899	GS Nkwi	PUB	Primary	1999	46	42	88	1	0	1	0	0	4	0	7
Faam	11,075	6,5734	1321	GS Manvok-Faam	PUB	Primary	2003	55	61	116	0	0	1	0	3	3	0	5
Faam	11,069	6,5683	1422	GS Faam	PUB	Primary	2007	60	65	125	1	0	1	3	0	2	1	9
Koffa	10,943	6,5916	729	GTC Koffa	PUB	Secondary		39	51	90	0	0	5	0	0	0	2	
Koffa	10,941	6,592	712	GS Koffa	PUB	Primary	1947	92	83	175	0	0	2	2	0	1	5	76
Koffa	10,942	6,5915	715	GNS Koffa	PUB	Nursery	2010	18	13	31	2	0	0	0	0	0	0	0
Jui	10,931	6,5871	699	GS Jui	PUB	Primary	2004	32	30	62	0	0	2	6	0	0	0	2
Mbem	11,042	6,4479	1349	CBC Mbem	PRI	Primary	1937	77	98	175	2	0	0	1	0	6	0	30
Mbem	11,011	6,4866	1166	IPS Mbem	PUB	Primary	2005	43	35	78	1	0	1	0	0	2	1	32
Mbem	11,044	6,4519	1359	GS Mbem	PUB	Primary	1977	130	176	306	1	0	1	0	0	6	4	10
Mbem	11,024	6,4395	1567	Gs Mbui	PUB	Primary	1992	127	140	267	1	0	1	2	0	4	0	14
Mbem	11,04	6,4425	1368	GSS Dzembuch	PUB	Secondary	2000	146	86	232	7	0	0	0	0	0	4	55
Gamfe-Kurt	11,008	6,3541	790	GS Kurt	PUB	Primary	1992	236	251	487	1	0	1	0	0	4	2	47
Lih	11,172	6,4489	784	GS Lih	PUB	Primary	1966	98	105	203	1	0	1	0	0	2	4	50
Lih	11,181	6,4716	894	CS Lih	PRI	Primary	1997	77	62	139	2	0	0		0	5	0	47
Manang	10,926	6,557	1146	GS Manang	PUB	Primary	1984	38	42	80	1	0	1	0	0	1	3	28
Ngu	11,109	6,3244	771	GS Ngu	PUB	Primary	1961	138	200	338	1	0	1	0	0	1	4	25
Ngung	11,013	6,5978	856	GS Ngung	PUB	Primary	1955	83	127	210	1	0	1	0	0	5	2	57
Ntong	11,061	6,5904	1487	GS Ntong	PUB	Primary	1947	170	250	420	5	2	0	0	0	5	2	60
Ntong	11,061	6,5904	1487	GTC Ntong	PUB	Secondary	2006	70	80	150	4	2	3	0	0	4	2	70
Ntong	11,071	6,6093	1443	GS Nyang	PUB	Primary	2003	104	113	217	4	0	1	1	0	0	3	5
Ntong	11,059	6,6011	1450	GSS Ntong	PUB	Secondary	2008	40	71	111	4	1	1	0	0	3	0	0
Nyurong	11,187	6,3998	770	GS Nyurong	PUB	Primary	2007	67	64	131	2	1	1	2	0	0	0	0
Ntong	11,06	6,5888	1486	GNS ntong	PUB	Nursery	2010	6	8	14	1	0	0	0	0	0	0	0

Lus	10,978	6,6663	727	GS Uya-Lus	PUB	Primary	2003	119	127	246	3	2	1	3	0	0	1	18
Lus	10,975	6,6555	768	GS Lus	PUB	Primary	1943	152	160	312	4	3	0	0	0	0	8	62
Lus	10,992	6,6447	807	GS Mashie	PUB	Primary	1992	118	152	270	5	1	0	0	0	3	0	4
Lus	10,974	6,6515	719	Cs Usa-Lus	PRI	Primary	2006	25	30	55	4	2	0	0	0	7	0	20
Lus	10,991	6,6446	825	GS Lus Mfumte	PUB	Primary	2009	49	51	100	0	0	1	0	0	2	0	0
Lus	10,961	6,6561	689	GSS Lus	PUB	Secondary	2006	164	52	216	5	0	6	0	0	3	0	20
Kwak	11,042	6,5534	1174	GS Kwak	PUB	Primary	1994	78	89	167	4	1	0	0	0	3	1	0
Yang	11,123	6,492	1354	GS Yang	PUB	Primary	1975	109	86	195	1	3	1	0	0	4	2	35
Nguri	11,092	6,3109	762	GS nguri	PUB	Primary	2001	86	84	170	1	0	1	0	0	2	0	0
Bom	11,02	6,5454	939	GS Bom	PUB	Primary	1982	350	150	500	2	0	1	0	0	3	1	0
Mbah	10,89	6,5857	1281	GS Mbah	PUB	Primary	1992	150	40	190	2	1	1	3	0	0	2	0
Kwaja	11,052	6,6329	1298	GS Kwaja	PUB	Primary	1961	79	127	206	2	1	2	0	0	3	3	18
Kwaja	11,044	6,6491	1188	GS Kopkeh	PUB	Primary	1999	154	167	321	3	1	1	2	0	3	0	10
Mbipji	10,87	6,5909	1379	GS Makah	PUB	Primary	2007	61	66	127	2	0	1	0	0	2	0	0
Mbipji	10,884	6,6125	1402	GS Mbipji	PUB	Primary	1964	129	109	238	4	1	1	0	0	0	4	80
Bang	10,938	6,6004	671	St kisito CS	PRI	Primary	2010	24	20	44	1	0	0	0	0	0	2	0
Bom	11,051	6,5412	1442	GS Bomgor	PUB	Primary	1989	200	106	306	3	0	2	0	0	3	1	0
Mbat	10,911	6,549	1360	GS mbat	PUB	Primary	2004	220	120	340	2	1	1	0	0	1	0	0
Ntim	11,067	6,6412	1311	GS Ntim	PUB	Primary	1992	148	160	308	4	1	0	0	0	2	2	28
Ntim	11,063	6,6426	1338	IPS Ntim	PRI	Primary	2000	39	32	71	4	0	0	4	0	0	0	0
TOTAL								9278	9196	18474	240	61	112	37	3	192	175	3734

Village	School status	Level	Year of creation	general state of buildings	teacher ratio	Pupils/ Classroom ratio	seat occupied	Developments								Management of the str.
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	Name	(i)	(ii)		good	average	bad				Water point	latrines	Trash cans	reaforestat ion	Gate	logt. Enst.	Others	PTA	School counsellor
Mfe	GS Mfe	PUB	Primary	1977	8	0	0	92	34,5	2	1	1	0	0	0	0	-	1	0
Mfe	GS Mbori	PUB	Primary	1994	2	0	0	62	31	inf	0	2	0	0	0	0	-	1	0
Mfe	IPS Mfe	PRI	Primary	1996	0	0	0	32	21	inf	0	0	0	0	0	0	-	1	0
Rom	GNS Rom	PRI	Primary	1996	0	3	0	14,5	9,6	1	0	1	0	0	0	0	-	1	0
Rom	CBC Buick	PUB	Primary	2008	0	0	3	15	30	30	0	0	0	0	0	0	-	1	0
Rom	GS Ngang	PUB	Primary	1994	2	4	0	40,1	40,1	3	0	1	0	0	0	0	-	1	0
Rom	GSS Mbungong	PUB	Secondary	2007	2	0	1	75	50	4	0	1	0	0	0	0	-	1	0
Gom	GS Gom	PUB	Primary	1989	2	4	1	39	45,5	5	0	1	0	0	0	0	-	1	0
Gom	GSS Gom	PUB	Secondary	2010	0	0	0	13,5	122	122	0	0	0	0	0	0	-	1	0
Gom	CBC Gom	PRI	Primary	1954	0	7	0	17	25,5	3	0	1	0	0	0	0		1	0
Gom	GS Nkwi	PUB	Primary	1999	0	4	0	44	22	7	0	1	0	0	0	0		1	0
Faam	GS Manvok-Faam	PUB	Primary	2003	2	1	3	116	19,3	11,6	0	1	0	0	0	0		1	0
Faam	GS Faam	PUB	Primary	2007	1	0	3	62,5	20,8	6,9	0	1	0	0	0	0		1	0
Koffa	GTC Koffa	PUB	Secondary					18											
Koffa	GS Koffa	PUB	Primary	1947	5	1	2	87,5	21,8	1,1	0	1	0	0	0	0		1	0
Koffa	GNS Koffa	PUB	Nursery	2010	0	0	0	15,5	31	31	0	1	0	0	0	0		1	0
Jui	GS Jui	PUB	Primary	2004	0	0	6	31	10,3	15,5	1	0	0	0	0	0		1	0
Mbem	CBC Mbem	PRI	Primary	1937	0	6	1	87,5	25	2,9	1	1	0	0	0	0		1	0
Mbem	IPS Mbem	PUB	Primary	1994	1	2	0	39	26	1,2	0	1	0	0	0	0		1	0
Mbem	GS Mbem	PUB	Primary	1977	4	6	0	153	30,6	1,5	0	1	0	0	0	0		1	0
Mbem	Gs Mbui	PUB	Primary	1992	0	4	2	133,5	44,5	0,9	0	1	0	0	0	0		1	0
Mbem	GSS Dzembuch	PUB	Secondary	2000	4	0	0	33,1	58	2,1	0	1	0	0	0	0		1	0
Gamfe-Kurt	GS Kurt	PUB	Primary	1992	2	4	0	243,5	81,167	5,1	0	1	0	0	0	0		1	0
Lih	GS Lih	PUB	Primary	1966	4	2	0	101,5	33,8	2,0	0	1	0	0	0	0		1	0

Lih	CS Lih	PRI	Primary	1997	0	5	0	69,5	27,8	1,4	0	1	0	0	0	0	0	1	0
Manang	GS Manang	PUB	Primary	1984	3	1	0	40	20	1,4	0	1	0	0	0	0	0	1	0
Ngu	GS Ngu	PUB	Primary	1961	4	1	0	169	67,6	6,7	0	1	0	0	0	0	0	1	0
Ngung	GS Ngung	PUB	Primary	1955	5	2	0	105	30	1,8	0	1	0	0	0	0	0	1	0
Ntong	GS Ntong	PUB	Primary	1947	2	5	0	60	60	4	0	1	0	0	0	0	0	1	0
Ntong	GTC Ntong	PUB	Secondary	2006	2	4	0	16,6	25	1	0	1	0	0	0	0	0	1	0
Ntong	GS Nyang	PUB	Primary	2003	3	0	1	43,4	54,2	22	0	1	0	0	0	0	0	1	0
Ntong	GSS Ntong	PUB	Secondary	2008	0	0	3	18,5	37	11	0	1	0	0	0	0	0	1	0
Nyurong	GS Nyurong	PUB	Primary	2007	0	0	2	32,7	65,5	13	0	1	0	0	0	0	0	1	0
Ntong	GNS ntong	PUB	Nursery	2010	0	0	0	14,0	14	14	0	0	0	0	0	0	0	0	0
Lus	GS Uya-Lus	PUB	Primary	2003	1	0	3	41,0	61,5	7	0	0	0	0	0	0	0	1	0
Lus	GS Lus	PUB	Primary	1943	8	0	0	44,6	44,5	3	0	1	0	0	0	0	0	1	0
Lus	GS Mashie	PUB	Primary	1992	0	3	0	45,0	90	34	0	1	0	0	0	0	0	1	0
Lus	Cs Usa-Lus	PRI	Primary	2006	0	7	0	9,2	7,8	1	0	1	0	0	0	0	0	1	0
Lus	GS Lus Mfumte	PUB	Primary	2009	0	0	2	100,0	50	10	0	0	0	0	0	0	0	1	0
Lus	GSS Lus	PUB	Secondary	2006	0	3	0	19,6	72	5	0	1	0	0	0	0	0	1	0
Kwak	GS Kwak	PUB	Primary	1994	1	0	3	33,4	41,7	167	0	1	0	0	0	0	0	1	0
Yang	GS Yang	PUB	Primary	1975	2	3	1	39,0	32,5	3	0	1	0	0	0	0	0	1	0
Nguri	GS nguri	PUB	Primary	2001	0	2	0	85	85	170	0	1	0	0	0	0	0	1	0

Bom	GS Bom	PUB	Primary	1982	1	0	3	166,6	125	500	0	1	0	0	0	0	1	0
Mbah	GS Mbah	PUB	Primary	1992	2	0	3	47,5	38	190	0	1	0	0	0	0	1	0
Kwaja	GS Kwaja	PUB	Primary	1961	3	1	2	41,2	34,3	6	0	1	0	0	0	0	1	0
Kwaja	GS Kopkeh	PUB	Primary	1999	1	4	0	64,2	64,2	16	0	1	0	0	0	0	1	0
Mbipji	GS Makah	PUB	Primary	2007	0	0	2	42,3	63,5	127	0	0	0	0	0	0	1	0
Mbipji	GS Mbipji	PUB	Primary	1964	4	0	0	39,6	59,5	1	0	1	0	0	0	0	1	0
Bang	St kisito CS	PRI	Primary	2010	2	0	0	44	44	44	0	0	0	0	0	0	1	0
Bom	GS Bomgor	PUB	Primary	1989	1	0	3	61,2	76,5	306	0	1	0	0	0	0	1	0
Mbat	GS mbat	PUB	Primary	2004	0	0	1	85	85	85	0	0	0	0	0	0	1	1
Ntim	GS Ntim	PUB	Primary	1992	2	2	0	61,6	77	6	0	1	0	0	0	0	1	0
Ntim	IPS Ntim	PRI	Primary	2000	0	0	4	17,8	17,8	71	0	1	0	0	0	0	1	0
Total					182	126	96	5395,4	4517,5	3199,2								

4.1.2 Public Health

Table 6: Situation of Public Health in Nwa Municipality

Village	Population (a)	Geographic contact of work	Realisation	Generality of the center	Staff
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					Enterprise	Source of financing	Year of construction	Health area	Health district	Centre status	Year of creation	Medical doctor	ID E	IB	AS	Matrone	Comis
		X	Y	Z													
Kom	1.952	10,93172	6,6286	689	Community	Government	1974	Nwa	Nwa	INT	1970	0	1	0	0	0	1
Ntem	2.600	11,05869	6,3112	765	Community	PAPT/Com	1985	Nwa	Nwa	INT	1970	0	0	0	2	1	1
Nwa	11.000	11,05395	6,4772	1425													
Mbem	6.000	11,04367	6,4475	1349													
Sabongari	8.054	11,17145	6,389	751		Islamic Agencies		Sabongari	Nwa	INT		0	2	4			
Ngu	600	11,11092	6,325	773													
Yang	1.850	11,13397	6,4912	1372	Community	Community		Yang	Nwa	SAT		0	0	0	0	0	0
Ntong	2.450	11,0632	6,5932	1450		PIB	1977	Nwa	Nwa	INT	1977	1		1	5		
Gom	4.300	10,97863	6,5092	913	Community	Community	2004			INT	1982	0	1	1	1		
TOTAL												1	4	6	8	1	2

(Public health continues)

Village	Infrastructure		Equipements of the center				Amenagement						Health data				Management of the Center		
	Nb of buildings	State	Bed	Lab	Maternity	Pharmacy	Refrigerator	Water Point	Latrine	Reaforestation	gate	Waste treatment device	Lodging for Doctor	Level of sanitary cover	Level of visits	Average number of births	Level of vaccination cover	Epidemics	Existence of a management committee

		good	average	bad		(O/N)	(O/N)	(O/N)		(O/N)	(O/N)	(O/N)	(O/N)	(ii)	(O/N)						(O/N)	(O/N)
Kom	1	0	1	0	9	1	1	1	1	0	1	1	0	0	0		40	10	60%	1	1	1
Ntem	2	1	2	0	10	1	1	1	1	1	1	1	0	1	1	50%	50%	48	90%	1	1	1
Nwa																						
Mbem																						
Sabongari	2	1	1	0	17	1	0	0	0	0	1	0	0	0	0					1	1	1
Ngu						1																
Yang	1	0	0	1		1																
Ntong	3	3	0	0	20	1	1	1	1	0	1	1	0	0	0	80%	50%		75%	0	1	1
Gom	1	0	0	1	7	1	1	1	1	0	1	0	0	0	0	10%	40%		70%	0	1	1
	10	5	4	2	63																	

4.1.3 Water & Energy Resources

The situation of water and energy supplies in Nwa Municipality is presented in the table that follows:

Table 7.1: Situation of wells in Nwa Municipality

Village	Population (a)	Geographic Contact of work	REALISATION	STRUCTURE CHARACTERISTICS	of	MAINTENANCE	WATER QUANTITY AND QUALITY
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					Enterprise	Source of financing	Fixed Date	Covered wells	Pavement / anti mire	Cleaned area	Pompe type	well edge material	well edge height	Tanking	Well diameter	Depth of well	Water depth	Functioning		Exploitation of work	Existence of a management	CG Functionality	Sufficient quantity	Quality of water	Water borne diseases
		(Y/N)	(Y/N)	(Y/N)				(i)	(ii)	(m)	(iii)	(m)	(m)	(m)	(Y/N)	(i v)	(v)	(Y/N)							
Ngomkwo	1.894	11,15782	6,42159	762		PIB	2010	Y	Y	Y	MH	B	2		3	25	15	Y	B	EP	Y	Y	Y	Good	Y
Nwanti	2.000	11,05728	6,31741	760		CanH C	2000	N	Y	Y	MH	B	1		3	20	10	Y	B	EP	Y	Y	N	Good	Y
Sabongari	8.054	11,1624	6,38781	751		CM ²		Y	Y	Y	MH	B	2		3	25	15	Y	B	EP	Y	Y	Y	Good	Y
Sabongari	8.054	11,15353	6,42844	769		PIB		Y	Y	Y	MH	B	2		3	25	10	Y	B	T	Y	Y	N	No	Y
Sabongari	8.054	11,16619	6,3857	765		PIB		Y	Y	Y	MH	B	2		3	25	10	Y	B	EP	Y	Y	N	Good	Y
Ntem	2.600	11,02818	6,31991	779		PAT E	2007	Y	Y	Y	MH	B	1		3	25	15	Y	B	EP	Y	Y	Y	Good	Y
Lih	819	11,17237	6,44807	782		PIB		N	N	N	MH	B	1		2	15		Y	B	EP	N	N	N	No	Y

Situation of Water Supply Schemes in Nwa Municipality

Village	Population (a)	Work type			Realisation			Structure Characteristics							Fonctionality				
		Scanwater r	Portable water supply	CDE	Enterpris e	Source of financing	Fixed date	Water capturing	Number of water towers	Number of bore holes	Number of public taps	Number of connections	Capacity	Drive lengths	Functional Addition	Water tower/ Functional	Number of non functional	Number of non functional	Management

² CM = Catholic Mission

								(i)					in litre	(in m)	(Y/N)				(ii)
Kom	1.952	No	Yes	No		Catholic mission	2009	Spring	0	0	4				Y			0	Y
Mballa	1.644	No	Yes	No		Catholic mission	2009	Spring	0	0	4				Y			0	Y
Sih	3.800	No	Yes	No		Helvetas	1996	Spring	0	0	2				Y			0	Y
Ntem	2.600	No	Yes	No	Tamfu Roger	PIB	2007	Spring	0	0	7				Y			0	N
Jator-Gwembe	700	No	Yes	No		Community	2005	Water fall	0	0	1				Y			0	Y
Kurt	1.500	No	Yes	No		German Embassy	2010	Spring	0	0	9				N			0	Y
Mfe	4000	No	Yes	No		HIPC	2008	Spring	0	0	11				Y			11	Y
Mbem	6000	No	Yes	No	WIRCOM FIDELIS	HIPC	2010	Spring	0	0	6				Y			0	Y
Jui	1.232	No	Yes	No		Baptis Mission		Spring	0	0	3				Y			0	Y

(Water supply schemes continue)

Village	Geographic Contact of work																	
	Water capturing 1 (catchments)			Tapauline/ reservoir (storage)			Public tap N°1			Public tap N°2			Public tap N°3			Public tap N°4		
	X	Y	Z	X	Y	Z	X	Y	Z	X	Y	Z	X	Y	Z	X	Y	Z
Kom							6,6315	10,9372	660	6,62842	10,9342	667	6,62825	10,9346	671	6,6387	10,9374	665
Mballa				6,61401	10,9459	742	6,61374	10,9399	679	6,61415	10,9412	689	6,6152	10,9444	726	6,61347	10,94	676
Sih	6,55311	11,0733	1447	6,55742	11,0723	1445	6,55784	11,0721	1436	6,55794	11,0691	1422						
Ntem							6,32109	11,031	782	6,32238	11,0322	787	6,32235	11,0329	787	6,32304	11,0345	788
Jator-							6,39707	11,1363	781									

Gwembe																		
Kurt	6,37963	11,0036	843	6,3788	11,005	829	6,37259	11,0085	808	6,36494	11,0121	793	6,35653	11,0105	792	6,35492	11,0094	789
Mfe	6,5112	11,0332	1671	6,50708	11,047	1565	6,49326	11,0586	1445	6,50098	11,0536	1474	6,49643	11,0558	1473	6,50339	11,0544	1496
Mbem	6,43666	11,0216	1615	6,43697	11,0218	1613	6,45078	11,0395	1347	6,45158	11,0383	1354	6,4495	11,0349	1360	6,45076	11,0373	1349
Jui							6,58234	10,9299	708	6,58264	10,9298	715	6,58278	10,9293	712			

7.2 Situation of Electrification in Nwa Municipality

Village	Population (a)	REALIZATIONS			STRUCTURE CHARACTERISTICS							FUNCTIONALITY				
		Enterprise	Source of financing	Fixed date	Nature	Neighbourhoods not supplied	Number of transformers	Number of poles installed	Average tension length	Low tension length	Number of connections	Functioning network	Number of transformers with a breakdown	Number of poles out of use (fallen, damaged, etc)	Existence of a vigilance committee (for network management)	Existence of a committee (for a decentralised)
					(i)				(en km)	(en km)		(O/N)			(ii)	
Mbat	858	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Kom	3.351	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Mballa	535	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bitui	710	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Nkot/Gam	8.503	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Ncha	5.500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sih	1.372	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Saam	3.201	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Ngonkow	3.500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Mbiripkwa	1.431	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Nwat	297	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Ntem	7.579	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Jator-Gwembe	627	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

NB: All 42 Villages are not electrified. The hydro electricity potential is high within the municipality. However, the council area can be electrified from Ndu subdivision. The urban space alone can be electrified by renovating the abandoned themal station in Mbem village.

4.1.4: Situation of infrastructure in the commerce sector

Table 8: Situation of Markets in Nwa Municipality

Village	Population (a)	Geographic Contacts of work			Type d'infrastructures								Realisation			STRUCTURE CHARACTERISTICS			
		X	Y	Z	Warehouse	Market /	Moto park	Cattle park	Slaughter	Nursery	Others	Enterprise	Source of financing	Year of constructio	Capacity	Nature	Market day	Actual state	
																(i)	(ii)	(iii)	
Nwa	11000	11,06013	6,47586	1401	N	Y	N	N	N	N	N	community	community		P M	rota tes	P		
Sabongari	80054	11,1598	6,40005	756	N	Y	N	N	Y	N	N	community	community		P M	ME	M		
Sabongari	80054	11,1598	6,40005	756	N	N	N	Y	N	N	N	Council	Council		P M	ME	M		
Mbem	6000	11,03993	6,45026	1349	N	Y	N	N	N	N	N	community	community		P M	rota tes	P		
TOTAL															0				

(Situation of markets continue)

Village	Existing equipment							Existing developments								Management of the Center		
	Counter	Shop	Shed	Butchery	fish store	Cold store	Others	Water point	Latrine	Waste treatment	Reafforestation	Electrification	Access ramps for handicaps	Office	Others	Management mode	Existence of a	Monthly collection
								(O/N)	(O/N)	(O/N)	(O/N)	(O/N)	(O/N)	(O/N)	(O/N)	(iv)	(O/N)	
Nwa	Yes	Yes	Yes	Yes	No	No	None	No	Yes	No	No	No	No	No	No	D	Yes	
Sabongari	Yes	No	Yes	Yes	No	No	None	No	No	No	No	No	No	No	No	D	Yes	
Sabongari	No	No	No	No	No	No	None	No	No	No	No	No	No	No	No	D	Yes	
Mbem	No	Yes	Yes	Yes	No	No	None	Yes	Yes	No	No	No	No	No	No	D	Yes	

NB: - Nwa market is constructed by individuals. It is not properly equipped.

Sabongari market is under construction by individuals.

All other markets are not even under construction. However, there are huts that function as sheds. They lack necessary infrastructure

4.2 The main problems that hinder development per sector were consolidated and analysed as presented in the table that follows:

Table 9: Main problems identified per sector

Sector	Problem / Constrain	Causes	Effects	Proposed solutions
Agriculture and Rural Development	Low productivity	-Low soil fertility -Poor farming techniques - Low farm inputs - Low personnel strength	Poor productivity -Poor productivity - Conflicts - Poor productivity - Farmers not technically assisted,	-Creation and functioning agricultural and vocational training school. -Creation of food cooperatives -Opening up and grading of farm to market roads -Sensitization and education -Subvention of agric inputs.
Fisheries and Animal Industries	Low productivity	-Few grazers (mostly Mbororos) -Small size of herds -Farmer- grazer conflict -Absence of dairy cattle/ goat species -No animal market, no access to fresh fish.	-Low level of productivity -Only a few people are interested -Plenty of resources wasted -Less added value to produce -Less added value to produce	-Clear demarcation of grazer land -Creation of bracharia and Guatemala grass farm -Introduction of Dairy farming -Creation and fencing of an animal market.
Public Health	Poor healthcare delivery	-Poor hygiene and sanitation -Inadequate number of qualified personnel -Inadequate number of infrastructure -Ill-adapted traditional treatments -Inadequate number and types of equipment	-Level of education -Prevalence of diseases -Patients travel to other health units -Ill-adapted treatment -Insufficient equipment	-Sensitization and education on basic health issues -Transfer and construction of urban Integrated Health Centre to Mfe -Provision of Low cost and essential drugs to health units -Recruitment of more qualified technical staff -Purchase and supply of basic equipment.
Social Affairs	-Quassi-total exclusion from social benefits of vulnerable and marginalized persons	-Lack of information -Cultural barriers -Exploitation of the ignorant.	-Lack of social assistance -Cultural beliefs -Continuous exploitation by some class people	-Sensitization and education to form groups per type of vulnerability, have hem legally recognized before presenting application for approval -Effective application of laws and regulation in force - Intervention of state/ council, NGOs and church
Public Works	Poor state of access roads	-Accidented topography -Absence of regular maintenance -Indiscipline of some road users	-Access roads difficult to construct -Difficult evacuation of farm produce -Roads seriously degraded	-Tarring of steep portions of access roads (Nwa- Ngomkow, Nwa-Kih, and Nwa-Mbem) -Grading of roads in the urban space -Strict application of laws and regulations in force -Adoption and implementation of road maintenance strategy (council and state)

Forestry and Wildlife	Drastic reduction of forest patrimony	-Deforestation -Overexploitation	-Land degradation -Imbalance between oxygen and carbon dioxide -Extinction off the species and some animals	-Aggressive afforestation by council and individuals -Strict application of forest laws and regulations -Creation of nurseries and planting of more tree plantationsS
Post and Telecommunications	-Total lack of CRTV/CAM TEL equipment coverage -Irregular reception of MTN and Orange networks	-100watts transmitter in Nkambe too weak -Coverage by telephone network companies weak and/or poorly adapted. -Absence of internet services and community mobile phone services such as CAMTEL fixed	-Population cut off from CRTV/CAMTEL and all national audio visual services -Inability to communicate on sustained basis -Populations not connected to global village phenomenon	-Upgrading of the capacity of transmitters and installation of repeater/booster stations between Nwa and Nkambe -Installation of a polyvalent telecenter -Construction of a Post Office complex and appointment of trained personnel.
Communication	-No reception of CRTV(radio and television) information/w aves	-Waves absorbed by hills, atmosphere and vegetation -No proper planning	-Non- reception of news etc about Cameroon from within the national territory -Renting of dilapidated building and 1 effective	-Installation of a Nwa community Radio run by solar energy -Installation of CAMTEL mobile and fixed city phone services
Basic Education	Poor performance at public examinations	-Insufficient trained staff -Inadequate infrastructure -Poor planning	-High rate of drop out -Recruitment of untrained personnel -Non conducive study environment -Over crowding per desk, poor lesson delivery	-Appointment of more trained personnel -Recruitment of more qualified personnel -Purchase of didactic materials -Construction of more classrooms -Increase number of tables -Special motivation packages for excellent
Secondary Education	-Unbalanced educational opportunities -Performance at public exams not always encouraging	-Only general and technical educational opportunities exist -Few trained lecturers Poor working environment -Laboratory sessions ineffective	-No adequate access to commercial education -Lack of skilled manpower -High drop out rate -Laboratory practical sessions and skills poorly understood and high failure rate	-Creation and construction of a comprehensive college of commerce in Mfe -Provision of appropriate equipment and laboratory materials -construction of more laboratory space

Water and Energy	<ul style="list-style-type: none"> -No access to grid electricity -Petroleum products -Absence of a petrol station -Very limited access to portable water 	<ul style="list-style-type: none"> -Inadequate planning -Low vehicular traffic -Lack of an attractive business climate-Incomplete construction of water supply system -Lack of initiative 	<ul style="list-style-type: none"> -Low rate of industrialization -Low access to funding -Limited circulation of money-Population fetch water from unsure sources especially in Nwa village -Water of unknown quality for drinking 	<ul style="list-style-type: none"> -Extension of network from Ndu to Nwa -Rehabilitation of the giant generators at Mbem and extension of the line into the urban space -Construction of petroleum products dispensing station in Nwa -Extension at a lower cost of the network from Mfe to Nwa urban centre -Completion of the Mbem giant WSS to Mbem, Nwa and parts of Mfe -laboratory chemico-bacteriological analysis and quality monitoring scheme set up
Trade	<ul style="list-style-type: none"> Low level of commercial activities 	<ul style="list-style-type: none"> -Bad state of access roads -Low demand & supply of goods and services -High and irregular levy of taxes 	<ul style="list-style-type: none"> -Deterioration of goods -Deterioration of goods -Little or no sensitization every year 	<ul style="list-style-type: none"> -Creation and construction of 3 markets (Mfe for animals, Nwa and Mbem),as well as fencing of same -Provision of as water, electricity -Construction of storage and conservation structures
Environment and nature protection	<ul style="list-style-type: none"> Advanced state of environmental degradation 	<ul style="list-style-type: none"> -Abusive deforestation -Improper waste disposal -Overgrazing -Poor agric techniques 	<ul style="list-style-type: none"> -Forest patrimony decreases -Poor planning -Advanced degradation -Ignorance / low educational level 	<ul style="list-style-type: none"> -Creation of green belt in and around the urban space -Massive planting of trees in open spaces -Creation of Friends of Nature clubs in schools and community -Improved farming techniques
Women Empowerment and the Family	<ul style="list-style-type: none"> Women are not economically and socially empowered 	<ul style="list-style-type: none"> -Cultural bias -Gender bias -Less organized and acquisition of technical skills 	<ul style="list-style-type: none"> -Loss of self esteem -Do not aspire to certain positions -Receive little or no assistance 	<ul style="list-style-type: none"> -Construction of a functional women empowerment and the family centre -Mobilization and sensitization of women -Capacity building exercises on a regular basis
Youth Affairs	<ul style="list-style-type: none"> Youths not adequately prepared for insertion into the society 	<ul style="list-style-type: none"> -Absence of a multifunctional youth empowerment centre -Lack of access to PAJER-U, PIFMAS,CNJC activities 	<ul style="list-style-type: none"> -Lack of appropriate skills -Youths do not benefit from these services 	<ul style="list-style-type: none"> -Creation , construction and equipment of a youth empowerment centre -Sensitization and education on opportunities meant for the youths -Presentation of application files for funding to PAJER-U program
Sports and Physical Education	<ul style="list-style-type: none"> Insufficient/poor sports infrastructure 	<ul style="list-style-type: none"> -No sport training centre/ outfit -Absence of good and well equipped playgrounds 	<ul style="list-style-type: none"> -Athletic and sports talents not well developed -Children and populations do not have enough physical exercise 	<ul style="list-style-type: none"> -Creation , construction of municipal football field and a running tract, handball and volley ball courts -Leveling of sport grounds in the 3 secondary schools.

Transport	Extremely high and unregulated cost of vehicular and motor cycle transportation	-Bad state of access roads -Few vehicles on the road -Cost of fuel and service too high	-Very few people involved -Very few people take the risk of investment -Vehicles attempt running on hills	-Regulation and harmonization of transport fares -Proper organization of transport sub sector -Provision of good quality fuel and other petroleum products
Employment and Professional Training	-High rate of unemployment -Absence of a vocational training centre	-High rate of illiteracy -Limited skilled labour -Low level of industrialization -Needs not seen in time	-Insecurity/ criminality -Poor job output -High poverty level -High level of social ills -Vocational skills not developed -High rural exodus	-Creation of a self financing scholarship scheme to assist the training of / children of poor people in the community -Construction of a vocational training centre and the provision of basic equipment and personnel
Industries Mines and Technological	Extremely low industrialization and exploitation of mining potentials	-Not planned and implemented -Disposal of waste and pollution checked -No revenue from manual exploitation	-Economy not boosted -Environmental degradation	-Identification and exploitation of sites (clay, stones & sand) -Organization of mining and inspection of classified establishments -Deliberation at Council session and organization of manual mining sector
Social Security	Rampant social insecurity	Infrequent visits of social security personnel	Depression and abandonment	-Sensitization and education of the public -Rigorous application of labour laws and regulation in force
Scientific Research and Innovation	No attention to certain plant and strange animal diseases.	No research structures or activities in the urban space environs	Food scarcity in the urban space and environs	-Identification of research domains -Application for research activities -Creation of data bank/ library - Sensitization on veterinary control and halieutic zoonosis
Tourism	-Inadequate reception structures -Poorly managed touristic sites	-Touristic attractions not well developed -Limited funding to manage and develop existing sites	-Developers discouraged -Economy does not greatly benefit from tourism	-Construction of at least one (1) two star hotel -Deliberations and Implementation of norms -Creation of website (connection to internet.)
Culture	Degrading cultural values especially among the youths	-Influence of foreign culture -Conflict with religion and civilization	-Cultural erosion and degradation -Death rail on local culture and its practices	-Creation and implementation of cultural awareness program -Sensitization and education -Display of cultural assets on a website and the internet.
Urban Development	Harp-hazardous development of the urban space	Lack of a Master Plan and its implementation	Eventual destruction of individual structures and amenities etc	-Conception, Deliberation and drawing of a Master Plan of the urban space and implement

Housing and State Property	<ul style="list-style-type: none"> -Inappropriate construction of houses/ buildings -Access to legal ownership of land is difficult 	<ul style="list-style-type: none"> -Houses constructed in risky zones -Non respect of laws, norms and regulations in force -Population expansion -Technical services far away in Nkambe -Conflicts of the right to land/plot 	<ul style="list-style-type: none"> -Loss of life and Investment - Court cases are rife -Unsafe and harp hazardous use of land -Law suits 	<ul style="list-style-type: none"> -Prior obtaining of land certificate and building plans for Council property etc -Registration or approval of building plans -Creation of new residential sites.
Territorial Administration, Decentralization and Justice	<ul style="list-style-type: none"> -Rising crime wave -Unhealthy relations with users -Detainees stay far away in Nkambe 	<ul style="list-style-type: none"> -Absence of a national security police station -Mobile court sessions -Long distance to Nkambe on bad roads when referred -Ignorance of procedures -No prison structures in Nwa 	<ul style="list-style-type: none"> -Rampant insecurity -Dissatisfaction with eventual results -Detainees kept in Nkambe 	<ul style="list-style-type: none"> -Construction and equipment of a National Security Police station plus deployment personnel -Construction of a court house in the municipality and appointment of a resident magistrate -Construction, equipment and provision of personnel to prison -Fencing of the prison yard with concrete
Higher Education	<ul style="list-style-type: none"> Access to higher education facilities is difficult for many GCE/BAC certificate holders 	poverty	Unemployment and rise in crime waves	<ul style="list-style-type: none"> -Creation and construction of a specialized school of a university. -Creation of a scholarship fund for children of poor people

4.3 The needs per sector per village were analysed and presented in the table that follows:

Table 10: Situation of water needs identified per village

Village	Pop	Water point name	FUNCTIONING OF EXISTING WATER POINT										NEW HYDRAULIC NEEDS				
			Water point type	Geographical contact of work			State of work	Exploitation of work if any break down, state cause	Sufficient water quantity	Water quality	Maintenance and repairs	New water points (vi)					
				(i)	X	Y						Z	(ii)	(iii)	(O/N)	(iv)	(v)
Ngomkwo	1,894		Well	11.15782	6.42159	762	G	EP		Yes	U	Yes	No	No		WSS	
Nwanti	2,000		Well	11.05728	6.31741	760	G	EP		No	U	Yes	No	No		WSS	
Sabongari	8,054		Well	11.1624	6.38781	751	G	EP		Yes	U	Yes	No	No		ST	
Sabongari	8,054		Well	11.15353	6.42844	769	G	T		No	U	Yes	No	No		ST	
Sabongari	8,054		Well	11.16619	6.3857	765	G	EP		No	U	Yes	No	No		ST	
Ntem	2,600		Well	11.02818	6.31991	779	G	EP		Yes	U	Yes	No	No			
Lih	819		Well	11.17237	6.44807	782	G	EP		No	U	No	No	No		WSS	
Sabongari	8054		Borehole	1.16376	6.38592	758	B	AB		No	U	No	No	No		ST	
Kom	1,952		WSS				G	EP		No	U	Yes				EX	
Mballa	1,644		WSS							No	U	Yes				EX	
Sih	3,800		WSS				G	EP		No	U	Yes				EX	
Ntem	2,600		WSS				G	EP		No	U	No				EX	
Jator-Gwembe	700		WSS				G	EP		No	U	Yes				EX	
Kurt-Gamfe	1,500		WSS				G	No		No	U	Yes				EX	
Mfe	4000		WSS				G	EP		No	U	Yes				EX	

Mbem	6000		WSS				G	EP		No	U	Yes				EX	
Jui	1,232		WSS				G	EP		No	U	Yes				EX	
Mbat	1243			10.90502	6.55997	1365 m										WSS	
Bitui	2537			11.00187	6.67872	945 m										WSS	
Nkot/Gam	3388			10.94565	6.49026	1239 m										WSS	
Ncha	1936			11.03605	6.69057	1348 m										WSS	
Saam	847			11.07559	6.67891	1049 m										WSS	
Ngung	2420			11.01193	6.58943	863 m										WSS	
Faam	3025			11.06883	6.57173	1427 m										WSS	
Koffa	2051			10.94408	6.58803	735 m										WSS	
Manang	1367			10.92628	6.55853	1132 m										WSS	
Ngu	726			11.10936	6.32438	771 m										WSS	
Kwak	605			11.04581	6.5499	1190 m										WSS	
Yang	2240			11.12361	6.49113	1356 m										WSS	
Bang	1215			10.93913	6.59715	771 m										WSS	
Nking	675			11.12853	6.33884	768 m										WSS	
Nwa	13015			11.06229	6.47563	1406 m										WSS	
Lus	9075			10.98191	6.65543	818 m										WSS	
Gom	5203			10.98197	6.51314	918 m										WSS	
Mbiripkwa	545			11.13756	6.34793	763 m										WSS	
Nwat	363			11.15986	6.37484	751 m										WSS	
Adere	4308			10.88296	6.7431	850 m										WSS	
Sabongari	9745			1.16376	6.38592	758 m										WSS	
Rom	4961			10.99189	6.43846	1261 m										WSS	
Ntong	3312			11.06647	6.59655	1461 m										WSS	
Nguri	590			11.0945	6.31339	770 m										WSS	
Nyurong	584			11.18578	6.3981	765 m										WSS	
Bom	1452			11.03154	6.53346	1301 m										WSS	
Ntim	1030			11.07102	6.64493	1347 m										WSS	
Mbah	1118			10.88952	6.5864	1279 m										WSS	
Kwaja	4840			11.04225	6.64862	1209 m										WSS	
Mbipji	2208			10.88886	6.61472	1405 m										WSS	

4:3.2: Situation of health infrastructure and needs.

The situation of health infrastructure and needs were identified, analysed and presented in the table that follows:

Table 11: Situation of health infrastructure in Nwa Municipality

Village	Pop	Name Health Institution	General Information on the Centre			Personnel needs							Infrastructure		Equipment needs for Centre					Development needs					Management of Centre										
			Centre Status	Geographical contact of work			Doctor	IDE	IB	AS	Matron	Comis	Rehabilitation	New building	Bed	Laboratory	Maternity	Pharmacy	Refrigerator	Water point	Latrine	Reaforestation	Fence	waste treatment device	Logging for	Doctor	Management Committee	Training of health committee							
				X	Y	Z																							(ii)	(ii)	(ii)	(ii)	O / N	O / N	
Ntem	2,600	Ntem IHC	State	11.05869	6.3112	765	0	1	1	1	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Nwa	11,000	Nwa Dist HS	State	11.05395	6.4772	1425	1	1	1	1	1	1	0	1	1	1	1	1	1	2	1	1	1	1	1	0	0	0	0	0	0	0	0		
Nwa	11,000	District HS	State	11.05395	6.4772	1425	0	1	1	1	1	1	1	0	0	0	0	0	1	0	1	1	1	1	2	0	0	0	0	0	0	0	0	0	
Mbem	6,000	Donger HS	Private	11.04367	6.4475	1349	*1	1	1	1	1	1	0	0	0	0	0	1	1	0	1	1	1	1	1	0	0	0	0	0	0	0	0	0	
Sabongari	8,054	St Kizito HC	Mission	11.17145	6.389	751	*1	1	1	1	1	1	0	0	0	0	0	1	0	0	1	1	1	1	1	0	0	0	0	0	0	0	0	0	
Sabongari	8,054	Islamic HC	Mission	11.17145	6.389	751	*1	1	1	1	1	1	0	0	0	0	0	1	0	0	1	1	1	1	1	0	0	0	0	0	0	0	0	0	0
Ngu	600	Ngu IHC	State	11.11092	6.325	773	0	1	1	1	1	1	1	0	0	0	0	0	1	0	1	1	1	1	0	0	0	0	0	0	0	0	0	0	
Yang	1,850	Yang IHC	State	11.13397	6.4912	1372	0	1	1	1	1	1	0	1	1	0	1	1	1	2	1	1	1	1	0	0	0	0	0	0	0	0	0	0	0

Ntong	2,450	Ntong IHC	State	11.0632	6.5932	1450	0	1	1	1	1	1	0	0	0	0	0	0	0	1	0	1	1	1	0	0	0
Gom	4,300	Gom IHC	State	10.97863	6.5092	913	0	1	1	1	1	1	0	1	0	0	1	0	1	2	1	1	1	1	0	0	0
Lih	819	Lihkop IHC	State	11.17237	6.4481	782	0	1	1	1	1	1	0	1	1	1	1	1	2	1	1	1	1	0	0	0	
Ntim	1,030	Ntim IHC	State	11.07102	6.6449	1347	0	1	1	1	1	1	0	1	1	1	1	1	2	1	1	1	1	0	0	0	
Rom	4,961	Rom IHC	State	10.99189	6.4385	1261	0	1	1	1	1	1	0	1	1	1	1	1	2	1	1	1	1	0	0	0	
Mbem	6,000	CFC	Private	11.04367	6.4475	1349	0	1	1	1	1	1	0	1	1	1	1	1	2	1	1	1	1	0	0	0	
TOTAL							4	4	4	2	4	4	2	7	0	6	5	7	9	1	1	1	1	1	1	6	

* Visiting personnel

4.3.3: Infrastructure and needs in the Trades sector were identified, analysed and presented in the table that follows:

Table 12: Situation of infrastructure and needs of the Trade Sector in the Nwa Municipality

		EQUIPEMENT EXISTANT				BESOIN DE NOUVEL EQUIPEMENT
Village	Pop	Mechand name	Geographic contact of work	Infrastructure type	Equipment needs	Development needs

							Store		Moto park	Cattle park	Slaughter house	Nursery	Others	Rehabilitation	Shed	shop	shade	Butcher's shop	Fish store	Cold store	Others	Water point	Latrine	device	Reforestation	Electricity	handicaps	Office	police office
							Market / Commercial Complex																						
							X	Y																					
Nwa					11.06	6.47586	1401	Y	Y	Y	Y	Y	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	N	4	Y	Y	Y	N	Y
Sabong ari					11.16	6.40005	756	Y	Y	Y	o	Y	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	N	4	Y	Y	Y	N	Y
Mbem					11.04	6.45026	1349	Y	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
										N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Mbat					10.90502	6.55997	1365	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Kom					10.92605	6.62915	727	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Mballa					10.94136	6.61406	688	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Bitui					11.00187	6.67872	945	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Nkot/Gam					10.94565	6.49026	1239	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Ncha					11.03605	6.69057	1348	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Sih					11.07405	6.55108	1503	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Saam					11.07559	6.67891	1049	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Ngung					11.01193	6.58943	863	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Faam					11.06883	6.57173	1427	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Koffa					10.94408	6.58803	735	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Kurt-Gamfe					11.01049	6.37035	800	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Lih					11.17301	6.45584	788	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Manang					10.92628	6.55853	1132	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Ngu					11.10936	6.32438	771	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Kwak					11.04581	6.5499	1190	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Yang					11.12361	6.49113	1356	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Bang					10.93913	6.59715	771	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Nking					111.1285	6.33884	768	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y
Mfe					11.07413	6.51288	1357	N	N	N	N	N	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	5	4	Y	Y	Y	Y	Y

		Transformer to be rehabilitated	Generator to be rehabilitated	Polls to be replaced	Length of mid tension cable to be replaced	Length of low tension cable to be replaced	Number of connections to be realised	Transformers	Gem stones	11m polls	9m polls	Low tension	Medium tension	Others 1 Earth	Others 2 IACM
		(i)			(en km)	(en km)		(i)			(en km)	(en km)	No		
Urban Space	25 115							28	890	200	10	90		44	3
This is a continuation 2005 electrification of Nwa town from Wowo-Ndu															
Urban Space	25 115		2	all				4	0 100	120	6	5.6		10	1
this is the completion of the 2002 project to rehabilitate and use giant generator at Mbem (6-international)															
Municipality (fuel energy)														petrol stations	
Nwa														1	
Sabongari														1	
Lus														1	

4.3.4.5: Situation of needs in the Education sector per village.

The situation of needs in the education sector were identified, and analysed and presented on the table that follows:

Table 14: Situation of needs per school in the Nwa Municipality

EXISTING SCHOOL	BESOIN D'UNE NOUVELLE ECOLE
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Village	Name of school	Status	Geographic contacts			Employees and needs			Classrooms, equipment and needs					Besoins en aménagements					Logitivity of teachers
			X	Y	Z	Pupils	Teachers	Need for teachers	Number of classrooms	Desks	Classroom rehabilitation	Construction	Need for desks	Water point	latrines	Waste bins	Reaforestation	Fence	
			(i)				(i)	(iii)		(iv)	(ii)	(v)	(vi)						
Adere	GS Bankem	PUB	10.891	6.7375	776	300	1	4	6	60	4	0	16	Yes	No	Yes	Yes	Yes	
Adere	GS Bangang	PUB	10.89	6.7374	972	220	2	4	3	12	3	5	50	Yes	Yes	Yes	Yes	Yes	
Adere	GNS Adere	PUB	10.891	6.7375	789	12	0	1	0	0		0	3	Yes	No	Yes	Yes	Yes	
Adere	GS Adere	PUB	10.891	6.7375	776	380	2	5	4	21	5	4	73	Yes	No	Yes	Yes	Yes	
Bang	CNS Bang	PRI				44	1	1	2	0		0	6	Yes	Yes	Yes	Yes	Yes	
Bang	St kisito CS	PRI	10.938	6.6004	671	44	0		2	0		0		Yes	No	Yes	Yes	Yes	
Bitui	GS Bitui	PUB	10.997	6.6797	780	270	3	2	2	29	2	2	42	Yes	No	Yes	Yes	Yes	
Bom	GS Bom	PUB	11.02	6.5454	939	500	1	3	4	0	3	1	15	Yes	No	Yes	Yes	Yes	
Bom	GS Bomgor	PUB	11.051	6.5412	1442	306	2	0	4	0	3	0	26	Yes	No	Yes	Yes	Yes	
Faam	GS Manvok	PUB	11.075	6.5734	1321	116	1	2	3	5		0	22	Yes	Yes	Yes	Yes	Yes	
Faam	GS Faam	PUB	11.069	6.5683	1422	125	1	1	3	9		1	37	Yes	No	Yes	Yes	Yes	
Gamfe-Kurt	GS Kurt	PUB	11.008	6.3541	790	487	1	10	6	47		1	121	Yes	No	Yes	Yes	Yes	
Gamfe-Kurt	GNS Gamfe-Kurt	PUB				58	0	3	1	0		0	8	Yes	Yes	Yes	Yes	Yes	
Gom	GNS Gom	PUB				14	0	1	0	0		0	2	Yes	Yes	Yes	Yes	Yes	
Gom	GS Gom	PUB	10.977	6.5094	671	273	4	4	7	26	5	1	79	Yes	No	Yes	Yes	Yes	
Gom	CBC	PRI	10.981	6.5112	910	134	7	2	7	32	7	0	10	Yes	No	Yes	Yes	Yes	

	Gom																		
Gom	GS Kwi	PUB	10.986	6.5302	899	88	1	0	4	7	4	0	26	Yes	No	Yes	Yes	Yes	
Gom	GS Mulip	PUB				239	2	3	0	60		3	13	No	No	Yes	Yes	Yes	
Jator-Gwembe	GS Jator	PUB	11.143	6.3924	767	217	1	4	7	80	3	3	7	Yes	No	Yes	Yes	Yes	
Jui	GS Jui	PUB	10.931	6.5871	699	62	2	0	0	2		2	22	No	No	Yes	Yes	Yes	
Koffa	GS Koffa	PUB	10.941	6.592	712	175	2	3	6	76		0	9	Yes	No	Yes	Yes	Yes	
Koffa	GNS Koffa	PUB	10.942	6.5915	715	31	0	2	0	0		0	4	Yes	No	Yes	Yes	Yes	
Kom	CNS Kom	PRI	10.937	6.6322	670	38	1	1	2	0		0	5	Yes	Yes	Yes	Yes	Yes	
Kom	CS Kom	PRI	10.937	6.6321	670	129	4	1	6	71	6	0		No	No	Yes	Yes	Yes	
Kom	GS Kom	PUB	10.935	6.6282	675	150	2	4	6	62	2	1	44	No	No	Yes	Yes	Yes	Yes
Kwaja	GS Kwaja	PUB	11.052	6.6329	1298	206	3	3	6	18	3		47	Yes	No	Yes	Yes	Yes	
Kwaja	GS Kopkeh	PUB	11.044	6.6491	1188	321	2	6	3	10	4	3	48	Yes	No	Yes	Yes	Yes	
Kwaja	GS Kwah	PUB				201	1	4	2	5			63	Yes	No	Yes	Yes	Yes	
Kwak	GS Kwak	PUB	11.042	6.5534	1174	167	1	2	4	0	3	2	32	Yes	Yes	Yes	Yes	Yes	
Lih	CNS Lihkop	PUB				50	1	2	0	0			7	Yes	Yes	Yes	Yes	Yes	
Lih	GS Lih	PUB	11.172	6.4489	784	203	1	4	6	50			16	Yes	Yes	Yes	Yes	Yes	
Lih	CS Lihkop	PRI	11.181	6.4716	894	139	0	2	5	47			2	Yes	No	Yes	Yes	Yes	
Lus	GS Uya-Lus	PUB	10.978	6.6663	727	246	3	3	1	18	3		52	Yes	No	Yes	Yes	Yes	
Lus	SNS Lus	PRI				32	1	1	2					Yes	Yes	Yes	Yes	Yes	
Lus	CNS Lus	PUB				50	1	2	2	0			7	Yes	Yes	Yes	Yes	Yes	
Lus	GS Lus	PUB	10.975	6.6555	768	312	3	5	8	62	2		17	Yes	Yes	Yes	Yes	Yes	

Lus	GS Mashie	PUB	10.992	6.6447	807	270	1	5	3	4	3	4	74	Yes	No	Yes	Yes	Yes	
Lus	GNS Lus	PUB				40	0	2	0	0			4	Yes	Yes	Yes	Yes	Yes	
Lus	Cs Uya-Lus	PRI	10.974	6.6515	719	55	2		7	20	3			Yes	No	Yes	Yes	Yes	
Lus	GS Lus Mfumte	PUB	10.991	6.6446	825	100	1	2	2	0		1	34	Yes	No	Yes	Yes	Yes	
Ngung	Com. Sch. Mbusop	PRI				105	1	2	1	21		4	14	Yes	No	Yes	Yes	Yes	
Manang	GS Manang	PUB	10.926	6.557	1146	80	1	1	4	28				Yes	No	Yes	Yes	Yes	
Mbah	GS Mbah	PUB	10.89	6.5857	1281	190	2	1	2	0		1		Yes	Yes	Yes	Yes	Yes	
Mballa	GS mballa	PUB	10.94	6.6178	680	130	2	2	3	22	1		22	Yes	No	Yes	Yes	Yes	
Mbat	GS mbat	PUB	10.911	6.549	1360	340	2	4	1	0	1	1	67	Yes	No	Yes	Yes	Yes	
Mbem	CBC Mbem	PRI	11.042	6.4479	1349	175	0	3	6	30			34	No	No	Yes	Yes	Yes	
Mbem	GS Kih	PUB	11.011	6.4866	1166	78	1	0	3	32				Yes	No	Yes	Yes	Yes	
Mbem	GS Mbem	PUB	11.044	6.4519	1359	306	1	7	10	100			37	Yes	No	Yes	Yes	Yes	
Mbem	GS Mbui	PUB	11.024	6.4395	1567	267	1	5	4	140		3		Yes	No	Yes	Yes	Yes	
Mbem	IPS Mbem	PRI				40	2	0	3	10			6	Yes	Yes	Yes	Yes	Yes	
Mbem	GNS	PUB				30	0	2	0	0			4	Yes	Yes	Yes	Yes	Yes	
Mbem		PUB	11.04	6.4425	1368	232	0		4	55				Yes	No	Yes	Yes	Yes	
Mbipji	GS Makah	PUB	10.87	6.5909	1379	127	1	2	2	0	2	4	38	Yes	Yes	Yes	Yes	Yes	
Mbipji	GS Mbipji	PUB	10.884	6.6125	1402	238	2	5	4	80		1	15	Yes	No	Yes	Yes	Yes	
Mbiripkwa	GS Mbiripka	PUB	11.137	6.3454	761	156	1	2	2	70				Yes	Yes	Yes	Yes	Yes	

Mfe	GS Mback-Mfe	PUB	11.064	6.5049	1397	276	2	3	8	73	3	4	50	No	Yes	Yes	Yes	Yes
Mfe	GS Mughen	PUB	11.054	6.5194	1545		0		0						No	Yes	Yes	Yes
Mfe	GS Mbori	PUB				62	1	1	1	0			22	Yes	No	Yes	Yes	Yes
Mfe	IPS	PRI	11.054	6.5038	1496	63	2	0	0	0		2	22		No	Yes	Yes	Yes
Ncha	GS Ncha	PUB	11.034	6.6954	1242	240	2	3	2	15	1	1	48	Yes	Yes	Yes	Yes	Yes
Ngomkwo	GNS Ngomkwo	PUB	11.154	6.4285	769	25	1		1	5				Yes	No	Yes	Yes	Yes
Ngomkwo	GS Ngomkwo	PUB	11.154	6.4285	769	225	2	2	4	64		1		No	Yes	Yes	Yes	Yes
Ngomkwo	GNS Ngomkwo	PUB				10	0	1	2	0			2	Yes	Yes	Yes	Yes	Yes
Ngomkwo	GS Bang	PUB	11.165	6.4332	771	200	2	3	0	9		2	37	Yes	No	Yes	Yes	Yes
Ngu	GNS Ngu	PUB				52	0	2	0	0			7	Yes	Yes	Yes	Yes	Yes
Ngu	GS Ngu	PUB	11.109	6.3244	771	338	1	6	5	25		2	87	Yes	No	Yes	Yes	Yes
Ngung	GS Mbiegw	PUB	11.013	6.5978	856	210	1	4	7	57			66	Yes	No	Yes	Yes	Yes
Ngung	GS Ngung	PUB				210	5	5	0	57	2		32	Yes	No	Yes	Yes	Yes
Nguri	GS nguri	PUB	11.092	6.3109	762	170	1	4	2	0	2	5	57	Yes	No	Yes	Yes	Yes
Nkot	GNS Nkot	PUB				18	0	1	2	0		2	2	Yes	Yes	Yes	Yes	Yes
Nkot/Gam	GS nkot	PUB	10.946	6.4908	1234	400	2	7	4	94	4		48	Yes	Yes	Yes	Yes	Yes
Nkot/Gam	GS Gwantung	PUB	10.905	6.4848	1249	107	1	2	4	0	3			Yes	No	Yes	Yes	Yes

Ntem	CS Ntem	PRI	11.036	6.3237	799	41	1	0	3	52			0	Yes	No	Yes	Yes	Yes	
Ntem	CNS Ntem	PRI				25	1	0	2	0			3	Yes	Yes	Yes	Yes	Yes	
Ntem	GNS Ntem	PUB	11.031	6.3208	782	18	1	1	1	0			3	Yes	No	Yes	Yes	Yes	
Ntem	GS Ntem	PUB	11.031	6.3208	782	198	2	3	7	105				Yes	Yes	Yes	Yes	Yes	
Ntem	GS Lekep	PUB	10.997	6.3192	770	214	1	4	3	25		3	46	Yes	No	Yes	Yes	Yes	
Ntem	GS Wajiri	PUB				193	2	3	4	0	2	1	43	Yes	No	Yes	Yes	Yes	
Ntim	GNS Ntim	PUB				29	0	2	2	0			4	Yes	Yes	Yes	Yes	Yes	
Ntim	GS Ntim	PUB	11.067	6.6412	1311	308	1	6	4	28		2	57	Yes	No	Yes	Yes	Yes	
Ntim	IPS Ntim	PRI	11.063	6.6426	1338	71	0	1	0	54		2	0	Yes	Yes	Yes	Yes	Yes	
Ntong	GS Ntong	PUB	11.061	6.5904	1487	420	2	10	7	60	6		10 6	Yes	Yes	Yes	Yes	Yes	
Ntong	GS Nyang	PUB	11.071	6.6093	1443	217	1	4	3	5	5		68	Yes	No	Yes	Yes	Yes	
Ntong	GNS ntong	PUB	11.06	6.5888	1486	11	0	1	2	0			2	Yes	No	Yes	Yes	Yes	
Nwa	GS Jah	PUB	11.065	6.4682	1196	104	1	1	2	0		1	37	Yes	No	Yes	Yes	Yes	
Nwa	GS Nwa	PUB	11.065	6.4683	1432	338	3	5	10	183				Yes	Yes	Yes	Yes	Yes	
Nwa	CBC Nwa	PRI	11.063	6.4733	1435	127	0	1	6	30			0	Yes	No	Yes	Yes	Yes	
Nwa	GNS Nwa	PUB	11.065	6.4682	1437	36	1	2	2	0			5	Yes	No	Yes	Yes	Yes	
Nwanti	GNS Nwanti	PUB	11.059	6.3164	776	64	0	2	0	0			8	No	No	Yes	Yes	Yes	
Nwanti	GS Nwanti	PUB	11.059	6.3164	776	385	1	6	6	35	2	1	29	No	Yes	Yes	Yes	Yes	
Nyurong	GS Nyurong	PUB	11.187	6.3998	770	131	2	2	0	0		4	30	Yes	No	Yes	Yes	Yes	

Rom	GNS Rom	PRI	10.992	6.4178	1436	18	0	1	0	0			3	Yes	No	Yes	Yes	Yes
Rom	CBC Buick	PUB	10.99	6.4515	1151	30	1	0	0	0	3		0	Yes	No	Yes	Yes	Yes
Rom	GS Ngang	PUB	10.987	6.4734	1037	241	1	5	6	40	4	3	41	Yes	No	Yes	Yes	Yes
Rom	GS Buick	PUB				47	1	0	0	20	3	2		Yes	No	Yes	Yes	Yes
Rom	GS Kopjur	PUB				150	2	2	3	3		1	32	Yes	Yes	Yes	Yes	Yes
Rom	GS Rom	PUB				181	2	3	5	96			27	Yes	No	Yes	Yes	Yes
Saam	GS Saam	PUB	11.071	6.6728	1054	201	2	3	2	0	2		27	Yes	No	Yes	Yes	Yes
Saam	GS mantung	PUB	11.072	6.673	1032	60	1	2	0	0		4	31	Yes	No	Yes	Yes	Yes
Sabongari	CNS Sabongari	PRI				55	1	2	2	0			7	Yes	Yes	Yes	Yes	Yes
Sabongari	GNS ngom	PUB	11.166	6.386	765	5	0	1	0	0			1	No	No	Yes	Yes	Yes
Sabongari	GS Ngom	PUB	11.166	6.386	765	472	3		6	57	6			No	No	Yes	Yes	Yes
Sabongari	CBC Sabongari	PRI	11.162	6.3872	750	335	1	6	4	53		3	56	No	No	Yes	Yes	Yes
Sabongari	CBC NS Sabongari	PRI	11.162	6.3872	750	37	1	1	1	4			1	No	No	Yes	Yes	Yes
Sabongari	PNS Sabongari	PRI				58	1	2	1					Yes	Yes	Yes	Yes	Yes
Sabongari	PS Sabongari	PRI	10.938	6.6004	671	52	0	1	1	50				No	No	Yes	Yes	Yes
Sabongari	St Kisito NS	PRI	10.938	6.6004	671	101	0		5	127				No	No	Yes	Yes	Yes
Sabongari	St Kisito	PRI				94	2	1	4	48			0	No	No	Yes	Yes	Yes
Sabongari	INS Sabongari	PRI	11.172	6.3878	749	36	1	1	1	8			0	Yes	No	Yes	Yes	Yes
Sabongari	IPS Sabongari	PRI	11.172	6.3878	749	250	220	3	4	75		2	0	No	No	Yes	Yes	Yes
Sabongari	GS Sabongari	PUB				472	3	9	9	146			34	No	No	Yes	Yes	Yes
Sih	GS Sih	PUB	11.073	6.5577	1442	178	2	3	7	92	5			No	No	Yes	Yes	Yes
Sih	GNS Sih	PUB	11.073	6.5577	1442	22	0	1	0	0			3	Yes	Yes	Yes	Yes	Yes
Yang	GS Yang	PUB	11.123	6.492	1354	195	4	2	6	35	4	4	21	Yes	No	Yes	Yes	Yes
Yang	GS Ikim	PUB				156	1	3	2	0		2	53	Yes	No	Yes	Yes	Yes

	GS Ntambit	PUB				210	1	4	4	5		4	67	Yes	No	Yes	Yes	Yes
Sabongari	GS Shie	PUB				291	2	6	4	46		4	56	Yes	No	Yes	Yes	Yes
Kwaja	GS Fetop	PUB				88	2	0	3	0	4		29	Yes	No	Yes	Yes	Yes
		TOTAL																

Norms:

Typing code:

Pub= Public

Pri=Private

4.3.4.6: Situation of infrastructure, personnel and needs of existing secondary schools.

Data on existing secondary schools were collected, needs identified and presented in the table that follows:

Table 14: Existing infrastructure and needs of secondary schools in Nwa Municipality.

Village	Name	Status	Geographic contacts			Pupils	Teachers		Other infrastructures																				
			X	Y	Z		No.	Existing	Need for teachers	Classrooms, equipment needs	Classrooms	Desks	Construction	Need for desks	Water point	latrines	Waste bins	Reaforestation	Fence	Computer	Lab compl ex	workshop	library	Admin	block	Needs			
Gom	GSS Gom	PUB	10.977	6.5094	670	122	1	12	0	0	7	61	1	1	6	1	1	0	5	0	1	0	0	0	0	1	0	1	
Koffa	GTC Koffa	PUB	10.943	6.5916	729	90	5	8	2		2		1	0	6	1	1	0	5	0	0	0	1	0	1	0	1	0	1
Kom	GSS Kom	PUB	10.931	6.6284	696	250	4		5	83	2	42	0	0	6	1	1	0	50	0	1	0	0	0	0	1	0	1	0

Lus	GSS Lus	PUB	10.961	6.6561	689	216	6		3	20	4	88	11		6	1	1	4	40	0	1	0	0	0	1	0	1			
Ntem	GSS Ntem	PUB	11.025	6.3206	798		0		0	0	7	50	0	0	6	1	1	0		0	1	0	0	0	1	0	1			
Ntong	GTC Ntong	PUB	11.061	6.5904	1487	150	5		6	70	1	5	1	0	6	1	1	2	28	0	0	0	1	0	1	0	1			
Ntong	GSS Ntong	PUB	11.059	6.6011	1450	111	2		3	0	4	56	1	0	6	1	1	4	19	0	1	0	0	0	1	0	1			
Nwa	GTHS Nwa	PUB	11.066	6.4667	1453	433	14		9	179	0	38	1	0	6	1	1	0	87	2	0	0	1	0	1	0	1			
Nwa	GHS Nwa	PUB	11.049	6.4712	1467	408	7	6	14	279	0	0	1	0	6	1	1	0	82	0	1	0	0	0	1	0	1			
Rom	GSS Mbungong	PUB	10.973	6.4163	1036	150	2		3	20	4	55	1	0	6	1	1	0	30	0	1	0	0	0	1	0	1			
Sabongari	GHS Sabongari	PUB	11.166	6.3885	753	600	9	5	9	219	0	81	0	0	6	1	1	0	120	0	1	0	0	0	1	0	1			
Sih	GSS Sih	PUB	11.077	6.5543	1427	86	4		2	61	5	0	0		6			4	14	0	1	0	0	0	1	0	1			
Mbem	GSS Dzembuch	PUB				232			4	50	3							0	47	0	1	0	0	0	1	0	1			
Total									2848	59	31	60	931	39	562	9	4	78	13	13	14	527	2	10	0	3	0	13	0	13

4.3.4.7: Situation of access roads

The situation of access roads and needs were identified, analysed and presented in the table that follows:

Table 15: Situation and needs of access roads in the Nwa Municipality

Village	Name road	Population (a)	REHABILITATION			CRITICAL POINTS		
			Length of road to be rehabilitated	Nature of works	Characteristic contacts	Nature	Work to be done	Characteristic contacts

			(Kms)		X	Y			X	Y
Ntaba	Ntaba-Sabongari	3,146	32		11.03436	6.32523	01 bridge (12x8m) at PK 26		1.16376	6.38592
Yang	Yang-Nwa-Sop	2,240	52.6	grading	11.12361	6.49113	10 culverts and 03 bridge	Construction		
Ngomkwo	Ngomkwo-Nwa	2,291	16.7	grading	11.15782	6.41978	02 culverts	Construction	11.06229	6.47563
Ngomkwo	Ngomkwo-Nwa	2,291	1.5		11.15782	6.41978		Tarring	11.06229	6.47563
Gom	Gom-Rom-Sop	5,203	13.5		10.98197	6.51314				
Gom	Gom-Nwa-Ntamru		27	grading	10.98197	6.51314			11.06229	6.47563
Lih	Lih-Bang (Nigeria)	991	12	Opening	11.17301	6.45584	15 culverts	construction	10.93913	6.59715
Mayo Binka	Mayo Binka-Lus		28.3						10.98191	6.65543
Mballa	Mballa Koffa	1,989	5.4	grading	10.94136	6.61406	6 culverts		10.94408	6.58803
Kom	Kom-Adere	2,362	15.5	Opening	10.92605	6.62915	01 bridge (12x6m), and 16 culverts		10.88296	6.7431
Lus	Lus-Kwaja	9,075	13.4	grading	10.98191	6.65543	04 culverts		11.04225	6.64862
Lus	Lus-Kwaja	9,075	1.5		10.98191	6.65543		Tarring	11.04225	6.64862
Ntong	Ntong-Ngung-Bom	3,312	19	Opening	11.06647	6.59655	01 bridge (6x4m) and 17 culverts		11.03154	6.53346
Ntong	Ntong-Ntim-Saam	3,312	16	Opening	11.06647	6.59655			11.07559	6.67891
Lus	Lus-Betui-Ncha	9,075	10.5	Opening	10.98191	6.65543	03 bridges (22x8m) and 25 culverts		11.03605	6.69057
Ntamru	Mballa-Mbat-Ntamru		9	Opening	10.92628	6.55853	10 culverts			
Ntem	P26- kurt	3,146	6	Opening	11.03436	6.32523			11.01049	6.37035
Nwa	Urban Space		12	grading	11.06229	6.47563				
Koffa	Koffa-Manang	2,051	5	Opening	10.94408	6.58803	02 culverts and 01 bridge	Constructi on	10.92628	6.55853
Lih	Lih-Bang (Cameroon)	991	1	Opening	11.17301	6.45584			10.93913	6.59715

Kih	Kih-Nwa		0.5	Tarring				Tarring	11.06229	6.475 63
Ntem	Mayo Binka-Mballa	3,146	1.5		11.03436	6.32523		Tarring	10.94136	6.614 06

5. Table of priority projects per village in the key sectors

Priority projects per village in the priority sectors were identified in a participatory process during the village diagnosis and result presented in the table that follows.

Table 15. Priority Projects in the 9 key sectors

Adere		
Sector	Micro-projects	Costs Estimates (FCFA)
Water & Energy Resources	Construction of Water supply scheme	60,000,000
	Construction of a giant hydro electricity project over river Donga to benefit the entire municipality	1,500,000,000
Public Health	Construction of an Integrated Health centre	50,000,000
Public Works	Opening of Kom-Adere road 16 km	112,000,000
Secondary Education	-Creation and Construction of GSS Adere (1 Admin block and 5 classrooms)	70,000,000
	- Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Commerce	Construction of Adere market	20,000,000
Culture	Construction of Community hall	16,000,000
Environnent & Nature Protection	Creation of 03 nurseries of Mahogany, Iroko and improved oil palms each of 4500 planlets	7,500,000
Bitui		
Basic Education	-Construction of 2 classroom in GS Fetop	16,000,000
	- Renovation of 4 classrooms at GS Betui	16,000,000
Trade	Construction of Bitui market	20,000,000
Culture	-Construction of Betui community hall	16,000,000
	-Development of touristic potentials	25,000,000
Environnent & Nature Protection	Creation of 03 nurseries of Mahogany, Iroko and improved oil palms each of 4500 planlets	7,500,000
Public works	-Grading of Kwaja-Bitui road (1km) and Bitui Lus road (6 km)	11,900,000
	-Construction of 25 m long x 5 m wide bridge on Lus-Betui road	50,000,000

Water and Energy	Construction of Betui community hall	16,000,000
Bang		
Basic Education	Creation and construction of GS Bang	40,000,000
Culture	Construction of Bang Community hall	16,000,000
Environnent & Nature Protection	Creation of 03 nurseries of Mahogany, Iroko and improved oil palms each of 4500 planlets	7,500,000
Public works	-Construction of 03 culverts between Mballa, Koffa	24,000,000
	- Construction of a bridge between Bang and Jui (Shwie stream) ; 30 long x 5m wide	55,000,000
Water and Energy	Construction of Water supply scheme	35,000,000
Bom		
Basic Education	Construction of 6 classrooms (GS Bom 3, GS Bomgor 3)	48,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Trade	Construction of Bom market	20,000,000
Culture	Construction of Community hall	16,000,000
Environnent & Nature Protection	Creation of 03 nurseries of Mahogany, Iroko and improved oil palms each of 4500 planlets	7,500,000
Public works	- Grading of Bom-Ngung road (7.5km)	13,500,000
	-Grading and tarring of Bom-Gom road (15km)	15,000,000,000
Water and Energy	-Construction of Bom Water supply scheme	35,000,000
	-Electrification (solar, wind or hydro)	12,000,000
Fa'am		
Basic Education	Construction of 6 classrooms (3 for GS Faam and 3 for GS Manvock)	48,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Trade	Construction of Faam market	20,000,000
Culture	Construction of Faam Community hall	16,000,000
Public works	Opening of Fa'am-Manvock road 1.2 km	9,400,000

Water and Energy	-Construction of Faam Water supply scheme	35,000,000
	-Electrification (wind or solar)	12,000,000
Gamfe (kurt)		
Water and Energy	-Rehabilitation of water supply system (Tank)	3,500,000
	-Construction of a biogas energy plant for Mbororos	850,000
	-Development of Guatamela and bracharia grass farms (02Ha each)	4,000,000
Trade	Construction of Kurt market	20,000,000
Culture	Construction of Kurt Community hall	16,000,000
Environnent & Nature Protection	Creation of nurseries of Mahogany, Iroko, Eucalyptus, Mangoes, Cypress and palms each of 4500 planlets	12,000,000
Public works	-Grading of Kurt road (6 km)	10,200,000
	-Construction of 1 bridge of 8m long and 5m wide and 5 culverts	90,000,000
Gom		
Basic Education	Construction of 2 classrooms in Nursery school, and 10 classrooms in primary schools.	96,000,000
Public works	Opening farm to market road 0.9 km for Nkwi road	6,3000,000
Health	Construction of Integrated Health centre	50,000,000
Energy and Water	Construction of Water supply scheme	35,000,000
Gwambe-Jator		
Basic Education	-Construction of 2 classroom at GS Jato	16,000,000
	- Construction of a block of two classrooms for GNS Jator	16,000,000
Trade	Construction of Jator market	20,000,000
Culture	Construction of Jator Community hall	16,000,000
Environnent & Nature Protection	Creation of nurseries of Mahogany, Iroko, Eucalyptus, Mangoes, Cypress and palms each of 4500 planlets	12,000,000
Public Works	Construction of 1 bridge and 2 culverts	66,000,000
Public Health	Construction of Integrated Health centre	50,000,000
Jui		
Basic Education	Supply of 32 benches at GS Jui	960,000

Water and Energy	Extension of Jui Water supply system to all neighbourhoods (1km)	1,000,000
Secondary Education	Scholarship scheme for children of poor parents	7,500,000
Trade	Construction of Jui market	20,000,000
Culture	Construction of Jui community hall	16,000,000
Environnent & Nature Protection	Creation of nurseries of Mahogany, Iroko, Eucalyptus, Mangoes, Cypress and palms each of 4500 planlets	12,000,000
Koffa		
Energy and Water	Construction of Koffa water supply scheme	35,000,000
Secondary Education	-Construction of 3 classrooms	27,000,000
	-Construction of a technical workshops complex and 1 administrative block at GTC	75,000,000
	- Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Culture	Construction of Koffa community hall	16,000,000
Environnent & Nature Protection	Creation of nurseries of Mahogany, Iroko, Eucalyptus, Mangoes, Cypress and palms of 4500 planlets each	12,000,000
Public works	-Grading of Koffa-Bang road (600m long)	1,020,000
	-Construction of 2 culverts (16m long x 5m)	10,000,000
	-Opening of Koffa Manang road (1.3Km)	9,100,000
Public Health	Construction of Integrated Health Centre	50,000,000
Kom		
Basic Education	Construction of 2 classrooms at GNS Kom	16,000,000
	-Renovation for 4 classrooms at GS Kom	16,000,000
Energy and Water	Extension of Kom water scheme to 03 neighbourhoods (2.8km)	3,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Trade	Construction of Kom market	20,000,000
Culture	Construction of Kom community hall	16,000,000
Environnent & Nature Protection	Creation of nurseries of Mahogany, Iroko, Eucalyptus, Mangoes, Cypress and palms of 4500 planlets each	12,000,000

Public Works	Maintenance of Mballa-Kom road (3km)	4,200,000
Kwaja		
Basic Education	Renovation of 11 classroom (GS Kwaja:3, GS Kopkeh: 4; GS Fetop: 4)	44,000,000
Energy and Water	Construction of Kwaja/Jaan water supply scheme	35,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Trade	Construction of Kwaja market	20,000,000
Culture	Construction of Kom community hall	16,000,000
Public Works	-Tarring 1.5 km of Lus-Kwaja road	1,800,000,000
	- Opening Kwaja-Ngung road (8km)	42,000,000
Kwak		
Basic Education	Construction of 4 classromms at GS Kwak	32,000,000
Energy and Water	Construction of Kwak water supply scheme	35,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Trade	Construction of Kwak market	20,000,000
Culture	Construction of Kwak community hall	16,000,000
Public Works	Grading/maintenance of Ngung-Kwak-Sih road (7km)	11,900,000
Health	Construction Kwak IHC	50,000,000
Lih		
Basic Education	Rehabilitation of 2 classrooms at GS Lih	8,000,000
Water and Energy	Construction of Lih water supply scheme	35,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Trade	Construction of Lih border market	20,000,000
Culture	Construction of Lih community hall	16,000,000
Environnent & Nature Protection	Creation of nurseries of Mahogany, Iroko, Eucalyptus, Mango, Tenera palm species each of 4500 planlets	12,000,000

Public Works	-Grading of Lih-Bang-Ngomkwo road (3km)	5,100,000
	-Grading of Lih Nigeria road (7km)	11,700,000
Lus		
Basic Education	-Construction of 3 classrooms at Success primary school	24,000,000
	-Construction of 2 classrooms at GNS	16,000,000
	-Construction of 4 classrooms for GS Lus,	32,000,000
	-Construction of 6 classrooms for GS Uya-Lus	48,000,000
Secondary Education	-Supply of 88 benches for GSS Lus	2,640,000
	- Supply of 40 computers at GSS Lus	60,000,000
	- Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Trade	Construction of Lus Market	20,000,000
Culture	Construction of Lus community hall	16,000,000
Environment & Nature Protection	Creation of nurseries of Mahogany, Iroko, Eucalyptus, Mango, Tenera palm species each of 4500 planlets	12,000,000
Public Health	Construction of Lus Integrated Health Centre	50,000,000
Water and Energy	Construction of Lus water supply scheme and thermal electricity plant	35,000,000
Manang		
Basic Education	-Construction of 2 classroom at GS Manang	16,000,000
	-Renovate 3 classroom at GS Manang	12,000,000
Water and Energy	-Construction of Manang water supply scheme	35,000,000
	-Installation of wind vane	12,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Culture	Construction of a community hall	16,000,000
Environment	Creation and empowerment of club of friend for nature for the village	8,000,000
Public works	-Opening Mbat-Manang road (2.7km)	18,900,000
Health	Construction of a Government Health post	50,000,000
Mbah		

Basic Education	Construction of 4 classrooms at GS Mbah	32,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Water and Energy	-Constuction of Mbah water supply scheme	35,000,000
	-Installation of solar panels/wind vane	12,000,000
Culture	Const of Mbah community hall	16,000,000
Environment	Creation of 4 tree nurseries and 4500 tress each of Eucalyptus, Cypress Mahogany, Iroko, Tenera palm species	10,000,000
Public works	Maintenance of 5Km of Mayo Binka-Mbah	8,500,000
Health	Construction of Mbah IHC	50,000,000
Mbat		
Water and Energy	-Const of Mbat water supply system	35,000,000
	-Extension of MT electricity line from Ndu (5Km)	65,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Culture	Construction of Mbah cultural hall	16,000,00
Environnent & Nature Protection	Creation of tree nurseries of eucalyptus and cypress each of 4500 planlets	4,000,000
Public Works	Opening 9 km road.between Mbat-Ntamru	63,000,000
Mbepji		
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Trade	Construction of Market	20,000,000
Culture	Construction of Mbepji cultural hall	16,000,000
Environnent & Nature Protection	Creation of tree nurseries of mangoes, eucalyptus and cypress trees	6,000,000
Public Works	- Tarring of 3Km of steep portions of Mayo Binka-Mbipji-Adere road	3,600,000,000
	- Maintenance of Mbipji-Kom road (2Km)	3,400,000
Mbirikpa		

Basic Education	Construction of 4 classrooms at GS Mbirikpa	32,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Culture	Construction of a Community hall	16,000,000
Environnent & Nature Protection	Creation of 4 tree nurseries each of 4500 planlets (mahogany, iroko, cypress, mango)	8,000,000
Public Works	Maintenance of 13 km farm to market roads	2,890,000
Water and Energy	Construction of Mbirikpa water supply scheme	35,000,000
Public Health	Construction of IHC	50,000,000
Ncha		
Basic Education	Construction of 1 classroom at GS Ncha and renovation of 1 classroom at GS Ncha	12,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Trade	Construction of Ncha market	20,000,000
Culture	Construction of a Community hall	16,000,000
Environnent & Nature Protection	Creation of nurseries of 4500 planlets each of Mahogany, Iroko, Mango and oil palm	8,000,000
Public Works	Opening access roads for : Bitui-Ncha and Kwaja-Ncha (6 km)	42,000,000
Public Health	-Construction of Ncha IHC	50,000,000
	- Supply of equipment to IHC	60,000,000
Mballa		
Basic Education	Construction of 4 classrooms at GS Mballa	32,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Trade	Construction of Mballa market	20,000,000
Culture	Construction of Mballa community hall	16,000,000
Environnent & Nature Protection	Creation of 4 tree nurseries of 4500 planlets each of Eucalyptus, Cypress Mahogany, Iroko, Tenera palm species	8,000,000
Public Works	Maintenance of Mballa-Bang and Mballa-Kom road (3 km)	5,100,000

Public Health	Construction of IHC	50,000,000
Ngom(Sabongari)		
Basic Education	-Construction of 2 classrooms, toilet and water point at GNS Ngom	20,500,000
	-Renovation of 6 classrooms at GS Sabongari	24,000,000
Water and Energy	-Renovation of sand filtration works at Jator	1,500,000
	- Thermal plant or extension of MVelectricity line from Ntumboh (Ndu Sub division) over a distance of 54Km	702,000,000
Trade	Completion of construction works at Sabongari new market	20,000,000
Culture	Construction cultural community hall	16,000,000
Public Works	-Grading of Ngom Nyurong (2km) access roads:	3,400,000
	- Grading of Ngom-Shie (5km)	8,500,000
Ngomkwo		
Basic Education	-Construction of a block of 2 classrooms at GS Ngomkwo	16,000,000
	-Construction of a block of 2 at GS Bang	16,000,000
	-Constructio of a block of 2 classrooms GNS Ngomkwo	16,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Water and Energy	Construction of Ngomkwo water supply system	35,000,000
Culture	Construction cultural community hall	16,000,000
Public works	Maintenance of Ngomkwo-Bang road (2km)	3,400,000
Ngu		
Basic Education	-Renovation of 2 classroom at at GS Ngu	8,000,000
	-Construction of 2 classrooms at GNS	16,000,000
	-Provision of 87 benches at GS	2,610,000
	-Provision of 30 small chairs at GNS Ngu	30,000
Energy and Water	Construction of Ngu water supply scheme	35,000,000
Environment	Creation of 4 tree nurseries and 4500 planlets each of Eucalyptus, Cypress Mahogany, Iroko, Tenera palm species	10,000,000
Public Works	Grading of Ngu-Magba farm to market road (4km)	6,800,000

Public Health	Renovation of IHC	50,000,000
Ngung		
Basic Education	-Renovation of 6 classrooms at GS Ngung	24,000,000
	-Construction of 6 classrooms at community school	48,000,000
Water and Energy	Construction of Ngung water supply scheme	35,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Trade	Construction of Ngung market	20,000,000
Culture	Construction of a community hall with section for display of cultural assets	16,000,000
Environment & Nature Protection	Creation of 4 nurseries of 4500 planlets each of Eucalyptus, Cypress Mahogany, Iroko, Tenera palm species	10,000,000
Public Health	Construction of IHC	50,000,000
Nguri		
Basic Education	-Construction of 4 classrooms	32,000,000
	-Provision of 57 benches at GS Nguri	1,710,000
Energy and Water	Const of Nguri water supply	35,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Culture	Constructio of cultural hall	16,000,000
Environment & Nature Protection	Creation of 3 nurseries each of 4500 planlets each of Cypress, Mahogany, Iroko, Tenera palm species	6,000,000
Public Works	Rehabilitation of Nguri-Mape road (1km)	1,700,000
Nking		
Basic Education	-Creation and construction of GNS Nking (2 classrooms)	16,000,000
	-Construction of a block of 02 at GS Nking	16,000,000
Water and Energy	Construction of water supply system scheme	35,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Culture	Cultural /community hall	16,000,000

Environnent & Nature Protection	Creation of 5 tree nurseries each of 4500 planlets of Eucalyptus, Cypress Mahogany, Iroko, Tenera palm species	10,000,000
Public Health	Construction of Nking Integrated Health Center	50,000,000
Nkot		
Basic Education	-Renovation of 3 classrooms at GS Quantung-Nkot	12,000,000
	-Construction of a block of 02 classrooms at GS Nkot	16,000,000
Trade	Construction of 01 market	20,000,000
Culture	Construction of a cultural hall	16,000,000
Public Works	Tarring of steep portions of roads (1 km towards Gom and 0.5km towards Ntamruh)	1,800,000,000
Water and Energy	Provision of water points (1 well or hill side stand tap to the 04 neighbourhoods)	20,000,000
Public Health	Upgrading of health post into an IHC and its construction	50,000,000
Ntem		
Education	-Construction of 5 classrooms GSS Ntem	45,000,000
	-Construction of 3 classrooms at GS Lekep-Ntem	24,000,000
	-Renovation of 4 classrooms at GS Ntem	16,000,000
Water and Energy	Analysis water quality and quality monitoring (2 times yearly)	800,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Trade	Construction of a market	20,000,000
Culture	Cultural/community hall	16,000,000
Ntim		
Basic Education	-Construction of 02 classrooms	16,000,000
	-Provision of 57 desks	1,710,000
Water and Energy	Construction of a water Supply scheme	35,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Trade	Construction of an animal market	20,000,000

Culture	Cultural/community hall	16,000,000
Public works	-Opening of Ntim-Nkwaja road (6.5Km) and Ntim-Ngung road (7km) -Maintenance of Ntim-Ntong road (10Km)	52,500,000 17,000,000
Ntong		
Basic Education	-Constructio of 4 classrooms at GS Nyang - Construction of 02 classrooms at GNS Ntong - Construction of 06 at GS Ntong	32,000,000 16,000,000 48,000,000
Secondary Education	-Construction of 03 classrooms at GSS Ntong and provision of 92 desks. -Construction of 03 classrooms and provision of 34 benches at GTC Ntong	29,760,000 27,720,000
Water and Energy	-Construction of a water supply scheme -Installing of solar panels/wind vanes and biogas energy plant	35,000,000 12,000,000
Public Works	-Grading of Ntong-Ngung road (4.5Km) -Tarring of Ntong-Kwak road (8.5Km)	7,650,000 10,200,000,000
Nwanti		
Basic Education	Provision of 29 benches GS Nwanti -Provision of 24 small chairs at GNS	870,000 24,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Water and Energy	Construction of a water supply system	35,000,000
Trade	Construction of a market	20,000,000
Culture	Construction of a Cultural/community hall	16,000,000
Nwat		
Basic Education	Construction of 2 classroom for GNS Nwat	16,000,000
Energy and Water	Extension of potable water from Sabongari (3 taps, 500m)	700,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Culture	Construction of Nwat cultural hall	16,000,000
Public Health	Construction of Nwat Health Post	50,000,000

Nyurong		
Basic Education	-Construction of 4 classrooms at GS Nyurong	32,000,000
	- Provision of 13 benches to GS Nyurong.	390,000
Water and Energy	Construction of 3 modern wells or water supply system	24,000,000
Culture	Construction of Cultural community hall	16,000,000
Public works	Construction of 10m long x 5m wide bridge	30,000,000
Rom		
Basic Education	-Construction of 02 classrooms at GNS Rom	16,000,000
	-Construction of a block of 02 classrooms at GS Buik	16,000,000
	-Construction of 04 classrooms at GS Rom	32,000,000
Secondary Education	Award of scholarship scheme to benefit poor students; 350,000 per student per year for 5 students	1,750,000
Culture	Construction of a community hall	16,000,000
Water and Energy	Construction of a water supply system into 7 quarters	35,000,000
Public Works	-Opening of Rom-Ngong-Gom (14km)	98,000,000
Public Health	Construction of an IHC	50,000,000
Sa'am		
Basic Education	Construction of 04 classrooms at Mantung-Sa'am	32,000,000
	-Construction of a block of 02 classrooms and renovation of 02 classrooms at GS Sa'am	24,000,000
	-Provision of benches (GS Mantung-Sa'am 31, 28 at GS Sa'am)	1,770,000
Water and Energy	Construction of a Water supply system	35,000,000
Culture	Construction of a community hall	16,000,000
Public Works	Opening and grading of access roads (Sa'am – Ntim 8.5Km), Sa'am-Nigeria border; 0.5km)	63,000,000
Public Health	Construction of Health outpost/post	50,000,000
Sih		
Basic Education	Renovation of 04 classrooms at GS Sih	16,000,000
Secondary	Construction of 03 classrooms at GSS Sih and 01 Administrative block and a library	57,000,000

Education		
Trade	Construction of Sih market	20,000,000
Culture	Construction of Sih community hall	16,000,000
Water and Energy	Extension of water supply system to Talak, Makar and Munkwi neighbourhoods	2,500,000
Public Works	-Opening of Sih-Nigeria border market road (2.6km)	18,200,000
	-Opening of Sih-Saam road (5km)	35,000,000
Yang		
Basic Education	Renovation of 04 classrooms at GS Yang	16,000,000
Water and Energy	Construction of 2 water supply systems (01 upper and 01 lower)	70,000,000
Trade	Construction of Yang border market and ware house	20,000,000
Culture	Construction of a community hall	16,000,000
Public Works	Maintenance of Yang-Ngomkow road (9.5km) and Yang-Likop (10km)	33,150,000
Public Health	Construction of IHC	50,000,000
Urban Space		
Water and Energy	-Construction of water supply system for Nwa town -Completion of grid electricity project from Wowo village in Ndu subdivision	35,000,000 1,500,000,000
Environment & Nature Protection	Creation of nurseries of Mahogany, Iroko, Eucalyptus, Mango, Cypress and pears of 4500 planlets each	12,000,000
Public Health	Construction of IHC in Mfe and provision of equipment	110,000,000
Trade	Construction of market	20,000,000
Transport	-Construction of a motor and “Achaba” parks	4,000,000

SECTION FIVE: STRATEGIC PLANNING

5.1 Vision and objectives of the CDP

5.1.1 Vision of the CDP

The vision of the CDP is to transform the Nwa Municipality by the year 2035 into a modern, prosperous and attractive entity in which the majority of its citizens actively participate in its affairs and live satisfactory lives. This vision is attainable if all present and future stakeholders put all hands on deck. This implies that all resources (material, personnel, and financial) are successfully mobilized and used in accordance with the laws, regulations in force as well as the fear of the Lord.

5.1.2 Objectives of the CDP

The main objective of the CDP is to capture the development aspiration of the people of Nwa municipality.

The specific objectives include:

- i. To identify through a participatory approach the development challenges and opportunities of the municipality.
- ii. To identify the potential of local economic development.
- iii. To diagnose the council as an institution and evaluates its strengths, weaknesses, opportunities and challenges to carry out its mission.
- iv. To diagnose and document all the development challenges per sector.
- v. To provide a strategic planning and programming of development
- vi. To transfer competences to the council
- vii. To Geo-reference all the existing infrastructures in the whole of the council
- viii. To set up a follow-up committee at the council as well as at the village level for the development and implementation of the CDP.
- ix. To realise a statutory capacity building plan for the council while integrating the following aspects; the management of the socio environmental aspects as well as marginalized populations problems and issues; Gender and vulnerable populations problems; Improvement of governance at the local level; The HIV/AIDs and its implication.

5.2 Logical Framework Matrix by sector

The logical log frame is a matrix analysis of action plans to solve the identified constraints/problems that retard the development of the municipality. This analysis was done per sector in collaboration with all villages, sector heads, and the council; validated in the presence of major stakeholders recommended by PNDP-CRU/ NW; the results which are presented in the tables that follow.

5.2.1 State Property, Survey and Land Tenure

Strategy: Promotion & protection of housing development for safe habitation for all classes of citizens in Cameroon.		Indicators by level of strategy & source of verification		Assumptions: Resource mobilization for promotion and protection as well as development of human habitat	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Promotion of decent housing status for all residents of Nwa municipality	Safe houses for residents in appropriate and or protected environments in all seasons	Reports of Mayor and DDMINDAF	-Enough funds mobilized - Good political will	- Attendance sheet. - Minutes of meetings to take decisions	Reports of Mayor, MINDAF, DRMINDAF
Specific Objective 01	To promote the notion and implementation of safe housing projects	-Notions of save and decent house (3 seminars) - Model safe and decent house	Report of Mayor and Administration	-Enough funds mobilized - Good political will	- Attendance sheet. - Minutes of meetings. - Notes on decent housing - Seminar notes	Reports of Mayor, DDMINDAF
Specific Objective 02	To construct a model decent house in the urban space and 39 villages (palaces)	-Plan of a decent house (3-dimensional) - Construction plans -Land certificates	Report of Mayor and DDMINDAF	-Enough funds mobilized - Good political will	- Attendance sheet. - Minutes of meetings. - Notes on decent housing - Seminar notes	Reports of Mayor, DDMINDAF, DDMINEPAT
Objective 03	To protect landed property	-Identification of property -Land certificates -Number of pillars -Surveys (state, national and private lands)	Report of DO, service of Lands and Surveys	No opposition from neighbours	-Minutes of site visit -Attendance sheet	Report of the service of Lands and Surveys
Results 01	Safe housing notions and	-03 seminars /workshop	Report of Mayor	-Enough	- Seminar notes	Reports of Mayor

	model accepted and adopted	notes (Urban space, Lus and Sabongari) -Minutes of restitution -Validation of notions and model by all village delegation.	and village Development Associations	educational and Sensitization - Idea accepted	- Attendance sheets - Minutes of meetings	and DDMINDAF Follow up committee
Results 02	39 model decent house constructed in all villages excluding the urban space	-Approved decent house structure with solid foundation, proper aeration, toilets and minimum inter-house distance. -39 decent house in the palace or centrally located.	Report of Mayor and village Development Associations	- Funds available - plot allocated - Best contractor chosen - Contract well executed - Works duly received	- Attendance sheet - Contract documents - Minutes of reception - Commissioning notes	Reports of mayor, DDMINTP Follow up committee
Result 03	Landed property secured	-Pillars in place - Land certificates available -Minutes of site boards as well as of surveys available	Reports of Mayor, MINDAF	-Funds available -All parties satisfied of field work	- Minutes field work - Attendance sheets - Land certificates reregistered	Reports of Mayor, service of survey, administration

ACTIVITIES

For result 01	For result 02	For result 03
1.1: Invitation extended to representatives of villages and urban space	2.1: Allocation of land/plot	3.1: Reception of applications
1.2: Presentation and discussion on motion of a descent house	2.2: Distribution of roles and implementation agenda	3.2: Site board commission convened
1.3: Resolutions taken	2.3: Construction process	3.3: site board minutes produced
1.4: Implementation (house in palace)	2.4: Construction process	3.4: site surveyed

1.5: Follow-up	2.5: Control and supervision of work	3.5: Pillars planted
	2.6: Reception of work	3.6: Land certificates produced
	2.7: Follow-up	
Estimated cost: 5,175,000	Estimated cost: 724,500,000	Estimated cost: 2,300,000
Total: 731,975,000		

5.2.2 Public Works

Strategy: <i>To construct, maintain and protect enough suitable road infrastructure and make transportation most impacting on the economy in the Republic of Cameroon</i>		Indicators by level of strategy & source of verification		Assumptions: Sufficient resources mobilized - all technical studies and environmental impact assess are acceptable	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	To make all roads motor able in the Nwa municipality	- Length of road to be tarred (km) - Length of road to be graded/maintained/opened - Numerous bridges, culverts etc constructed	- Mayor, DDMINEPAT, DDMINTP's report	- all resources available - Successful execution of work	- signed convention documents - pre-journal of projects (Grand Travaux) - contract documents - reception minutes	- Mayor's report - DRMINTP's report
Specific Objective 01	To tar the very steep portions (>10% 5km) and eventually the entire road network of the municipality	- Number location and length of very steep portion of existing road	-Reports of and DDMINEPAT - Mayor's report	- All resources programmed - Most competent bidders win contracts. - Contract well executed	- signed convention documents - pre-journal of projects (Grand Travaux) - contract documents - reception minutes	-Report of DDMINTP, DDMINEPAT and the Mayor - Follow-up committee report
Specific Objective	To maintain all existing roads on a	149.9Km of existing roads per year in the council area including deviations	-Reports of DDMINTP and DDMINEPAT	- All resources programmed - Most competent	-Journal of projects -Contract documents - Reception minutes	-Report of DDMINTP, DDMINEPAT

02	regular basis		- Mayor's report	bidders win contracts .- Contract well executed		T and the Mayor - Follow-up committee report
Specific Objective 03	To construct/repair existing bridges, culverts and erect all other associated structures	- 14 bridges 130 culverts and rain gates - Types of other structures	-Reports of DDMINTP and DDMINEPAT - Mayor's report	- All resources programmed - Most competent bidders win contracts .- Contract well executed	-Journal of projects -Contract documents - Reception minutes	-Report of DDMINTP, DDMINEPAT and the Mayor - Follow-up committee report
Specific Objective 04	To open 86km of farm to market roads or create deviations whenever and wherever need arises	Number , location lengths of roads (86km)	Reports of the Mayor, DDMINTP and DDMINEPAT	-Sufficient resources secured - Enough political will - Good planning	- Journal of projects - planning & programming tables - Signed contract documents - Minutes of reception	Report of DDMINTP, MINEPAT and Mayor
Specific Objective 05	To install and equip 39 rural road maintenance committees in all villages	-At least 15 installed a year - Provision of basic equipment	- Mayor and DDMINTP's reports - Follow-up committee report	-Sufficient resources secured - Enough political will - Good planning	- minutes of meetings for selection of executive - Attendance sheet	Mayor, DDMINTP, DDMINEPAT
Results 01	Very steep portions of access roads are tarred (>15%; 5km)	- Ngomkow - Nwa (1.5km) - Kih-Mbem-Nwa (0.5km) - Lus-Kwaja (1.5km) - Mayo Binka-Mballa (1.5km)	- Mayor and DDMINTP's reports - Follow-up committee report	- Mayor and DDMINTP's reports - Follow-up committee report	- Attendance sheets - contract documents - Minutes of reception	Reports of the Mayor, DDMINEPAT and follow-up committee
Results 02	Less steep (<15) portions of roads maintained / graded once every 02 years totally 149.9km	- Roads passable all year round - higher sides of roads with concrete retaining walls plus drainage systems - Safety sign boards at appropriate places - Sop--Nwa-Yang	- Mayor and DDMINTP's reports - Follow-up committee report	- Mayor and DDMINTP's reports - Follow-up committee report	- Attendance sheets - contract documents - Minutes of reception	Reports of the Mayor, DDMINEPAT and follow-up committee

		(52.6km) -Ngomkaw-Nwa (15.7km) -Ntamru-Gom-Nwa (26.8km) - Mballa-Koffa (5.4km) -Lus-Kwaja (10.9km) -Urban space (12km)				
Results 03	Important structures are constructed and or repaired (14 bridges, 130 culverts)	Bridges and culverts at	- Mayor and DDMINTP's reports - Follow-up committee report	- Mayor and DDMINTP's reports - Follow-up committee report	- Attendance sheets - contract documents - Minutes of reception	Reports of the Mayor, DDMINEPAT and follow-up committee
Results 4	86km new farm to market roads and deviations opened	All villages excluding the urban space;	- Mayor and DDMINTP's reports - Follow-up committee report	-funds mobilized -Tenders published -Best contractor chosen -Contract well executed	- Attendance sheets - contract documents - Minutes of reception	Reports of the Mayor, DDMINEPAT and follow-up committee
Result 5	Rural road Maintenance Committees set up	- 39 President -39 Secretary -39 Treasurer -39 Store keeper -Minutes of installation	Reports of Mayor and infrastructure committee	Funds mobilized -Committee installed and empowered	- Attendance sheets -Minutes of installation -Internal rules and regulations	Reports of the Mayor, DDMINEPAT and follow-up committee

ACTIVITIES

For Result 01	For Result 02	For Result 03	For Result 04	For result 05
1.1) Invitation of tenders board	2.1) Invitation of tenders board	3.1) Invitation of tenders board	4.1) Invitation of stakeholders	5.1: invitations out
1.2) Tenders document prepared and published	2.2) Tenders document prepared and published	3.2) Tenders document prepared and published	4.2) Presentation of studies of proposed Farm to market roads	5.2: Elections

1.3) Bids received and opened	2.3) Bids received and opened	3.3) Bids received and opened	4.3) Tender documents	5.3: Installation
1.4) Best contractors chosen	2.4) Best contractors chosen	3.4) Best contractors chosen	4.4) Best contractors chosen	5.4 : Empowerment
1.5) Signing of contracts	2.5) Signing of contracts	3.5) Signing of contracts	4.5) Signing of contracts	5.5: Follow up
1.6) Construction works	2.6) Construction works	3.6) Construction works	4.6) Construction works	5.6: creation of union
1.7) Control & supervision of work	2.7) Control & supervision of work	3.7) Control & supervision of work	4.7) Control & supervision of work	
1.8) Reception on minutes	2.8) Reception on minutes	3.8) Reception on minutes	4.8) Reception on minutes	
1.9) Follow-up	2.9) Follow-up	3.9) Follow-up	4.9) Follow-up	
	2.10) Process taken all over			
Estimated Cost: 6,900,000	Estimated Cost: 310,293,000	Estimated Cost: 471,500,000	Estimated Cost: 494,500,000	Estimated Cost: 22,425,000
Total: 8,198, 718,000				

5.2.3 Communication

Strategy: Promotion & protect communication link amongst the different socio-cultural and economic components of the Republic of Cameroon and efficient linkage to the global village.		Indicators by level of strategy & source of verification		Assumptions: Successful mobilization of resources and potentials to promote and protect linkages (communication amongst and between components of the nation.	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Promote and maintain communicational links amongst populations of the	Dialects/Vernacular of Tikari origin, English, some French (verbal,	Report of MINCOM and MINEPAT	-Enough funds, material and human resources secured	- Attendance sheets -Minutes of meetings	Report of MINCOM, MINEPAT

	Nwa municipality as well as with other communities	written), road, phones, cell phones etc		- Enough political will	to take decisions	
Specific Objective 01	Citizens of Nwa to be abreast with other parts of Cameroon and beyond by use of ICT	Improve reception of radio and television waves	Report of MINCOM and MINEPAT	-Enough funds, material and human resources secured - Enough political will	- Pre-project journal - attendance sheets - \Minutes of meetings to take decisions	Report of DRMINCOM, DRMINEPAT, Governor
Specific Objective 02	To install CT-phone networks in 03 localities (01 in Sabongari, 01 in Mfumte area and 01 in the urban space)	-01 CT-phone build in each clan area -01 set of BTS equipment in each clan area. -03 towers to carry antennae	Report of Mayor, DSCANTEL	-Enough funds, material and human resources secured - Enough political will	- Pre-project journal - attendance sheets - \Minutes of meetings to take decisions	Report of DRMINCOM, DRMINEPAT, Governor
Specific Objective 03	To promote and install a community radio station	Radio stations and staff	Report of MINCOM and MINEPAT	-Enough funds, material and human resources secured - Enough political will	- Pre-project journal - attendance sheets - \Minutes of meetings to take decisions	Report of Mayor, DRMINCOM, DDMINCOM
Specific Objective 04	To install 01 fix wired telephone network in the urban space	-01 control centre (digitalized transmission link) -URAD equipment -About 800 poles and appropriate cable lengths	Report of Mayor, DSCANTEL	-Enough funds, material and human resources secured - Enough political will	- Pre-project journal - attendance sheets - \Minutes of meetings to take decisions	Report of Mayor, DRMINCOM, DDMINCOM
Specific Objective 05	To improve the upon the number of antennae of MTN and Orange companies	-2-3 more Orange antennae in the clan areas -3-4 more MTN antennae scattered in all clan areas	Report of the Council, DSCAMTEL, MTN, Orange	-Enough funds, material and human resources secured - Enough political will	- Pre-project journal - attendance sheets - \Minutes of meetings to take decisions	Report of Mayor, DRMINCOM, DDMINCOM
Results 01	Citizens of Nwa Sub division connected to the global village	-Internet and computer services - TV and radios in use all over	Report of DCCAMTEL	-Enough funds available -Best supplier chosen -Contract well executed	-Project journal - Attendance sheets - Contract documents -Minutes of reception	Report of DRMINCOM, DRMINEPAT, Governor

					(technical, provisional, final)	
Results 02	03 functional CT-phone networks installed (Mfumte, Mbaw and Urban Space)	-Offices in place -BTS equipment in place -Towers at strategic positions	Report of DCCAMTEL	-Enough funds available - Satisfactory technical studies and EIA studies - Contract well executed	-Minutes of meetings - Project journal -Contract documents - Minutes of reception -Attendance sheet	Reports of CAMTEL, MTN and Orange companies
Results 03	Community radio station installed	-Community radio house at suitable location -Equipment and personnel - Reception in more than ¾ in Nwa territory	Report of DCCAMTEL	-Enough funds available - Satisfactory technical studies and EIA studies - Contract well executed	-Minutes of testing equipment - Report of technical studies - Minutes of reception of works	Reports of DRMINCOM, Mayor, Tender Board
Results 04	01 functional fixed wired telephone network in the urban space	-01 digitalised transmitter in place -01 URAD equipment and one stand by in place -Poles and cables in the municipality -Fixed phones in all offices and private businesses and residence	Report of DCCAMTEL	-Enough funds available - Satisfactory technical studies and EIA studies - Contract well executed	-Minutes of meetings - Project journal -Contract documents - Minutes of reception -Attendance sheet	Reports of CAMTEL, MTN and Orange companies
Results 05	Number of MTN and Orange antennae increased by at least 03 in each clan area	-02 -03 Orange antennae in place -02-03 guards per station -Regular provision of fuel and or repairs -More than 75% coverage of territories	Report of DCCAMTEL	-Enough funds available - Satisfactory technical studies and EIA studies - Contract well executed	-Minutes of meetings - Project journal -Contract documents - Minutes of reception -Attendance sheet	Reports of CAMTEL, MTN and Orange companies
ACTIVITIES						
For Result 01	For Result 02	For Result 03	For Result 04	For Result 05		

1.1) Invitations extended to important stakeholders	2.1) Invitation extended to important stakeholders	3.1) Invitation extended to important stakeholders	4.1) Invitation extended to important stakeholders	5.1) Invitation extended to important stakeholders
1.2) Discussion of topic and decision taken	2.2) Discussion of topic and decision taken	3.2) Discussion of topic and decision taken	4.2) Appeal to MINCOM for installation of community radio station in Nwa urban space	5.2) Appeal to MINCOM for installation of community radio station in Nwa urban space
1.3) Acquisition of ITC technologies	2.3) Appeal letter written to MINCOM and other development partners for installation of CT-phone network	3.3) Appeal letter written to MINCOM and other development partners for installation of CT-phone network	4.3) Mobilisation of resources at level of MINCOM and other development partners	5.3) Appeal letters to MTN and Orange companies to increase the number of antennae
1.4) Installation and testing	2.4) Contract award	3.4) Contract award	4.4) Contract award	5.4) Follow-up
1.5) Commissioning ceremony	2.5) Execution of works	3.5) Execution of works	4.5) Execution and control of works	
1.6) Installation of management and technical teams	2.6) Reception of works	3.6) Reception of works	4.6) Reception of works	
1.7) Follow-up	2.7) Follow-up	3.7) Follow-up	4.7) Commissioning of works	
Estimated Cost: 46,172,500	Estimated Cost: 276,000,000	Estimated Cost: 11,500,000	Estimated Cost: 230,000,000	Estimated Cost: 35,000,000
Total: 598,672,500,				

5.2.4 Forestry and Wildlife

Strategy: Improvement and protection of forest and wildlife patrimony and related habitat within the confines of the Republic of Cameroon; for the benefit of all mankind		Indicators by level of strategy & source of verification		Assumptions: Resource mobilization improved and protection of wildlife and forestry patrimony	Indicators of assumptions and source of verifications	
Level	Formulation at council	indicators	Source of		Indicators	Source of

	level		verification			verification
Vision, Goals & Global Objectives	Strictly control and improve the wildlife and forestry patrimony of Nwa sub-division for the benefit of all citizens and posterity	-All wild animals especially big game facing extinction -All woody/ligneous plants especially those declared as protected species - more planted species	Reports of Mayor and sub divisional Delegate	-Successful sensitization and education on assets - laws and regulations satisfactorily respected	- laws and regulations - seminar notes	Reports of Mayor, SDDFWL
Specific Objective 01	To create nurseries of 13,500 seedlings of 09 plant species per village and 15000 seedlings in the urban space	-Nurseries of eucalyptus, cypress, Mahogany, Iroko, White wood, Tenera palm species, Mangoes, plum trees (each of 1500 units) and 15000 in the urban space	Report of Mayor, SDMINFWL	-Enough land - All stakeholders adhere -EIA studies are positive	- Attendance sheets - Minutes of meeting - Calendar of intervention	Report of Sub-divisional Delegate
Specific Objective 02	To create plantations or green belts of species of trees	-Plantation in all villages (community and private); 01 per village and 02 in the urban space by 2017	Report of Mayor, SDMINFWL	-Enough land - All stakeholders adhere -EIA studies are positive	- Attendance sheets - Minutes of meeting - Calendar of intervention	Report of Mayor and sub-divisional Delegate
Specific Objective 03	To preserve and protect wildlife diversity	-All wildlife species -Re-introduction as plantation/trees become more installed with time. - Forestry and wildlife laws	Report of Mayor, SDMINFWL	-Laws and regulations disposal of stakeholders - intensions are good and easy to understand	- Attendance sheets - Minutes of meeting - Calendar of intervention	Report of Mayor and Sub-divisional Delegate
Results 01	Nurseries for 09 plant/trees species created and protected with 42 fences (barbed wire)	-At least 9x1500 seedlings each at 42 localities or villages. - Nurseries fenced (42)	Mayor's report and Divisional Delegate	-Enough funds available -no liquidity problems -well selected seeds -intensive care taken	- Land lease documents - attendance sheets - Minutes of meetings - Technical instructions	Reports of Mayor and Divisional Delegate
Results 02	02 tree plantations created in the urban space and all 39 villages (01 communities per village) as well as	-At least 41 plantations (community) with 9 x 1500 trees in each village and Urban space. -At least 500 private farms with 123 plants each	Reports of Mayor and Sub divisional Delegate	-Enough funds available -no liquidity problems -well selected seeds -intensive care taken	- Land lease documents - attendance sheets - Minutes of meetings	Reports of Mayor and Divisional Delegate

	private ones				- Technical instructions	
Results 03	03 seminars on wildlife law and regulations.	-More trees seen growing -wildlife density and diversity seen thriving -The Nwa population aware of the wildlife law of 1994	-Successful education and sensitization -Laws and regulations implemented by villages - motivation of informers	- Strict application of laws and regulations - Enough personnel and means of movement to effect control	- copies of laws and regulations - Sanctions and penal code	Reports of Senior Divisional Delegate in charge of wildlife
ACTIVITIES						
For Result 01		For Result 02		For Result 03		
1.1) Invitation to important stakeholders		2.1) Invitation to important stakeholders		3.1) Invitation to important stakeholders		
1.2) Discussion on roles, calendar of work		2.2) Discussion on agenda and distributions of roles		3.2) Sensitization and education on laws governing wildlife and endangered species		
1.3) Preparation of beds and fencing of nurseries		2.3) Preparation of holes and planting with expertise advice		3.3) Distribution of roles (village chief, councillor, council, SDD of wildlife and Forestry, ordinary villagers)		
1.4) With use of and expert adviser, seeds of the various adapted species are chosen		2.4) Annual fire tracing		3.4) Follow-up		
1.5) Sowing at beginning of raining season		2.5) Strict control and supervision of harvesting/felling of trees		Estimated Cost: 6,900,000		
1.6) Fire tracing on a regular basis		2.6) Regular payment of an agreed percentage of sales money to the council treasury				
1.7) Follow-up		Estimated Cost: 494,500,000				
Estimated Cost: 901,600,000						
Total: 1,403,000,000						

5.2.5 Social Affairs

Strategy: Promotion & protection of the social situation of citizens; irrespective of their physical and mental states, sex, age and ethnicity within the Republic of Cameroon.		Indicators by level of strategy & source of verification		Assumptions: Successful resource mobilization, sensitization and education of stakeholders and adherence to practices of assistance of vulnerable persons	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	The development and protection of the social situation of citizens; all minorities and vulnerable persons inclusive within the Nwa council area.	Identity of vulnerable and minority persons (Mbororos and refugees) their needs and provision basic needs	DDMINA's report SDO's report	Stakeholders decide to promote and protect the vulnerable persons and protect their rights as human beings	-Attendance sheets - Minutes of meetings to take decisions	Report of Mayor and DDMINEPAT and MINAS
Specific Objective 01	To identify minority persons, vulnerable persons etc organize them into 03 groups according to their vulnerabilities per clan and have them legally recognized	-Vulnerable persons by type of vulnerability (age > 60yrs, widows, orphans, street children, mentally and physically challenged, albinos) -Minorities (Mbororos etc) -Groups/Unions	D.O and Mayor's reports	-Enough and satisfactory publicity of exercise -Enough funds for field work	-Attendance sheets - Minutes of meetings to take decisions	Reports of Mayor, DDMINEPAT, MINAS, MINJEC
Specific Objective 02	To identify and provide basic needs of vulnerable persons	-Needs of each type of vulnerability in Mfumte, Yamba and Mbaw -Needs of Mbororos and refugees - Supply of 60% basic needs	Reports of the Mayor and expert (LSO)	Enough budgetary allocation and time/date well chosen and programmed	-Attendance sheets - Minutes of meetings to take decisions	Reports of Mayor, DDMINEPAT, MINAS, MINJEC
Specific objective 03	To provide special assistance to the Mbororo minority groups in 10 Ardorates	-Special motivation for educational performance -Installation of wind vanes -Wells/bore holes	Reports of Mayor, MBOSCUDA, DDMINAS	Successful creation of special funds	-Attendance sheets - Minutes of meetings to take decisions	Report of Mayor, DD MINAS
Results 01	Vulnerable and minority persons identified and grouped	-03 set (01 per clan and each containing 06 groups (Aged, handicapped, widows, orphans, street	Reports of Mayor, DDMINAS	Season well chosen and enough budgetary allocations	-Attendance sheets -Minutes of meetings to take decisions -Applications for legal	Report of the Mayor, DDMINAS, DDMINEPAT

		children and albinos) -Different Mbororos /refugees identified, grouped and each group per type of vulnerability formed and each legally recognised. -03 union of groups formed			recognition	
Results 02	Basic needs per group identified, purchased and distributed	-20 wheel chairs walkers/crutches for the lame. -18 hearing aids for the deaf/dumb -20 brail books for the blind - 10 special oils and sun shades for albinos - 200 braces or artificial arms, legs, knee protectors for those with walking problems	Reports of Mayor, DDMINAS, Administration	-Enough funds to purchase basic needs and take care of price fluctuations -Positive political decisions and planning -Best suppliers chosen	-Attendance sheets -Minutes of preparatory meetings Contract documents -Minutes of reception of supplies -Minutes of distribution of some basic needs	Report of the Mayor, DDMINAS, DDMINEPAT, Follow-up Committee
Result 03	Special needs provided to the Mbororo communities	-200,000frs for the overall best student in the 10 Ardorates (GCE O/Level) -100,000 for each of the next 10 best student in the sciences (GCE O/Levels) -50,000 frs for the next 10 best students in the Arts. (GCE O/ Level) -10 wind vanes -10 water points/ wells in each Ardorate -10 bio-gas plants	Reports of Mayor, MBOSCUDA, DDMINAS, SDDMINAS, Administration	-Enough funds to purchase basic needs and take care of price fluctuations -Positive political decisions and planning -Best suppliers chosen	-Attendance sheets -Minutes of preparatory meetings Contract documents -Minutes of reception of supplies -Minutes of distribution of some basic needs	Report of the Mayor, DDMINAS, DDMINEPAT, Follow-up Committee
ACTIVITIES						
For Result 01		For Result 02		For Result 03		

1.1) General invitation extended to all vulnerable persons including Mbororos	2.1) Invitation extended to presidents and secretaries of groups and various unions as well as other important stakeholders	3.1) Invitation for creation for special committee extended to stakeholders
1.2) Workshop on their roles, rights and obligations in the community	2.2) Each team identified its needs; to be supplied with the available means	3.2) Committee deliberates on modalities for selection of O' Level Laureates
1.3) Formation of groups and election of executives as well as their installations	2.3) Purchase and distribution in accordance to an accepted agenda	3.3) Publicity and distribution of prizes
1.4) Introduction of application files for legal recognition (village/clan level)	2.4) Follow-up	3.4) Studies (water points and wind energy potential) in the 10 Ardorates
Estimated cost: 1,610,000	Estimated cost: 372,600,000	3.5) Supply of water points and wind energy systems
		Estimated cost: 310,500,000
Total: 684,710,000		

5.2.6 Tourism & Leisure

Mission: Elaboration of Strategies for a master plan for the Development & Promotion of Tourism in Cameroon		Indicators by level of strategy & source of verification		Assumptions	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Touristic sites are well developed as well as tourist establishments to make NWA council area attractive to tourist across the globe	Number of sites and establishments are developed	-RD-Tourism -Mayor's report	All stakeholders mobilized and decide to promote tourism activities	Number of sites & establishments are exploited	Reports of the Mayor and Regional Delegate
Specific	To carry out inventory on all touristic potentials	Number of tourists and other potentials	-Mayor's	-Satisfactory	Number of sites and establishment	Reports of the Mayor and

Objective 01	within NWA council area	identified	report	decisions. -Enough budgetary allocation -Contract well executed	are identified & developed	Regional Delegate and tourism board
Specific Objective 02	Put in place management mechanisms for the development of Touristic potential	A tourism office created within the NWA council area	Mayor's report	-Team spirit pressure in the population	-Population actively participate in the development of projects	Reports of the Mayor and Regional Delegate and tourism board
Specific Objective 03	Uplift the face of the council area with attractive structures such as hotels, monuments, etc	Number of attractive structures constructed in the municipality	DDMINDIH report -Council report	- Number of stones used, - Number of local labour employed	Land & labour is available	Council report
Results 01	At least 15 sites have been identified for development	Number of sites have been developed	- Council report - MINTOUR	Availability of touristic potentials within the council area	Number of sites & establishment developed	- Council report - MINTOUR
Results 02	A tourism office (Board) is created within the NWA Council area	Sub prefectoral council order showing the legalized usages of the tourism office	-Council report - MINTOUR	-A number of villages get involved	The population actively involved in development project	Council report
	A tourism culture is developed in the NWA area.	Audio visual information promotional document produced	Council report	The population develop a team spirit	The population actively involved in development project	Council report

Results 03	Sites for the construction of hotel & monuments are identified, demarcated pillars planted and land certificate obtained	-land title and localization plan exist	-Council report -MANDAFC	Availability of human material & financial resources	-number of external funded projects within the municipality	Tourism board DDMINTOUR's report
Results 04						

ACTIVITIES

For Result 01	For Result 02	For Result 03	For Result 04
1.1) Invitation extended to important stakeholders	2.1) Invitation extended to important stakeholders	3.1) Invitation extended to important stakeholders	4.1) Invitation extended to important stakeholders
1.2) Discussion of items on the agenda	2.2) Development needs assessed	3.2) Discussions and resolutions taken	4.2) Discussions and resolutions taken
1.3) Careful identification and state of tourism assets	2.3) Tenders published	3.3) Funding mobilized	4.3) Funding mobilized
1.4) Conclusion and recommendations	2.4) Best contractors chosen	3.4) Tender documents published	4.4) Tender documents published
1.5) Follow-up activities	2.5) Assets are developed with control and supervision	3.5) Reception, opening and choosing of contractors	v.5) Reception, opening and choosing of contractors
Estimated Cost: 2,875,000	2.6) Reception of works	3.6) Works executed and received	4.6) Works executed and received
	2.7) Follow-up	3.7) Follow-up activities	4.7) Follow-up activities
	Estimated Cost: 29,670,000	Estimated Cost: 172,500,000	Estimated Cost: 798,500,000
Total: 1,003,545,000			

5.2.7 Women Empowerment and the Family

Strategy: Promote and protect the woman and the girl child in the society; all over the	Indicators by level of strategy & source of	Assumptions: successful mobilization of	Indicators of assumptions and source
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national territory of the Republic of Cameroon		verification		resources, sensitization and education of stakeholders on human rights and needs of this component of the society	of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Development of the dignity of woman and the child, her empowerment for easy insertion into the society of the Nwa council area	-Change in mentality of male component of society/community -Sensitization/education opportunities - General empowerment of the women	Report of Administration, MINSANTE and Mayor	Enough funds secured and positive political decision	-Attendance sheets -Minutes of meetings to take decision	Report of MINSANTE, MINEPAT
Specific Objective 01	To build 03 Women and the Family Centres	Women and Family Centres (Nwa, Sabongari and Lus) -Creation of underage pregnancy section	-Mayor's report -DDMINPROFF's report	Enough funds secured and positive political decision	-Attendance sheets -Minutes of meetings to take decision	Reports of Mayor and Divisional Delegate
Specific Objective 02	To equip the centre and improve on its output	-Appropriate equipment for all departments -Creation of PMI section for babies and pregnant babies	Reports of Mayor and DDMINPROFF	Enough funds secured and political will/decision	-Attendance sheets -Minutes of meetings to take decision	Report of Mayor, DDMINDAF, DDMINEPAT
Specific Objective 03	To recruit, and post personnel	-Trained technical personnel per department -01 director per centre	Mayor, DDMINPROFF	Enough funds secured and political decision	-Attendance sheets -Minutes of meetings to take decision	Reports of Mayor, SDO, MINEPAT
Specific Objective 04	To organize and assist vulnerable families in the three clans	Identification of types and needs per group/type/union	Mayor, DDMINPROFF	Enough funds secured and political decision	-Attendance sheets -Minutes of meetings to take decision	Report of Mayor, Administration
Specific Objective 05	To organize vulnerable families into groups and eventually unions per type of vulnerabilities in each clan area	03 groups and eventually unions per type of vulnerability (Mbaw clan, Yamba Clan and Mfumte Clan)	Mayor and LSO plus DDMINPROFF's reports	-Enough funds and programmed -Enough publicity	- Pre-project journal - Attendance sheets -Minutes of organization of interested persons	Report of Mayor, Administration
Results 01	03 Women Empowerment and the family centre constructed	03 centres (01 per clan) each with: - hair dressing department - cloth designing department	Report of Mayor and DDMINPROFF, DDMINTP	-Enough funds available -Best contractor chosen -Enough liquidity	-Attendance sheet -Minutes of meetings to award the contract -Contract documents	Reports of Mayor, DDMINTP, DDMINPROFF, Follow up committee,

		- cookery/catering department -Home economic department - ICT			-Reception minutes of works -Minutes of commissioning	Director.
Results 02	03 Women Empowerment and the Family centres equipped appropriately	-hair dryer, roller, furniture etc (02 each) -sewing machine, cutting implements, threads etc -Gas cookers/stove, utensils, food items, cutlery etc -Computers and source of energy (solar, wind)	Report of Mayor and DDMINPROFF, DDMINDAF	-Best contractors chosen -Enough funding -Enough liquidity in the treasury	-Attendance sheet -Minutes of meetings to award the contract -Contract documents -Reception minutes of work	Reports of Mayor, DDMINPROFF, Follow up committee, Director.
Results 03	Appropriate technical personnel recruited and posted	-At least 18 personnel (01 Director, 01 per department per centre) -Recruitment /appointment postings documents -Assumption of duty documents	Report of Mayor and DDMINPROFF	-Enough funds for salaries -A large pool of trained people for recruitment	-Attendance sheet -Minutes of meetings to recruit personnel -Assumption certificate	Reports of Mayor, DDMINPROFF, Follow up committee, Director.
Results 04	-Groups formed, legally recognized according to type of vulnerability - Unions by type of vulnerability	-03 groups of families with sick parents (Mbaw, Yamba, Mfumte) -03 groups of families of HIV/AIDS infected parents -03 groups of families with handicapped parents (Mbaw, Yamba, Mfumte) - 03 unions according to type of vulnerability	Report of Mayor and DDMINPROFF, Administration	-Concerned populations break with the past, come together to form groups. -Enough funds available to move them to and from meeting spot	-03 attendance sheets -03 list of executives -03 documents of showing signatures of executives -03 minutes of meetings	Reports of D.O, Mayor and DDMINPROFF, Administration

ACTIVITIES

For Result 01	For Result 02	For Result 03	For Result 04
1.1) Invitation addressed to important stakeholders	2.1) Invitation addressed to important stakeholders	3.1) Invitation addressed to important stakeholders	4.1) Invitation addressed to important stakeholders
1.2) Discussions on the project	2.2) Discussions on type and numbers of	3.2) Job description and request	4.2) Sensitization and education on benefits of belonging to

and resolution taken	equipment, tools and materials to buy	for placements published	legalized groups and groups forming unions according to types of vulnerability
1.3) Site chosen	2.3) Needs acquired	3.3) Application treated	4.3) Elections of executives
1.4) Tenders published	2.4) Needs distributed to the 03 centres following a schedule	3.4) Selected persons called up to start work	4.4) Installation of executives
1.5) Tenders opened, contract awarded	2.5) Commissioning	3.5) Certificates of assumption of duty signed	Estimated cost: 20,700,000
1.6) Execution of works under strict control	2.6) Follow-up	3.6) Follow-up	
1.7) Reception on minutes	Estimated cost: 276,000,000	Estimated cost:	
1.8) Follow-up			
Estimated cost: 189,750,00			
Total: 486,450,000			

5.2.8 Ministry of Public Health

Strategy: Quality and accessible health care delivery to all persons in Cameroon		Indicators by level of strategy & source of verification		Assumptions: Successful mobilization, consultation etc to provide quality and quantitative health care delivery	Indicators of assumptions and source of verifications	
Level	Formulation at council level	Indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Quality and accessible healthcare delivery to all persons in the Nwa municipality	Type, units, trained personnel, infrastructure/structures , drug delivery etc	Reports of DDMINSANTE and Mayor	Stakeholders buy the proposal , budget and plan the projects	-Attendance sheet -Minutes of meetings	Report of MINSANTE, MINEPAT and Administration
Specific Objective 01	To construct sufficient health centres	Health centres at strategic sites (respect of norms)	Report of DMO, Mayor and DDMINEPAT	-Enough funds budgeted -Enough political will	- Pre-project journal - Attendance sheets - Minutes of meetings	Report of MINSANTE, and Administration
Specific	To provide basic facilities	Types of basic	Reports of Mayor,	-Enough funds	- Pre-project journal	Report of

Objective 02	to different services/departments	facilities(06 pharmacies, 01 vehicles, 06 motorcycles, refrigerators and generator)	DMO	budgeted -Enough political will	- Attendance sheets - Minutes of meetings	DDMINDAF, DDMINEPAT, tenders board, DMO
Specific Objective 03	To provide basic infrastructure (eating points, toilets, waste disposal units)	-06 water supply systems -12 VIP toilets -06 waste disposal units	Reports of Mayor, DMO, DDMINEE	-Enough funds budgeted -Enough political will	- Pre-project journal - Attendance sheets - Minutes of meetings	Report of Mayor tenders board, DMO
Specific Objective 04	To request and lobby for 27 staff	-Recruitment/posting decisions (27) - Job description documents (27)	Reports of Mayor, Administration and Ministry/DMO	-Enough political will -Large trained personnel pool	-Attendance sheets -Minutes of meetings to take decisions on type numbers and other criteria	Report of Mayor, Administration and Divisional Delegate
Specific Objective 05	To re-enforce the provision of outreach programmes and drug supply in health units	-Regular request for drugs -Programmed outreach services	Report of DMO and Chief's of centres	-Enough political will -Stakeholders approve of the request	-Attendance sheets -Minutes of meetings	Report of Mayor, Administration and Divisional Delegate
Specific Objective 06	To construct and equippe mother and child units in health centers	-Request for creation and funding	Report of DMO and Chief's of centres	-Enough political will -Stakeholders approve of the request	-Attendance sheets -Minutes of meetings -Pre-project journal	Report of Mayor, Administration and Divisional Delegate
Results 01	06 Integrated Health Centres constructed	-IHC in Mfe (DHS transferred) -IHC in Lihkop (file transmitted to ministry by DMO Nwa 2005) -IHC in Yang -IHC in Ntim (file transmitted by DMO Nwa; 2005) Urban Health Centre in Nwa - IHC in Rom (file transmitted by DMO; 2005 - Compassionate Friends HC (file transmitted by	Report of DDMINTP, MINEPAT	-Budget available -Enough liquidity -Best suppliers or contractors chosen -successful execution of projects	-Project journal -Contract document Minutes of reception of work	Reports of Mayor, DDMINEPAT, DDMINTP, DMO and chief of centre

		DMO;2007) in Mbem				
Results 02	Basic facilities provided to the Health Centres -02 4WD vehicles (pick-up) for DH and UHS	06 laboratories (Mfe, Yang, Rom, Likop, Ntim, Mbem) -09 motorcycles (Mfe, Yang, Rom, Lihkop, Ntim, Mbem, Ntem, Ngu, Gom) -06 pharmacies (Mfe, Yang, Lihkop, Ntim, Rom, Mbem. -06 refrigerators (Mfe, Yang, Ntim, Lihkop, Rom, Mbem) -06 diesel generators/solar energy panels (Mfe, Yang, Lihkop, Rom, Ntim, Mbem)	Reports of Mayor, Chief of centre DDMINEPAT and DMO	-Budget available -Enough liquidity -Best suppliers or contractors chosen -successful execution of projects	-Project journal -Contract document Minutes of reception of work	Reports of Mayor, DDMINEPAT, DMO, DDMINDAF and chief of centre
Results 03	Basic infrastructure put in place	-06 wells/bore holes equipped with manual pumps (01/ centre) -12 VIP toilets (02 per centre) - 06 waste disposal concreted pits (01 per centre)	Reports of Mayor, Chief of centre DDMINEPAT and DMO, DDMINEE	-Budget available -Enough liquidity -Best suppliers or contractors chosen -Successful execution of projects	-Project journal -Contract document Minutes of reception of work	Reports of Mayor, DDMINEPAT, DMO, DDMINEE, and chief of centre
Results 04	Personnel recruited, posted and are working at various posts of responsibility	-06 Senior nurses (01 per centre) - 07 SRN/SEM (Ntong, Mfe, Lihkop, Ntim, Mbem, Rom, Yang) and UHC -07 microscopist (see SRN/SEM distribution) - 07 pharmacy attendants.	Reports of Mayor, Chief of centre DDMINEPAT and DMO, Administration	-Enough political will -large pool of trained people -Enough funds to pay salaries	Assumption of duty certificates	Reports of Mayor, DMO and Administration
Results 05	Outreach programmes and drugs effectively in place in all eleven (09) health areas	-Reports of outreach programmes (HIV/AIDS, malaria, endemic diseases etc)	The DMO's report	-All stakeholders understand their roles and apply them	-Minutes of activities -Attendance sheets -Reports in effect of the programme	Reports of DMO, Chiefs of Centers

		-Drugs in place				
Results 06	Mother and child health units are constructed and equipped in all health centres	-09 units (Yang, DH Nwa, Ngu, Donga hospital, St Kizito, IHS, Ntem, Ntong)	The Mayor's report	-Successful mobilization of funds -Best contractor selected -Well executed programmes	-Project journal -Contract documents -Minutes of meetings -Minutes of reception	Report of Mayor, DDMINEPAT, DMO, Follow-up committee
ACTIVITIES						
For Result 01	For Result 02	For Result 03	For Result 04	For Result 05	For Result 06	
1.1) Invitations extended to stakeholders	2.1) Invitations extended to stakeholders	3.1) Invitations extended to stakeholders	4.1) Invitations extended to stakeholders	5.1) Invitation to stakeholders at the District Medical Office	6.1) Request for creation and construction written and dispatched to donor	
1.2) Meeting to discuss the implementation of projects	2.2) Meeting to discuss the implementation of projects	3.2) Meeting to discuss the implementation of projects	4.2) Meeting to discuss the implementation of projects	5.2) Deliberations on schedules and content plus drug request adopted for implementation	6.2) Mobilization of funding	
1.3) Publication of tenders	2.3) Discussion on type, quantities and where to purchase basic supplies	3.3) Discussion on types, quantities and beneficiaries	4.3) Job description and request for placement of personnel published	5.3) Outreached teams equipped and put on the field and drug requests dispatched	6.3) Contract award process	
1.4) Reception, opening of tender documents and choosing of contractors	2.4) Calendar of distribution to Health Centres	3.4) Availability of liquidities and sites	4.4) Applications treated	5.4) Reports on regular basis in accordance with norms	6.4) Signing of contract	
1.5) Elaboration of contracts	2.5) Testing and commissioning of equipment	3.5) Publication of tenders	4.5) Selected persons called up to start work		6.5) Execution, control and reception	
1.6) Construction works, control and supervision	2.6) Follow-up	3.6) Reception, opening of tender documents and choosing of	4.6) Deliverance to certificates of assumption of duty		6.6) Posting of personnel	

		contractors	(signed)		
1.7) Reception of works		3.7) Elaboration of contracts	4.7) Follow-up		
1.8) Follow-up		3.8) Construction works, control and supervision			
Estimated cost: 402,500,000	Estimated cost: 147,775,000	Estimated cost: 95,565,000	Estimated cost: Function of grade	Estimated cost: 4,500,000	Estimated cost: 144,000,000
Total: 794,340,000					

5.2.9 Post and Telecommunication

Strategy: Provision of state of the art network coverage/infrastructure to connect all communities within the national territory as well as connecting Cameroon to the global village.		Indicators by level of strategy & source of verification		Assumptions: Successful mobilization of resources, consultation for the provision of state of the art infrastructure	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Provision of suitable and appropriate infrastructure/equipment that link all villages of Nwa municipality to the whole country and beyond	-appropriate TV and radio transmitters -Mobile and fixed phone networks -Community telecentres run by solar or wind energy supply systems	Report of RDCAMTEL	-Enough funds budgeted -Satisfactory technical studies and EIA -Enough political will	-Attendance sheets - budget proposal documents -Minutes of meetings to take decision	Reports MINPOSTEL, Governor, Regional Delegate of MINPOSTEL, MINEPAT
Specific Objective 01	To acquire, install and operate an 3 autonomous community telecentres (01 each in Sabongari, Lus and the Urban space)	-telecentre building -community telecentre equipment - Autonomous energy source (Solar)	Reports of Mayor, chief of CAMTEL	-Enough funds budgeted -Satisfactory technical studies and EIA -Enough political	-pre-project journal -Attendance sheet -Minutes of meetings to take decisions	Reports of Mayor, DDMINEPAT and chief of CAMTEL

				will		
Specific Objective 02	To cause the upgrading of the 100watts CAMPOSTEL transmitters in Nkambe and installation of booster repeater stations	-1000-1500 watts transmitters plus 01 back-up -Repeater/booster transmitter units between Nwa council area and Nkambe	Reports of Governor, RDCAMTEL	-Enough funds budgeted -Satisfactory technical studies and EIA -Enough political will	-pre-project journal -Attendance sheet -Minutes of meetings to take decisions	Reports of Mayor, DDMINEPAT and chief of CAMTEL
Specific Objective 03	To construct 3 modern offices and equip them	-03 post office buildings (01 each in Nwa, Sabongari and Lus) - Basic equipment -Personnel (Director, 2 technicians, drivers) -Means of movement	Report of Mayor, DDMINEPAT, RDCAMTEL	-Enough funds budgeted -Satisfactory technical studies and EIA -Enough political will	-pre-project journal -Attendance sheet -Minutes of meetings to take decisions	Reports of MINPOSTEL and Chief of CAMTEL
Results 01	03 autonomous community telecentres constructed and equipped (01 each in Nwa, Sabongari and Lus)	-03 equipment place -03internet facilities attached -03 solar energy source in place	Reports of Mayor, DDMINEPAT, DRCAMTEL	-Enough funds available -Best contractors chosen -Contract well executed	-Attendance sheet - contract documents - Minutes of reception (technical provisional & final)	Reports of DDMINEPAT, Mayor, Chief of post & tender board
Results 02	Transmitters in Nkambe upgraded (1000-1500watts)	-01 upgraded transmitter and 01 standby in Nkambe - Appropriate number of repeater/booster stations between Nkambe and Nwa	Reports of Mayor, DDMINEPAT, DRCAMTEL	-Enough funds available -Best contractors chosen -Contract well executed	-Attendance sheet - contract documents - Minutes of reception (technical provisional & final)	Reports of DDMINEPAT, Mayor, Chief of post & tender board
Results 03	Post office building constructed	03 P.O building (01 each in Nwa, Sabongari and Lus) -Mails and money transfer / dispatch are regular -03 4WD vehicles for post masters -03 motor cycles (01 per post office)	Reports of Mayor, DDMINEPAT, DRCAMTEL	-Enough funds available -Best contractors chosen -Contract well executed	-Attendance sheet - contract documents - Minutes of reception (technical provisional & final)	Reports of DDMINEPAT, Mayor, Chief of post & tender board

ACTIVITIES

For Result 01	For Result 02	For Result 03
1.1) Invitations extended to stakeholders	1.1) Invitations extended to stakeholders	3.1) Invitations extended to stakeholders
1.2) Verification of sources and amount of funds or identification and confirmation	2.2) Discussions on project implementation and what it takes	3.2) Discussions on project implementation and what it takes
1.3) Appropriation of buildings	2.3) Secure equipment from MINPOSTEL	3.3) Site selection by site board
1.4) Purchase of telecentre equipment	2.4) Contract award	3.4) Publication of tenders
1.5) Installation, testing and commissioning	2.5) Installation of new and more powerful transmitters	3.5) Opening of tenders and selection of best contractors
1.6) Follow-up	2.6) Testing and commissioning	3.6) Execution of works under strict control and supervision
Estimated Cost: 317,400,000	2.7) Follow-up	3.7) Testing and reception
	Estimated Cost: 126,500,000	3.8) Follow-up
		Estimated Cost: 177,675,000
Total: 621,757,000		

5.2.10 Sports and Physical Education

Strategy: Promote sports and physical education activities amongst different sectors of the citizens by training, provision of infrastructure, and coordination of sporting activities in the Republic of Cameroon		Indicators by level of strategy & source of verification		Assumptions: Successful mobilization of resources for the promotion and protection of sports and physical educational activities for the wellbeing of persons and the economy.	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global	Provision of sport infrastructure and sports and physical education programs in	-sport disciplines -sports infrastructures -training programs and exercise	Mayor and DDMINSPE reports (proposals)	Stakeholders buy the proposal, budget the projects and mobilize needed resources	-Attendance sheets -Minutes of meetings to take decisions	Reports of MINSPE and MINEPAT

Objectives	the community as well as inter sub divisional competitions in the Nwa municipality					
Specific Objective 01	To revive the Majan horse race	-20 inter-ardorate games – Jokers/horses from 10 Ardorates etc	Reports of Mayor, DDMINSEP, Administration	Enough political will and enough funds budgeted	-Pre-journal of projects -Attendance sheets -Minutes of meetings	Reports of Mayor, DDMINSEP
Specific Objective 02	To revive sport competitions amongst villages beginning from inter quarter and inter school competitions	-Different sport discipline - Washrooms plus toilets	Reports of Mayor, DDMINSEP, Administration	Enough political will and enough funds budgeted	-Attendance sheets -Minutes of meetings - programming of competition	Reports of Mayor, DDMINSEP
Specific Objective 03	Recruitment and posting of enough physical education lecturers to the municipal stadium, all colleges and primary school	-Recruitment document -Posting document	Reports of Mayor, DDMINSEP, Administration	-Enough funds budgeted -Enough political will -Large pool of trained people	-Attendance sheets -Minutes of meeting to take decision -Postings document	Reports of DRMINS, Ministry and Administration
Results 01	Majan horse race becomes a yearly event	- Prizes (1st -500000, 2nd-200000 etc) - Jockeys horses -Race course	Report of Mayor, DDMINSEP, Administration	-Enough funds secured -Best jockeys - Populations approve	-List of competitors - List of winners - Award of trophies	Reports of DDMINSEP, Mayor and judges
Results 02	Competition done during long vacations	- Inter-quarter games -Village finals (42) - Inter-village games (82) -Finals in Nwa (football, volley ball, hand ball, table tennis and lawn tennis)	Report of Mayor, DDMINSEP, Administration	-Enough funds secured -Populations enthusiastic -Climate favourable	-List of winners at all levels - Prizes awarded - Next competition programmed -Attendance sheet	Reports of IBE, DDMINSEP, and Mayor
Results 03	More physical education teachers/instructors recruited	-03 (Mfumte, Yamba and Mbaw area)	Report of Mayor, DDMINSEP, Administration	-Enough funds secured - Instructors assume service	-Assumption of duty certificate	Reports of IBE, DDMINSEP, and Mayor
ACTIVITIES						

For Result 01	For Result 02	For Result 03
1.1) Invitations extended to stakeholders	2.1) Organisation of inter-quarter games	3.1) Recruitment exercise
1.2) Discussion on project implementation taken	2.2) Selection of winners to represent the village	3.2) Posting
1.3) Tracing of tract	2.3) Organisation of inter-village games	3.3) Assumption of duty
1.4) Race holds	2.4) Selection of winners at village level	3.4) Effective work on the field
1.5) Winning horses and jockeys selected	2.5) Finals at level of the sub- division	Estimated cost: 4,140,000
1.6) Award of prizes	2.6) Award of prizes	
2.7) Programming of next race	3.7) Programming of next years competitions	
Estimated cost: 2,875,000	Estimated cost: 171,350,000	
Total: 178,965,000		

5.2.11 Livestock, Fishery and Animal Industry

Strategy: Promote and protect animals/fishery biodiversity to contribute to the national economy and put proteins on the tables of every household in the Republic of Cameroon		Indicators by level of strategy & source of verification		Assumptions: Sufficient and successful mobilization of resources to promote and protect the fishery and animal sector	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Assist the production of more than enough fishery products and food crops as well as fishery produce in all 39 villages and the urban space of the Nwa council to satisfy the needs of	-Orientation on fishery and fish production -Notions on commercialization and market trends -Body needs (animals and human beings) -Present fish pond coverage of the sub-	Report of the Mayor and DRMINEPIA	Council adopts and succeeds to mobilize enough resources to develop the sub-sector of the economy	-Attendance sheets -Minutes of various meetings	Report of the Mayor and DRMINEPIA

	the 99000 citizens	division.				
Specific Objective 01	To assist in the development of pasture space in 04 zones in the 10 Aldorates	-Demarcation, protection and planting of Guatemala grass seedlings in all Aldorates -Demarcation, protection and planting of Brancharia grass plantation -Construction of storage/ office facilities	Report of the Mayor and DRMINEPIA DDMINADER	Enough funding mobilized and budgeted -Positive EIA -\pops adhere to the project	-Attendance sheets -Minutes of various meetings	Report of the Mayor and DRMINEPIA And sub-delegate's report
Specific Objective 02	To assist in the development of dairy industry	-Dairy cows in the Aldorates -08 coolers -Milking gears/apparatus - Construction of storage facilities -04 solar pannels	Report of the Mayor	Enough funding mobilized and budgeted -Positive EIA -\pops adhere to the project	-Attendance sheets -Minutes of various meetings	Report of the Mayor and DRMINEPIA And sub-delegate's report
Specific Objective 03	To significantly improve the production of fish in the municipality (24 fish ponds)	-Allocation of land, demarcation and fencing of new fish ponds -Placing an order for specific species of fingerings -Subvention for purchase of feed etc	Report of the Mayor and DDMIN Forestry and Wildlife	Successful mobilization of financial resources and eased appropriation of land for community fish pond	-Attendance sheets -Minutes of various meetings	Report of the Mayor and DRMINEPIA And sub-delegate's report
Specific Objective 04	To adopt the use of dairy cows	-Dairy animals -Milking kits	Report of the Mayor, MBOSCUA, DDMINEPIA	-Liquidity available -Tenders published -Best supplier chosen -Projects well executed -Follow-up activities	-Attendance sheets -Minutes of various meetings -Tenders	Report of the Mayor and DRMINEPIA And sub-delegate's report

Specific Objective 05	To construct 07 vaccination crushes in Mfe, Mbepji, Kom, Sabongari, Ntim, Nwa and Yang	-Crush structures -Vaccination exercises -High population of cattle during vaccination period	Report of the Mayor	-Successful mobilization of resources -Publication and reception of bids -Cattle grazers support the project	-Invitation to meetings -Pre-project journals -Minutes of meetings -Attendance sheet	Reports of Mayor and Infrastructure committee, council follow-up committee
Specific Objective 06	To construct 03 salting and drinking points in Mbepji, Ntim, and Yang villages	-Number of salting and drinking units -Location along stream beds	Report of the Mayor	-Successful mobilization of resources -Publication and reception of bids -Cattle grazers support the project	-Invitation to meetings -Pre-project journals -Minutes of meetings -Attendance sheet	Reports of Mayor and Infrastructure committee, council follow-up committee
Specific Objective 07	To set up a 01 meat processing unit in Nwa town	-Structures (building, office) -Equipment -Buying and selling activities increase	Report of the Mayor	-Successful mobilization of resources -Publication and reception of bids -Cattle grazers support the project	-Invitation to meetings -Pre-project journals -Minutes of meetings -Attendance sheet	Reports of Mayor and Infrastructure committee, council follow-up committee
Specific Objective 08	To construct 01 fish drying unit in Ngom (Sabongari town)	-01 Oven -Demand for fuel wood increases -Buying and selling activities increases	Report of the Mayor	-Successful mobilization of resources -Publication and reception of bids -Cattle grazers support the project	-Invitation to meetings -Pre-project journals -Minutes of meetings -Attendance sheet	Reports of Mayor and Infrastructure committee, council follow-up committee
Specific Objective 09	To construct 02 cattle markets (Nwa and Sabongari)	-Cattle Markets -Associated structures (02, toilets, 02 urinary's and 01 water point	Report of the Mayor	-Successful mobilization of resources -Publication and reception of bids -Cattle grazers support the project	-Invitation to meetings -Pre-project journals -Minutes of meetings -Attendance sheet	Reports of Mayor and Infrastructure committee, council follow-up committee
Specific Objective 10	To set up a fingerlings production station in Mbem and Sabongari villages	-02 fingerling station structures -More fish ponds crop up	Report of the Mayor	-Successful mobilization of resources -Publication and reception of bids -Cattle grazers	-Invitation to meetings -Pre-project journals -Minutes of meetings -Attendance sheet	Reports of Mayor and Infrastructure committee, council follow-up committee

				support the project		
Specific Objective 11	To construct 01 small livestock markets (goats, sheep, pigs, chicken etc) in Kom village	Movement of small livestock increase in Kom -Animal fence -Activities of animal inspection increase in Kom	Report of the Mayor	-Successful mobilization of resources -Publication and reception of bids -Cattle grazers support the project	-Invitation to meetings -Pre-project journals -Minutes of meetings -Attendance sheet	Reports of Mayor and Infrastructure committee, council follow-up committee
Specific Objective 12	To create and construct 02 poultry unit (Sabongari and Nwa; 01 each)	-Hatching machines (03) -Source of heat and light energy -Housing assets -More chicken on the markets	Report of the Mayor	-Successful mobilization of resources -Publication and reception of bids -Cattle grazers support the project	-Invitation to meetings -Pre-project journals -Minutes of meetings -Attendance sheet	Reports of Mayor and Infrastructure committee, council follow-up committee
Specific Objective 13	To construct 01 animal feed factory in Sabongari	-02 crushing and mixing machines (01 standby) -Bagging machines -02 drying equipment (01 standby) -Buying and selling of feed increase	Report of the Mayor	-Successful mobilization of resources -Publication and reception of bids -Cattle grazers support the project	-Invitation to meetings -Pre-project journals -Minutes of meetings -Attendance sheet	Reports of Mayor and Infrastructure committee, council follow-up committee
Results 01	Pasture space is developed in 04 zones (16Ha Guatamala and 12Ha Brancharia)	-04 Ha of Guatemala and 03 Ha of Brancharia grass species in each zone -Zone 01 (Mbem, Rom, Ngamfe Aldorates); zone 02 (Yang, and Mfe Aldorates); zone 03 (Kwaja, Ngung Aldorates) and zone 04 (Mbepji Aldorates) -01 hangers -10 grass cutting knives and 04 wheel barrows in each zone	Report of the Mayor, MBOSCUA, DDMINEPIA	-Liquidity available -Tenders published -Best supplier chosen -Projects well executed -Works received -Follow-up activities	Meetings convened with duly signed minutes. -Attendance sheets -Contract documents -Cattle have good food -Minutes of reception -Transhumance greatly delayed -Farmer-grazer conflicts decrease in intensity	Report of the Mayor, MBOSCUA, DDMINEPIA, Follow-up committee
Results 02	Micro dairy industry units set up in	- 04 micro dairy industries (Nking, for	Report of the Mayor, MBOSCUA,	-Liquidity available	Meetings convened with duly signed	Report of the Mayor, MBOSCUA,

	Nking, Mfe, Kwaja and Mbepji	Nking, Ntem, Ngamfe; Mfe for Mfe, Yang, Mbem, Rom; Kwaja for Kwaja and Ngung; Mbepji for Mbepji	DDMINEPIA	-Tenders published -Best supplier chosen -Projects well executed -Works received -Follow-up activities	minutes. -Attendance sheets -Contract documents -Cattle have good food -Minutes of reception -Transhumance greatly delayed -Farmer-grazer conflicts decrease in intensity	DDMINEPIA, Follow-up committee
Results 03	Capacity for fish production is significantly improved (24 new fish ponds opened)	- 24 more fish ponds in the municipality (10 in Mbaw, 07 in Yamba, 07.Mfumte clans) -24 barbed wire/live fences round the farms; eventually replaced by live fences. - 500-1500 fingerings (Tilapia, mud fish etc) sown per pond.	Report of Mayor and SDDMINEPIA	-Success in finding fingerings and making available liquid cash -Best supplier chosen -Delivery and sowing without hitches -Putting up an active follow-up committee -Individuals are interested in private ventures	-Minutes of coordination meeting - Attendance sheet -Delivery note of fingerings -Contract documents -Members of follow-up committee	Report of the Mayor and SDDMINEPIA, Follow-up committee
Results 04	Dairy cows available	02 per Ardorate (20)	Report of Mayor SDDMINEPIA,	-Liquidity available -Tenders published -Best supplier chosen -Projects well executed -Follow-up activities	Meetings convened with duly signed minutes. -Attendance sheets -Contract documents -More dairy products on the market -Minutes of reception	Report of the Mayor and SDDMINEPIA
Results 05	07 vaccination crushes constructed (Mfe, Mbepji, Kom,	-01 vaccination crush in each of the seven villages	Report of Mayor, DAMINEPIA, DDMINEPAT	-Successful mobilization of resources	-Invitation of stakeholders -Minutes of opening	Report of Mayor, DAMINEPIA, DDMINEPAT,

	Sabongari, Ntim, Nwa and Yang)	-07 fences		-Tenders opened -Best contractor selected -Contract executed according to norms -Reception of works with seriousness	of tenders -Publication of results -Contract papers -Partial and provisional receptions -Attendance sheet	Infrastructure committee, council project follow up committee
Results 06	03 salting and drinking points constructed (Mbepji, Ntim and Yang villages)	01 salting/drinking in each of the Aldorates	Report of Mayor, DAMINEPIA, DDMINEPAT	-Successful mobilization of resources -Tenders opened -Best contractor selected -Contract executed according to norms -Reception of works with seriousness	-Invitation of stakeholders -Minutes of opening of tenders -Publication of results -Contract papers -Partial and provisional receptions -Attendance sheet	Report of Mayor, DAMINEPIA, DDMINEPAT, Infrastructure committee, council project follow up committee
Results 07	01 meat processing unit set up/constructed in Nwa town (urban space)	-DDMINEPAT -Building -Machines -Land certificates	Report of Mayor, DAMINEPIA, DDMINEPAT	-Successful mobilization of resources -Tenders opened -Best contractor selected -Contract executed according to norms -Reception of works with seriousness	-Invitation of stakeholders -Minutes of opening of tenders -Publication of results -Contract papers -Partial and provisional receptions -Attendance sheet	Report of Mayor, DAMINEPIA, DDMINEPAT, Infrastructure committee, council project follow up committee
Results 08	01 fish drying (conservation) unit constructed/set up in Ngom (Sabongari)	-DDMINEPAT -02 oven -Wood -Land certificates -02 Solar dryer	Report of Mayor, DAMINEPIA, DDMINEPAT	-Successful mobilization of resources -Tenders opened -Best contractor	-Invitation of stakeholders -Minutes of opening of tenders -Publication of	Report of Mayor, DAMINEPIA, DDMINEPAT, Infrastructure committee, council

				<ul style="list-style-type: none"> selected -Contract executed according to norms -Reception of works with seriousness 	<ul style="list-style-type: none"> results -Contract papers -Partial and provisional receptions -Attendance sheet 	project follow up committee
Results 09	02 cattle markets constructed (Urban space and Sabongari area)	<ul style="list-style-type: none"> -DDMINEPAT -Barbed wire put up -Machines -Land certificates -Shades -02 toilets (VIP) -02 water points 	Report of Mayor, DAMINEPIA, DDMINEPAT	<ul style="list-style-type: none"> -Successful mobilization of resources -Tenders opened -Best contractor selected -Contract executed according to norms -Reception of works with seriousness 	<ul style="list-style-type: none"> -Invitation of stakeholders -Minutes of opening of tenders -Publication of results -Contract papers -Partial and provisional receptions -Attendance sheet 	Report of Mayor, DAMINEPIA, DDMINEPAT, Infrastructure committee, council project follow up committee
Results 10	02 fingerling stations set up (Sabongari, Mbem - Urban Space)	<ul style="list-style-type: none"> -DDMINEPAT -02 ponds depending on number of species -Land certificates -Log books/visitors log book 	Report of Mayor, DAMINEPIA, DDMINEPAT	<ul style="list-style-type: none"> -Successful mobilization of resources -Tenders opened -Best contractor selected -Contract executed according to norms -Reception of works with seriousness 	<ul style="list-style-type: none"> -Invitation of stakeholders -Minutes of opening of tenders -Publication of results -Contract papers -Partial and provisional receptions -Attendance sheet 	Report of Mayor, DAMINEPIA, DDMINEPAT, Infrastructure committee, council project follow up committee
Results 11	01 small livestock market set up in Kom villages	<ul style="list-style-type: none"> -DDMINEPAT -Building -Machines -Land certificates -Shedes -01 toilets -01 water point 	Report of Mayor, DAMINEPIA, DDMINEPAT	<ul style="list-style-type: none"> -Successful mobilization of resources -Tenders opened -Best contractor selected -Contract 	<ul style="list-style-type: none"> -Invitation of stakeholders -Minutes of opening of tenders -Publication of results -Contract papers 	Report of Mayor, DAMINEPIA, DDMINEPAT, Infrastructure committee, council project follow up committee

				executed according to norms -Reception of works with seriousness	-Partial and provisional receptions -Attendance sheet	
Results 12	To construct/set up 02 poultry units in Ngom (Sabongari) and Nwa	-Poultry building -Feed for birds -Drinkers and feeders -Office	Report of Mayor, DAMINEPIA, DDMINEPAT	-Successful mobilization of resources -Tenders opened -Best contractor selected -Contract executed according to norms -Reception of works with seriousness	-Invitation of stakeholders -Minutes of opening of tenders -Publication of results -Contract papers -Partial and provisional receptions -Attendance sheet	Report of Mayor, DAMINEPIA, DDMINEPAT, Infrastructure committee, council project follow up committee
Results 13	01 animal feed factory constructed/set up in Ngom (Sabongari)	-Poultry building in place -Feed for birds -Drinkers and feeders -Office -Wood/Solar energy heaters	Report of Mayor, DAMINEPIA, DDMINEPAT	-Successful mobilization of resources -Tenders opened -Best contractor selected -Contract executed according to norms -Reception of works with seriousness	-Invitation of stakeholders -Minutes of opening of tenders -Publication of results -Contract papers -Partial and provisional receptions -Attendance sheet	Report of Mayor, DAMINEPIA, DDMINEPAT, Infrastructure committee, council project follow up committee
Activities						
For Result 01	For Result 02	For Result 03	For Result 04	For Result 05	For Result 06	For Result 07
1.1) Allocation of	2.1) 02 sets of dairy cows obtained	3.1) Construction of fence round fish ponds	4.1) Meeting	5.1) Invitation to stakeholders	6.1) Invitation to stakeholders	7.1) Invitation to stakeholders

land						
1.2) Demarcation and fencing of plot	2.2) Veterinary surveillance on a regular basis	3.2) Feeding and medical surveillance on a regular basis	4.2) Species chosen	5.2) Discussion and resolutions taken	6.2) Discussion and resolutions taken	7.2) Discussion and resolutions taken
1.3) Planting of grass	2.3) Milking on a regular basis	3.3) Sowing of fingerings	4.3) Best supply chosen	5.3) Mobilization of resources	6.3) Mobilization of resources	7.3) Mobilization of resources
1.4) Harvesting and drying	2.4) Transformation of milk into other forms for home use and sale	3.4) Harvesting of fish, drying etc	4.4) Cows received	5.4) Preparation of tender files (DAO)	6.4) Preparation of tender files (DAO)	7.4) Preparation of tender files (DAO)
1.5) Construction of conservation space/hangar		3.5) Sale of fish to the public	4.5) Distribution	5.5) Publication of tenders	6.5) Publication of tenders	7.5) Publication of tenders
			4.6) Follow-up	5.6) Reception and opening of tenders	6.6) Reception and opening of tenders	7.6) Reception and opening of tenders
				5.7) Best contractors selected	6.7) Best contractors selected	7.7) Best contractors selected
				5.8) Signing of contract	6.8) Signing of contract	7.8) Signing of contract
				5.9) Work executed	6.9) Work executed	7.9) Work executed
				5.10) Provisional reception	6.10) Provisional reception	7.10) Provisional reception

				5.11) Final reception	6.11) Final reception	7.11) Final reception
				5.12) Follow-up committee	6.12) Follow-up committee	7.12) Follow-up committee
Estimated Cost: 11,500,000	Estimated Cost: 16,100,000	Estimated Cost: 110,400,000	Estimated Cost: 20,700,000	Estimated Cost: 16,100,000	Estimated Cost: 24,150,000	Estimated Cost: 1,380,000
For Result 08	For Result 09	For Result 10	For Result 11	For Result 12	For Result 13	
8.1) Invitation to stakeholders	9.1) Invitation to stakeholders	10.1) Invitation to stakeholders	11.1) Invitation to stakeholders	12.1) Invitation to stakeholders	13.1) Invitation to stakeholders	
8.2) Discussion and resolutions taken	9.2) Discussion and resolutions taken	10.2) Discussion and resolutions taken	11.2) Discussion and resolutions taken	12.2) Discussion and resolutions taken	13.2) Discussion and resolutions taken	
8.3) Mobilization of resources	9.3) Mobilization of resources	10.3) Mobilization of resources	11.3) Mobilization of resources	12.3) Mobilization of resources	13.3) Mobilization of resources	
8.4) Preparation of tender files (DAO)	9.4) Preparation of tender files (DAO)	10.4) Preparation of tender files (DAO)	11.4) Preparation of tender files (DAO)	12.4) Preparation of tender files (DAO)	13.4) Preparation of tender files (DAO)	
8.5) Publication of tenders	9.5) Publication of tenders	10.5) Publication of tenders	11.5) Publication of tenders	12.5) Publication of tenders	13.5) Publication of tenders	
8.6) Reception and opening of tenders	9.6) Reception and opening of tenders	10.6) Reception and opening of tenders	11.6) Reception and opening of tenders	12.6) Reception and opening of tenders	13.6) Reception and opening of tenders	
8.7) Best contractors selected	9.7) Best contractors selected	10.7) Best contractors selected	11.7) Best contractors selected	12.7) Best contractors selected	13.7) Best contractors selected	
8.8) Signing of	9.8) Signing of contract	10.8) Signing of contract	11.8) Signing of	12.8) Signing of contract	13.8) Signing of contract	

contract			contract		
8.9)Work executed	9.9)Work executed	10.9)Work executed	11.9)Work executed	12.9)Work executed	13.9)Work executed
8.10)Provisional reception	9.10)Provisional reception	10.10)Provisional reception	11.10)Provisional reception	12.10)Provisional reception	13.10)Provisional reception
8.11) Final reception	9.11) Final reception	10.11) Final reception	11.11) Final reception	12.11) Final reception	13.11) Final reception
8.12) Follow-up committee	9.12) Follow-up committee	10.12) Follow-up committee	11.12) Follow-up committee	12.12) Follow-up committee	13.12) Follow-up committee
Estimated Cost: 25,300	Estimated Cost: 29,900	Estimated Cost: 9,200	Estimated Cost: 27,600	Estimated Cost: 632.5	Estimated Cost: 34,500
Total cost: 488,232,500					

5.2.12 Small and Medium Size Enterprises, Social Economy and Handicraft

Mission: Promote & protect Small and Medium Size Enterprises, Social Economy and Craft works by providing financial and technical assistances etc and publicity through public expositions in the Republic of Cameroon		Indicators by level of strategy & source of verification		Assumptions: Successful mobilization of resources for realization of planned objectives and protection of SMES, Craft etc	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Promote SMEs, protect them as well as craft industry (organization of public exhibitions and reward for excellence in the Nwa municipality	-Craft shows and trade fairs -Assistance to SMEs -Sensitization and education on potentials (PACD/PME)	Report of Mayor and DDMINPMEESA	Funds budgeted, citizens understand the mission of the ministry and subscribe to programs	-Pre-project and final - Project journals -Attendance sheets of seminars/meetings	Reports of Mayor and DDMINPMEESA
Specific Objective	To promote the local	-Craft shows and	Reports of Mayor	Funds budgeted,	-Invitation to	Reports of the

01	economy and entrepreneurship by handicraft activities, business (small and medium size in enterprises etc in the Nwa municipality	trade fairs -Assistance to SMEs -Sensitization and education on potentials (seminars and workshops) -PACD/PMEs	and Delegate, Reg. Forms at the council, Notes of resource plans	citizens understand the mission of the ministry and subscribe to programs	meetings -Minutes of meetings -Attendance sheets	Mayor, DDMINPMESSA
Specific Objective 02	To organize council handicraft shows; yearly (per clan area)	-Number of crafts people registered and participate -List of prize award signed	Reports of Mayor and Delegate, Reg. Forms at the council, Notes of resource plans, pictures	-Enough resources mobilized	-Invitation to meetings -Minutes and resolutions -Attendance sheets	Reports of the Mayor, DDMINPMESSA, council follow-up committee
Specific Objective 03	To organize council trade fairs; yearly	-Number of registered participants -List of products exhibited -List of prize awards	Reports of Mayor and Delegate, Reg. Forms at the council, Notes of resource plans, pictures	-Enough resources mobilized	-Invitation to meetings -Minutes and resolutions -Attendance sheets	Reports of the Mayor, DDMINPMESSA, council follow-up committee
Specific Objective 04	To construct 01 handicraft centre in the urban space	-01 building in the urban space -Auxillary structures (toilets, water points, fence, signboard)	Reports of Mayor, DDMINTP, Delegate, Reg. Forms at the council, Notes of resource plans, pictures	-Enough resources mobilized	-Invitation to stakeholders -Minutes and resolutions -Preparation of tender documents -Publication of tenders	Reports of the Mayor, DDMINPAT DDMINPMESSA, council follow-up committee
Specific Objective 05	To organize 02 capacity building workshops/ seminars on handicraft activities	-Number and specialization of resource persons -Signed ledgers (reception of invitation) -Notes on topics treated -Attendance sheets of participants	Reports of Mayor and Delegate, Reg. Forms at the council, Notes of resource plans	-Enough resources mobilized	-Invitation to meetings -Minutes and resolutions -Attendance sheets	Reports of the Mayor, DDMINPAT DDMINPMESSA, council follow-up committee

		-Groups identified				
Specific Objective 06	To set up schemes for subvention/subsidies registered SMES and PMEs	At least 50 SME preselected to receive subsidies yearly	Reports of Mayor and Delegate, Reg. Forms at the council, Notes of resource plans	-Enough resources mobilized -Need for existence of scheme approved -Stakeholders enthusiastic	-Invitation to stakeholders	Reports of the Mayor, DDMINEPAT DDMINPMESSA, council follow-up committee
Specific Objective 07	To provide gratification to outstanding legalized SMEs	At least 50 SME to receive gratification yearly	Reports of Mayor and Delegate, Reg. Forms at the council, Notes of resource plans	-Enough resources mobilized -Need for existence of scheme approved -Stakeholders enthusiastic	-Invitation to stakeholders	Reports of the Mayor, DDMINEPAT DDMINPMESSA, council follow-up committee
Specific Objective 08	To facilitate the legalization of groups and businesses into the trade and personal property rights register (TPPRR)	Number of businesses to be registered into the TPPRR	-Report of Delegate -Registry of businesses (one-stop-shop) Bamenda	-Massive attendance -People adhere to idea -Concerned people very enthusiastic -Groups/Associations formed -Elections of Exco -Empowerment of bodies	-Invitation to stakeholders	Reports of the Mayor, DDMINEPAT DDMINPMESSA, council follow-up committee
Specific Objective 09	To set up a data bank of existing CIGs, EIGs, Unions, Associations etc	Number of different groups censored	-Data bank of Delegation (DM) -Books of the council	Enough resources mobilized -Best	-Ledgers -Computer memory -Notes of service	Reports of the Mayor, DDMINEPAT DDMINPMESSA, council follow-up committee
Results 01	02 capacity building seminars/workshops organized; a year	-Attendance sheets -Notes/topics treated on topics of interest (SMEs PME projects) -Number of participants	Reports of Mayor and D. Delegate	Enough resources mobilized -Best and cheapest consultant chosen -Workshop succeeds	-Evaluation minutes -Attendance sheets	Reports of the Mayor, DDMINEPAT DDMINPMESSA, council follow-up committee
Results 02	03 handicraft shows (01 per clan area) organized yearly	List of craft men who participated (Delegation and council records) -List of laureates	Reports of Mayor and D. Delegate	Enough resources mobilized -Best and cheapest consultant chosen -Workshop succeeds	-Evaluation minutes -Attendance sheets	Reports of the Mayor, DDMINEPAT DDMINPMESSA, council follow-up

						committee
Results 03	01 council trade fair organized in the urban space once a year	List of craft men who participated (Delegation and council records) -List of laureates -Economy improves -Poverty level reduces	Reports of Mayor and D. Delegate	-Enough funds mobilized -Best and cheapest contractor selected -Works well executed and received	-List of craft men who attended -List and type of prices -Evaluation minutes	Reports of the Mayor, DDMINEPAT DDMINPMESSA, council follow-up committee
Results 04	01 handicraft centre constructed in Nwa	-Building -Contract documents -Reception documents	Reports of Mayor and D. Delegate, DDMINTP, DDMINTP, Council Follow-up Committee	-Enough funds mobilized -high turn out -Need for group formation appreciated	-Publication of tenders -Minutes of opening of tenders -Contract documents -Minutes of reception	Reports of the Mayor, DDMINTP DDMINEPAT DDMINPMESSA, council follow-up committee
Results 05	Groups, Associations and unions per type of activity are formed	-Attendance -At least 20 groups/ associations -Document of union	Reports of Mayor, D. Delegate	-Enough resources mobilized -High turn out -Need for group formation appreciated	-List of craft men who attended -List and type of prices -Evaluation minutes	Reports of the Mayor, DDMINEPAT DDMINPMESSA, council follow-up committee
Results 06	Legally recognized SMEs and PMEs grouped and receive subsidies/subventions	-At least legally recognised SMEs and PMEs receive assistance -Attendance sheet -Ledger showing amounts disbursed	Reports of Mayor, D. Delegate, Municipal Treasurer's report	-Enough funds secured -SMEs and PMEs are dedicated to judiciously use subsidies	-Minutes of meetings -Budget allocation papers -Attendance sheet	Reports of the Mayor, DDMINEPAT DDMINPMESSA, council follow-up committee
Results 07	Gratification for outstanding performances paid out	-Minutes of pre-selection -List of gratifications (type and amount) -List of recipients -Payment documents to at least 09 laureates	Reports of Mayor, D. Delegate, Municipal Treasurer's report	-Enough resources mobilized -Beneficiaries are happy and give encouragement to others	-Invitation letters received by beneficiaries -Attendance sheets -Minutes of meeting	Reports of the Mayor, DDMINEPAT DDMINPMESSA, council follow-up committee

Results 08	Legally recognised groups assisted to be registered into the TPPRR Bamenda	-At least 03 per clan area) groups per zone assisted (27 per zone registered into TPPRR	Reports of Mayor, D. Delegate, Municipal Treasurer's report	-Enough funds secured -Groups/applicants submit their request on time	-Invitation letters received by beneficiaries -Attendance sheets -Minutes of meeting	Reports of the Mayor, DDMINEPAT DDMINPMESSA, council follow-up committee
Results 09	Data bank set up	01 bank in the council (computer plus accessory) -01 bank at level of divisional delegation in Nkambe	Reports of the Mayor and D. Delegate	All stakeholders know importance of and make use of the data bank	List entries into the bank	Reports of the Mayor, DDMINEPAT DDMINPMESSA, council follow-up committee
Activities						
For Result 01	For Result 02	For Result 03	For Result 04	For Result 05	For Result 06	For Result 07
1.1) Invitations extended to stakeholders	2.1) Invitations extended to stakeholders	3.1) Invitations extended to stakeholders	4.1) Invitations extended to stakeholders	5.1) Invitations extended to stakeholders	6.1) Invitations extended to stakeholders	7.1) Invitations extended to stakeholders
1.2) Consultant selected	2.2) Pre-selection of exhibitors (Craft)	3.2) Discussion and resolutions taken	4.2) Mobilization of resources	5.2) Publicity in press organs	6.2) Publicity in media	7.2) Panel formed to decide on gratification
1.3) Dispensing of workshop/seminars	2.3) Selection of jury	3.3) Publication in the radio	4.3)preparation and publication of tenders	5.3) Discussion and resolutions	6.3) Discussion and resolutions	7.3) Discussions and selection of beneficiaries
1.4) Reporting on capacity building	2.4) Jury select winners	3.4) Opening by the Administration	4.4)Tenders received and opened	5.4) Formation of groups/union	5.4) Creation of panels to decide on who to give and how much	7.4) Giving out of gratifications
	2.5) Giving out of prizes	3.5)Jury selects winner in each category	4.5)Contract signed	5.5)Election and installation of executives	6.5) Distribution of subsidies / Subventions	7.5) Closure of event and decision on date of next one

	2.6) Closure and programming of next handicraft show	3.6) Giving of prizes	4.6) Work executed	5.6) Follow-up		
		3.7) Closure and programming of next handicraft show	4.7) Reception of works			
Estimated Cost: 6,900,000	Estimated Cost: 17,250,000	Estimated Cost: 11,500,000	Estimated Cost: 97,750,000	Estimated Cost: 1,150,000	Estimated Cost: 172,500,000	Estimated Cost: 1,270,000
For Result 08			For Result 09			
8.1) Invitations extended to stakeholders			9.1) Invitations extended to stakeholders			
8.2) Reception of applications for registration into the TPPRR Bamenda			9.2) Discussion on importance and use of data banks			
8.3) Mobilization of funds			9.3) Gathering of data			
8.4) Contract with the registry			9.4) Insertion into data bank			
8.5) Submission of documents			9.5) Follow-up			
8.6) Follow-up of procedures						
Estimated Cost: 8,625,000			Estimated Cost: 3,450,000			
Total: 312,632,500						

5.2.13 Territorial Administration and Decentralization

<p>Mission: To bring administration closer to the population, ensure peace and order and empower the council to take greater charge of their own development (decentralization) in the Republic of Cameroon</p>	<p>Indicators by level of strategy & source of verification</p>	<p>Assumptions: Successful involvement of communities in their own administration and mobilization of enough resources (human, material and financial)</p>	<p>Indicators of assumptions and source of verifications</p>
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Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	To make administration more participative and attractive in the municipality in collaboration with other administrative units within and without Cameroon	-Other national state services and auxiliaries of the Administration (Chiefs or Fons) -Law and order (FLO) -Civil status registration centre	SDO's report	Satisfactory political decision and allocation of sufficient funds	-Attendance sheet - Minutes of coordination meetings (CCO and development etc)	Report of Governor, S.D.O and Mayor
Specific Objective 01	To improve coverage of security services (more out post/offices)	04 more security posts dispersed amongst the three clans	S.D.O's report (CCO)	Enough personnel, material and equipment	-Attendance sheets -List of potential human, material and financial resources	Report of S.D.O and Mayor
Specific Objective 02	To create 35 more civil status registration centre	-Improved attendance by beneficiaries -35 new centres -Less fraud with respect to civil status documents	S.D.O/D.O's report	Enough personnel, sustained high demand and careful planning	-Attendance sheets -List of pre-selected sites -Site board -Minutes of meetings	D.O's report
Specific Objective 03	To reduce suffering of the prisoners or those remanded in custody in Nkambe	Permanent movement of Nkambe mobile court in Nwa	D.O's report	Enough funds and political decision	-Attendance sheets - Minutes of meetings	-D.O's report -FLO report
Results 01	Security services cover improves	-More security outposts created and constructed in Mfumte zone (01 Gendarmerie, 01 police) -Renovation of liaison office	Reports of the S.D.O/D.O and FLO	Satisfactory political decision and enough budgeting	-Attendance sheets -Reports of coverage presented -Criminality incidence reduced	
Results 02	Many new civil status Registration centres crated and empowered	-35 new centres in place -At least 02 staff in place per office	S.D.O/D.O's report	-Enough funds -Positive political decision -Best suppliers recruited	-List of budget executed -List of posted staff -Contract documents -Minutes of works done	S.D.O and D.O's report
Results 03	-A production prison is constructed in Nwa	-Public contract award process	Reports of DDMINEPAT	Best contractor executes the contract	-Contract documents	Reports of Chief of prisons, DO

	urban space -Court of First Instance constructed	-Execution of contracts -01 production prison in the urban space -01 court house created/renovated	and Administration		-Works received	
ACTIVITIES						
For Result 01		For Result 02		For Result 03		
1.1) Meeting to decide on necessity and location		2.1) Invitations extended to stakeholders		3.1) Budget allocated		
1.2) CCO meeting to approve		2.2) meeting holds to decide on numbers and location		3.2) Site chosen by competent body		
1.3) Text of creation		2.3) Text of creation		3.3) Contract awarded through the tenders board		
1.4) Resource mobilization		2.4) Posting of personnel		3.4) Works executed according to terms of reference		
1.5) Award of contracts		2.5) Opening of centres		3.5) Reception		
1.6) Construction and reception of works						
1.7) Equipment of posts						
Estimated cost: 142,600,000		Estimated cost: 322,000,000		Estimated cost: 96,600,000		
Total: 561,200,000						

5.2.14 Arts and Culture

Mission: Promotion and protection of the cultural diversity of all communities of the national territory; for the benefit of all generation in the Republic of Cameroon		Indicators by level of strategy & source of verification		Assumptions: sufficient resources mobilized and all stakeholders appropriate the project	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification

Vision, Goals & Global Objectives	To promote and empower the population on the need to expose and exploit the cultural assets/ diversity of Nwa community	-To rehabilitate at least 75% of assets in the cultural domain. -Assist in the construction of community halls, museum, aldorates	Cultural manifestation and Council report	Perfect collaboration with the local population of Nwa municipality and other peoples/communities	-Invitation and attendance of organizing structures -Attendance sheet -Eventual contract documents	Reports of MINAC CDAs and Councils
Specific Objective 01	To produce a document on cultural assets	-Field visits to 42 villages by technical team -Reports per village/clan -Authorisations list of villages/communities visitors	Report of Mayor, Regional Delegate	Successful mobilization of resources, selection of best consultant, good execution and reception of project	-Invitation to stakeholders -Minutes of preparatory meetings -Attendance sheet	Report of Mayor, DDMINTP, Regional Delegate
Specific Objective 02	To assist the construction of 39 community halls in the municipality	-39 land certificates -List of preselected beneficiaries (27 in all)	Report of Mayor, Regional Delegate, DDMINEPAT	Successful mobilization of resources, selection of best consultant, good execution and reception of project	-pre-project journal -Copies of DAOs -Tender documents -Contract documents -Minutes of reception of works	Report of Mayor, DDMINTP, Regional Delegate
Specific Objective 03	To promote arts and cultural activities	-At least 40 dance festivals -At least 01 arts and craft festival organised in the urban space -01 cultural and multi media centre	Report of Mayor, Regional Delegate, DDMINEPAT	Satisfactory intervention of state / Council assistance given to the organizers	-Invitation to stakeholders -Minutes of organizing meetings -Attendance sheet	Report of Mayor, DDMINTP, Regional Delegate
Results 01	A documentary on cultural assets (laws, practices and other manifestations is produced)	-Audio and video clips available -01 documentary and report	Report of the Mayor, DRMINCULTURE	-Enough funds and personal mobilization -Good collaboration of local stakeholders -Best consultant selected -Works well executed and received	Minutes of meetings -Names/list of selected consultants -Description of responsibilities -Attendance sheet	Report of Mayor, Regional Delegate, DDMINEPAT, Council and Follow-up committee
Results 02	The construction of cultural halls is assisted	-01 cultural hall in the urban space -38 cultural halls (12 in	REPORT OF Mayor, DRMINCULTURE,	-Enough resources put in place -Tenders published	-Minutes of meetings -Attendance sheet	Report of Mayor, DDMINTP, Regional

		Mfumte, 14 in Mbaw and 12 in Yamba zones)	DDMINEPAT	-Best contractors selected -Works well executed and received	-Tender documents -Contract documents -Minutes of supervision -Minutes of reception	Delegate, DDMINEPAT
Results 03	Arts and cultural activities are promoted in the Nwa municipality and communities	-40 dance festivals promoted -Arts and craft festivals (01 time per year) assisted -01 cultural and multimedia centre put up by 2014 -01 social and cultural competitions; once a year	REPORT OF Mayor, DRMINCULTURE, DDMINEPAT	-Enough resources mobilized and manifestations assisted -Total collaboration of stakeholders	-Invitations to organizing meetings -Attendance sheets -Website identification, e-mail number -Applications for announcement of messages -List /type of assistance given at the council	Report of Mayor, DDMINTP, Regional Delegate
ACTIVITIES						
For Result 01		For Result 02		For Result 03		
1.1) Invitation to stakeholders		2.1) Invitation to stakeholders		3.1) Invitation to stakeholders		
1.2) Discussion and decisions on documentary		2.2) Discussion and planning of projects to construct cultural halls		3.2) Discussion and resolutions taken on means and ways to promote cultural activities (media, finances, participation)		
1.3) Writing of projects and mobilization of funds		2.3) Writing of projects		3.3) Sensitisation and education talks, planning of specific assistance (remuneration, motivations etc)		
1.4) Selection of consultant		2.4) Mobilization of resources		3.4) Follow-up activities		
1.5) Planning of shooting		2.5) Selection of site and obtaining of land certificate				
1.6) Execution/shooting of documentary		2.6) Selection of best contractor per project				

1.7) Placing of product at disposal of the public	2.7) Signing of contract	
	2.8) Execution, supervision and control of project	
	2.9) Reception and commissioning of project	
	2.10) Follow-up activities	
Estimate cost: 56,350,000	Estimate cost: 874,000,000	Estimate cost: 124,775,000
Total: 1,055,169,000		

5.2.15 Energy and Water

Strategy: To make potable water and energy systems available and adapted to the specific environment to all communities throughout the Republic of Cameroon		Indicators by level of strategy & source of verification		Assumptions: Mobilization of resources, regional studies, execution of contracts and utilities available to all communities	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	To make potable water and adapted energy systems available to the urban space and all villages in the Nwa municipality	39 water and energy supply systems as well as the urban space; all adapted to specific locations	Reports of the Mayor	-Necessary funds mobilized -Contracts awarded to most qualified bidder -Contract successfully executed and received	-Pre-project journal -Pre-feasibility reports -Minutes of publication of tenders -Tender process reports (DAO)	Reports of DDMINEE and DDMINEPAT
Specific Objective 01	To provide drinking water to 32 villages and the urban space	-34 feasibility studies and cost estimates in villages and the urban space -Water flowing from stand taps or other structures in at least ¾ of habitable zones	Reports of the Mayor, DDMINEE, DDMINEPAT	-Feasibility studies are good -Contracts awarded to most qualified tenders -Successful execution of works	-Cost and material estimates report -Tender documents evaluation report -Contract documents -Minutes of reception	Reports of Mayor, DDMINEE, DDMINEPAT
Specific	To analyse, monitor the quality of drinking	-Water sampled at catchments, mid way	Reports of the Mayor,	-Feasibility studies are good	-Cost and material estimates report	Reports of Mayor,

Objective 02	water and or provide corrective measures; where necessary	along major branches of networks; from wells or bore holes 02 times/year and analysed in legally recognised laboratories -Sampling and laboratory reports	DDMINEE, DDMINEPAT	-Contracts awarded to most qualified tenders -Successful execution of works	-Tender documents evaluation report -Contract documents -Minutes of reception	DDMINEE, DDMINEPAT
Specific Objective 03	Harness a major water fall and electrify the 39 villages and the urban space (Mfe, Nwa, Mbem villages) or connect Nwa to existing grid from Ndu over a distance of 70Km through Sabongari	-Technical studies and cost estimates after 3-4 years of monitoring flow rate -At least 2/3 of space of the municipality lighted at rate of 3-5 villages/year -Nwa-Sabongari-Ntem line connected to grid from Ndus	Reports of the Mayor, DDMINEE, DDMINEPAT	-Feasibility studies are good -Contracts awarded to most qualified tenders -Successful execution of works -Acceptable EIA and EV reports	-Cost and material estimates report -Tender documents evaluation report -Contract documents -Minutes of reception	Reports of DDMINEE, DDMINEPAT, AES-Sonel & DDMINEP
Specific Objective 04	To provide electricity from new and renewable energy supply systems (solar, wind) to isolated quarters of villages or villages themselves	Technical studies to evaluate the vitality or suitability -37 solar panels capable of many households. -37 wind mills each capable of many households	Reports of the Mayor, DDMINEE, DDMINEPAT, DDMINIDT and Distributors	-Officially approved distributors are interested -successful technical and EIA studies -Sufficient resources mobilized	-Technical report -Authorisation of MINEE and MINIMIDT -Contract document -Inspection reports -Minutes of reception	Reports of DDMINEE, DDMINEPAT, Mayor and Follow-up committee
Specific Objective 05	To provide official petrol stations at strategic locations	-Technical studies and cost estimates -03 fuel petroleum dispensing stations (01 in Lus, 01 in Nwa and 01 in Sabongari)	Reports of the Mayor, DDMINEE, DDMINEPAT, DDMINIDT and Distributors	-Officially approved distributors are interested -successful technical and EIA studies -Sufficient resources mobilized and contract well done	-Technical report -Authorisation of MINEE and MINIMIDT -Contract document -Inspection reports -Minutes of reception	Reports of DDMINEE, DDMINEPAT, Mayor and Follow-up committee
Specific Objective 06	To approve operations of about 32 sales points in villages of 10-15 kilometres from the petrol station	-32 technical studies and cost estimates -32 equipped sales points	DDMINEE	-Safe sales points as ascertained by 02 sworn -Inspectors of classified establishments	-Authorization to operate a sales points -Certified rentage document if not personal house	Reports of Mayor and MINEE

Results 01	34 catchments built and other water structures put in place	Water flows in stand taps in 34 villages including the urban space and at least 4 villages	DDMINEE's report & Mayor's report	All stakeholders did their tasks diligently	A functional water management committee in place	Mayor's & DDMINEE reports
Results 02	Laboratory analysis on quality of water (02 per year and quality monitoring over 3 years)	Laboratory results (if not good; consultant(s) is /are recruited to study and propose corrective measures sampled from at least 03 points per system and from wells/bore holes	Laboratory technicians report and DDMINEE's report	-Samples for analysis carefully handled -Analytical laboratory not too far away -Analysis must be within norms	Laboratory chemicals and bacteriological results	-Laboratory technicians results/report -DMO's report -DDMINEE/ Council report
Results 03	Water fall is harnessed to produce electricity or Nwa sub-division is connected to the tri-phase MT line at Wowo village (Ndu sub-division)	-Lights shinning from at least 3-5 villages and approximately 100 households of each village -Urban space streets lights -Palaces, churches, colleges, major roads in the urban space as well as other public places/structures	DDMINEE, AES-SONEL and Mayor's report	-Technical studies were conclusive -Best and most experienced contractors chosen -works received and put into use	-Technical studies -Environmental impact assessment -Contract papers -Minutes of reception of works -Industrial testing of plant and final reception	DDMINEE, DDMINEPAT AES-SONEL & Mayor's reports
Results 04	Electrical energy is supplied to isolated localities by at least 42 new and renewable energy sources (solar panels/wind vanes)	-At least 42 large solar panels/wind vanes -A large number of electric poles and cables -Food and drugs storage improves	Reports of Mayor, DDMINEE, DDMINEPAT	-Successful mobilization of funds -No liquidity problems -Technical studies and EIAs are encouraging -Best contractors chosen -Contracts well executed and received	-Project journal -Feasibility studies -Contract documents -Minutes of meetings -Minutes of reception	Reports of the Mayor, DDMINEE, DDMINEPAT, and RD-AES/SONEL
Results 05	Authorised petrol stations are constructed	-03 station dispense petroleum stations in the municipality (01 in Sabongari, 01 in Nwa town, 01 01 in Lus) -Illegal trade across borders will greatly	Reports of Mayor, DDMINIMIDT, DDMINEE and concerned distributors	- Enough liquidity, feasibilities and EIA are good. -Best contras chosen -Contracts well executed and received	-Project journal -Feasibility studies -Contract documents -Minutes of meetings -Minutes of reception	Reports of the Mayor, DDMINEE, DDMINIMIDT, concerned, Follow-up committee

		reduce - Capital flight greatly reduced				
Results 06	Sales points of petroleum products declared (accepted by the state)	-37 operational sales points in all villages except Lus, Sabongari and Urban space -illegal trade across borders will greatly reduced	Reports of Mayor, DDMINEE	- Enough liquidity, feasibilities and EIA are good. -Best contras chosen -Contracts well executed and received	-Project journal -Feasibility studies -Contract documents -Minutes of meetings -Minutes of reception	Reports of the Mayor, DDMINEE, DDMINIMIDT, concerned, Follow-up committee
Activities						
For Result 01.1	For Result 1.2	For Result 02	For Result 03	For Result 04	For Result 05	For Result 06
1.1.1: Technical studies to determine flow rate	1.2.1: Sampling at catchments	2.1: technical studies of volume and flow rate for at least 03 years	3.1: Technical/ feasibility studies	4.1: Technical/ feasibility studies	5.1: Technical/ feasibility studies	6.1: Technical/ feasibility studies
1.1.2: writing of pre-feasibility studies	1.2.2: quality test (chemical – biological) before construction works begin (if any unacceptable, work must discontinue)	2.2: if 2.1 above are satisfactory; research for funding	3.2: Studies diagnosed and approved	4.2: Studies diagnosed and approved	5.2: Studies diagnosed and approved	6.2: Studies diagnosed and approved
1.1.3: Publishing tender file	1.2.3: After works, sample and test every 06 months for two years	2.3: select contractor and control engineer firm/consultancy	3.3: Tenders are published after assurance of availability of liquidity	4.3: Tenders are published after assurance of availability of liquidity	5.3: Tenders are published after assurance of availability of liquidity	6.3: Tenders are published after assurance of availability of liquidity
1.1.4: Selection of contractors	1.2.4: Light renewed activities if quality is averagely good	2.4: Control and supervision of works	3.4: Tenders board meets and select the best contractor	4.4: Tenders board meets and select the best contractor	5.4: Tenders board meets and select the best contractor	6.4: Tenders board meets and select the best contractor
1.1.5: construction and equipment works	1.2.5: Interpretation of trends and decisions taken	2.5: Technical reception by AES-SONEL and DDMINEE	3.5: Contract executed under strict control and supervision by	4.5: Contract executed under strict control and supervision by competent bodies	5.5: Contract executed under strict control and supervision by competent bodies	6.5: Contract executed under strict control and supervision by

			competent bodies			competent bodies
1.1.6: Provisional reception of works		2.6: Administrative reception	3.6: technical reception by AES SONEL and DDMINEE	4.6: technical reception by AES SONEL and DDMINEE	5.6: technical reception by the official petroleum products distributor	6.6: Provisional and final reception (01 year after provisional)
1.1.7: final reception after 01 year		2.7: Commissioning of works	3.7: Provisional and final reception (01 year after provisional)	4.7: Provisional and final reception (01 year after provisional)	5.7: Provisional and final reception (01 year after provisional)	
		2.8: Intension to village and neighbouring villages				
Estimated cost:1,397,250	Estimated cost:138,000	Estimated cost:1,725,000	Estimated cost:579,600	Estimated cost:345,000		
Total:			4,184,850,000			

5.2.16 Housing and Urban Development

Strategy: Provision and development of a conducive (urbanized) living environment in the village, towns and cities of Cameroon.		Indicators by level of strategy & source of verification		Assumptions: Sufficient and successful mobilization of resources and implementation of government policies and orientation	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Take the urbanization options of development to all villages of the Nwa municipality and transform the urban space into a city	-Laws and regulations governing urbanization in Cameroon and council orientation	Reports of the Mayor and DDMINDU	Sufficient mobilization of resources; sensitization and education of stakeholders and	-Attendance sheet -Minutes of orientation and sensitization meetings	Report of Mayor and DDMINDU

				they adhere to the project		
Specific Objective 01	To study and produce a master plan for the urban space	-Master plan(s) (Nwa, Sabongari and Lus) -Implementation guidelines -Utilities and structures	Reports of the Mayor and DDMINDU	Sufficient mobilization of resources; sensitization and education of stakeholders and they adhere to the project	-Attendance sheets -Model master plans -Implementation guidelines	Report of Mayor and DDMINDU
Specific Objective 02	To study and orientate the urbanization of 39 village centres	-Notions & practices of urbanization procedures -Implementation in 39 villages -Utilities and structures	Reports of the Mayor, DDMINDU and DDMINDAF	Sufficient mobilization of resources; sensitization and education of stakeholders and they adhere to the project	-Attendance sheets -Model master plans -Implementation guidelines	Report of Mayor and DDMINDU
Specific Objective 03	To create special reserve spaces	-Lawns -Physical education areas -Relaxation -Indoor games -Cemeteries in the urban space, Lus and Sabongari	Report of Mayor	-Sufficient mobilization of resources; sensitization and education of stakeholders and they adhere to the project - Citizens accept notions of self management	-Attendance sheets -Model master plans -Implementation guidelines	Report of Mayor and DDMINDU
Specific Objective 04	To construct stadiums (03) and 01 council office complex	-Football fields with running tract in the urban space, Lus and Sabongari -Volley/hand ball courts -Fences -Office complex for the council (urban space)	Report of Mayor, DDMINESEP	-Mobilization of resources is positive -Citizens appropriate the project -They participate actively -Best contractor chosen -Works executed	-Attendance sheets -Implementation guidelines -Contract documents -Minutes of reception	Report of Mayor, DDMINESEP,

Results 01	Studies for orientation of urbanization in villages done and approved (master plan)	-39 villages master plans -Roads and other areas of public interest identified and spatially planned and implemented -Roads/streets identified, opened, named and numbered.	Reports of the Mayor, DDMINDU, DDMINEPAT	-Mobilization of resources is positive -Citizens appropriate the project -They participate actively by proposing names to streets or important intra-village roads -Best contractor chosen -Works executed	-Attendance sheets -Minutes of meetings -List of names for streets (adapted) -Technical studies and plans -Contract documents -Minutes of reception of master plan	Report of Mayor and DDMINDU, Follow-up committee
Results 02	Studies for orientation of urbanization in urban space done and approved (master plan) and streets opened	- Streets identified, created/opened, named and numbered -Public reception areas and leisure identified, created and built -Laws and regulations governing urbanized spaces respected	Reports of the Mayor, DDMINDU, DDMINEPAT	-Mobilization of resources is positive -Citizens appropriate the project -They participate actively by proposing names to streets or important intra-village roads -Best contractor chosen -Works executed	-Attendance sheets -Minutes of meetings -List of names for streets (adapted) -Technical studies and plans -Contract documents -Minutes of reception of master plan	Report of Mayor and DDMINDU, Follow-up committee
Results 03	Special reserve spaces created and equipped	-Lawns, indoor games, parcourvita, in 42 villages and 03 cemeteries in the Urban space (01), Lus (01) and Sabongari (01)	Reports of Mayor, DDMINDU	-Mobilization of resources is positive -Citizens appropriate the project -They participate actively by proposing names to streets or important intra-	-Attendance sheets -Minutes of meetings -List of names for reserved spaces -Technical studies and plans -Contract documents -Minutes of reception of work	Report of Mayor and DDMINDU, Follow-up committee

				village roads -Best contractor chosen -Works executed		
Results 04	-03 Stadiums created and constructed - Council office complex constructed	-01stadium in Nwa (urban space) -01stadium in Sabongari (Mbaw plain) -01stadium in Mfumte area (Lus) -01 office complex in the urban space	Reports of Mayor, DDMINDU	-Mobilization of resources is positive -Citizens appropriate the project -They participate actively by proposing names to streets or important intra-village roads -Best contractor chosen -Works executed	-Attendance sheets -Minutes of meetings -List of names for reserved spaces -Technical studies and plans -Contract documents -Minutes of reception of work	Report of Mayor and DDMINDU, Follow-up committee
Activities						
For Result 01	For Result 02	For Result 03		For Result 04		
1.1) Invitation to stakeholders	2.1) Technical service invited	3.1) Stakeholders invited		4.1) Stakeholders invited		
1.2) Discussion	2.2) Field studies and estimates	3.2) Discussions and resolutions taken		4.2) Discussions and resolutions taken		
1.3) Resolutions taken	2.3) Mobilisation of resources	3.3) Tenders published		4.3) Tenders published		
1.4) Implementation phase	2.4) Plans produced	3.4) Best contractor chosen		4.4) Best contractor chosen		
1.5)	2.5) Approval of plans	3.5) Contract executed		4.5) Contract executed		
		3.6) Reception and commissioning		4.6) Reception and commissioning		

Estimated cost:6,900,000	Estimated cost:571,700,000	Estimated cost:38,985,000	Estimated cost:172,500,000
Total: 790,085,000			

5.2.17 Transports

Strategy: To promote and protect road, maritime and air transportation networks in the Republic of Cameroon		Indicators by level of strategy & source of verification		Assumptions: Successful mobilization of resources, organization and implementation of policy and decision	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	To organize, promote and protect vehicle and motor cycle transportation activities in the Nwa municipality	Parking lots and management structures (offices, executives, internal rules and regulations in all the 39 villages and 03 in the urban space	Reports of Mayor and DDMINTRANS	Successful mobilization of resources and putting in place of appropriate transportation structures	-Minutes of planned meetings -Attendance sheets -Decisions on location of transportation structures	Reports of the Mayor
Specific Objective 01	To demarcate and construct vehicle and motor cycle parks in 42 locations	Parking lots and offices	Reports of Mayor and DDMINTRANS and Administration	-Enough budgeting -Allocation of land and planning of demarcation of same and construction of offices	-Minutes of planned meetings -Attendance sheets -Pre-project budget/journal	Reports of the Mayor, S.D.O/D.O and DDMINDU
Specific Objective 02	To set up management structures for each transportation type as specified in objective 01	-Management structures (offices, executives, internal rules and regulations in all the 39 villages and 03 in the urban space	Reports of Mayor and DDMINTRANS and Administration	-Enough budgeting -Allocation of land and planning of demarcation of same and construction of offices	-Minutes of planned meetings -Attendance sheets -Pre-project budget/journal	Reports of the Mayor and Administration
Specific Objective 03	To harmonize and regulate activities in the transportation	-Unions of transporters -Transport fare	Reports of the Mayor, DDMINTRANS, DDMINCOMMERCE	Successful mobilization of resources and	-Minutes of planned meetings -Attendance sheets	Reports of the Mayor, DDMINCOMMERCE and FLO

	sector (fares, training, highway code etc)	tariff -Uniforms -Number plates and documents -Less accidents		putting in place of negotiating and elections mechanism	-Resolutions	
Results 01	42 parking lots demarcated and fenced and offices constructed/ set up (motorcycles and motor vehicles)	-42 lots and 42 offices for bikes and vehicles sections -Order inactivation	Reports of the Mayor and DDMINDU	Successful mobilization of resources, allocation of land and implementation of resolutions	-Minutes of planned meetings -Execution of resolutions (parking lots and offices) -Attendance sheet	Reports of the Mayor, DDMINDU
Results 02	42 management structures set up	-42 executives, each consisting of a president, a secretary and a treasurer; 01 for vehicle section and 42 for motor cycle section	Reports of the Mayor, Administration and DDMINDU	Successful campaigns and putting in place of management structures	-Attendance sheets -Minutes of elections -List of exco members -Installation of exco -Organizational charts	Reports of the Mayor and Administration
Results 03	Activities in the sub-sector harmonized and regulated	-Tariff on bikes and vehicles transportation -Internal rules and regulations -All commercial bike riders wear uniforms -All bikes carry number plates -All drivers know and respect high way codes	Reports of the Mayor, FLO, Administration and DDMINDU	Successful negotiations and implementation	-Minutes of negotiations -Attendance sheets -Signing of terms to approve tariffs -implementation	Reports of the Mayor and FLO

ACTIVITIES

Result 01	Result 02	Result 03
1.1) Invitations extended to stakeholders	2.1) Public invitation to experienced persons in the transportation	3.1) Invitation extended to all drivers

1.2) Planning (chronological) table established	2.2) Sensitization and education of role of executive and transporters	3.2) Sensitization and education on role tariffs play in any economy
1.3) Mobilization of funds	2.3) Election of executives	3.3) Deliberations and adoption of tariffs
1.4) Sites chosen	2.4) Installation of executives	3.4) Follow-up
1.5) Tenders (DAO)	2.5) Internal rules and regulations presented	
1.6) Reception and opening of tenders	2.6) Follow-up	
1.7) Contract award and execution		
1.8) Reception by duly constituted committee		
1.9) Follow-up		
Estimated cost: 49,450,000	Estimated cost: 37,087,500	Estimated cost: 862,500
Total:	54,021,250	

5.2.18 Trade

Strategy: To promote and protect trading activities and support the national economy; throughout the Republic of Cameroon and international territory		Indicators by level of strategy & source of verification		Assumptions: Successful mobilization of resources for the promotion and protection of trade in the country and beyond the national boundaries	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	To build and equip markets, regulate trading activities and contribute to the economy of the	-Evaluation of parameters (geographical, commercial and human resources criteria) -The proximity to existing	-Reports of the Mayor, DDMINCOMMERCE and Administration	Successful planning and budgeting and eventually realization	-Adoption of a specific policy -Attendance sheets -Minutes of	Report of the Mayor, Sector Ministry and DDMINCOMMERCE

	Nwa municipality	points of sales -The volume of commercial transactions in each zone or village		according to a clear cut programme	meeting to discuss policy and take decisions	
Specific Objective 01	To build 42 markets in all villages including the urban space plus market offices	Markets with durable/long lasting materials -40 market masters offices	Report of the Mayor, DDMINEPAT, DDMINTP and DDMINCOMMERCE	Enough and successful mobilization of resources, planning of construction	-Attendance sheet of the planning programming meeting -Minutes of the above meetings	Report of the Mayor, DDMINEPAT, DDMINTP and DDMINCOMMERCE
Specific Objective 02	To build support structures	-200 meat sales slabs -160 waste disposal units -Toilets/washrooms -42 wells/Boreholes equipped with manual hand pumps -40 fences	Report of the Mayor, DDMINEPAT, DDMINTP and DDMINCOMMERCE	Enough and successful mobilization of resources, planning of construction	-Attendance sheets -Planning and programming the construction of support structures	Report of the Mayor, DDMINEPAT, DDMINTP and DDMINCOMMERCE
Specific Objective 03	To set up functional management structures	-Posts publicized - Elections to fill vacancies on executives -Installation and empowerment of executives	Report of Mayor and DDMINSS, DDMINCOMMERCE	-Successful budgeting -Successful mobilization of other resources, planning and programming	-Attendance sheets -Minutes of meetings	Report of Mayor and DDMINSS
Results 01	40 markets constructed	-40 markets - Sheds -40 market masters' offices	Report of DDMINEPAT, Mayor DDMINTP, DDMINEPAT & DDMINCOMMERCE	-Successful budgeting -Successful mobilization of other resources, planning and programming	- Journal of projects -Project documents -Minutes of meetings -Attendance sheets -Minutes of reception	Report of Mayor and DDMINSS, DDMINCOMMERCE , Follow-up committee
Results 02	Support structures built	- 200 meat sales slabs in place -160waste disposal units (04 per market) - 200 toilets (5 per market) -42 wells/boreholes	Report of DDMINEPAT, Mayor DDMINTP, DDMINEPAT & DDMINCOMMERCE	-Successful budgeting -Successful mobilization of other resources, planning and	- Journal of projects -Project documents -Minutes of meetings	Report of Mayor and DDMINSS DDMINCOMMERCE , Follow-up committee

		equipped with manual hand pumps		programming	-Attendance sheets -Minutes of reception	
Results 03	40 functional management structures put in place	40 executives (01 per market) comprising; - 40 presidents and vice presidents -40 secretaries and vices -40 treasure - technical advisers - 41 organisational chart	Report of Mayor and DDMINSS	-Successful mobilization and elections -Installation of executives - Usefulness of organisational chart explained	-Attendance sheet -Results of elections and declaration -Minutes of elections and installations	Report of Mayor and DDMINSS, DDMINCOMMERCE , Follow-up committee
ACTIVITIES						
For Result 01		For Result 02		For Result 03		
1.1) Financial resources mobilized		2.1) Financial resources mobilized		3.1) Invitation extended to public especially old hands in transportation		
1.2) Invitation extended to stakeholders		2.2) Invitation extended to stakeholders		3.2) Holding of sensitization and education meeting		
1.3) Publicity of tenders (DAO) in official media		2.3) Publicity of tenders (DAO) in official media		3.3) Organization of transparent and fare elections of exco.		
1.4) Reception, opening of tender files				3.4) Swearing in of executives		
1.5) Publication of chosen contractors in the official media				3.5) Inaugural speech of president		
1.6) Signing of contractors				3.6) Follow-up		
1.7) Supervision and control of execution of projects						
1.8) Reception of works						
1.9) Commissioning						

1.10) Follow up		
Estimated cost:954,500,00	Estimated cost :3,146,975,000	Estimated cost: 4,600,000
Total: 4,106,075,000		

5.2.19 Agriculture and Rural Development

Mission: To assist / ensure the provision of food in the Republic of Cameroon		Indicators by level of strategy & source of verification		Assumptions: Successful mobilization of resources, assistance to farmers and achievement of food sufficiency	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	To assist farmers in the production of food; both in quantity and quality in Nwa municipality	-Modern farming techniques/ methods -Farm inputs for 25Ha of plantation -Conservation & transformation technologies -Commercialization	Report of Mayor and DDMINADER	Council successfully achieves food sufficiency	-Planned meetings -Attendance sheets -Minutes of meetings	Reports of the Mayor and DRMINDER
Specific Objective 01	To identify, subsidize the purchase and distribution of farm inputs	-Implement / seeds (6 per clan zone -Fertilizers (6 supplies per clan) -Herbicides and fungicides (6 supplies per clan) -Oxen cows and tilling/ ploughing equipment (3 tractors)	Report of Mayor, DDMINADER, DDMINEPAT & DDMINCOMMERCE	Enough budgeting, planning of work and publishing of tenders	-Pre-project budget -Meetings -Tender documents	Reports of Mayor, DDMINADER & DDMINEPAT
Specific Objective 02	To assist in acquisition of modern and more efficient conservation and transformation technologies	-Number of coffee / Cocoa bean driers - Number of solar energy driers - Number of gas oil/solar grinding machines	Report of the Mayor, DDMINDAF, DDMINEPAT, DDMINADER	Enough budgeting, planning of work and publishing of tenders	-Pre-project budget -Meetings -Tender documents	Reports of Mayor, DDMINADER & DDMINEPAT, MINDAF

		- Number of feed /milk production units -Palm oil presses units				
Specific Objective 03	To effectively fight and eradicate crop diseases	-Identification of crop ailments -Research and treatment -Sub-divisional school of agriculture - Research units/ theme	Report of the Mayor and DDMINRESI	Enough budgeting, planning of work and publishing of tenders	-Pre-project budget -Meetings -Tender documents	Reports of Mayor, DDMINADER, DRMINRESI & DDMINEPAT
Specific Objective 04	To assist agricultural activities by formal and informal training/education	-Number of seminars/workshops -Dessertation of information	Report of Mayor, DDMINADER, S/Delegate	Enough budget	-Invitation -Notes -Attendance sheet	Reports of Mayor and DDMINADER
Specific Objective 05	To ensure the implementation of crop value chain (oil palm, rice and cassava)	-Identification of chains -List of interested stakeholders -Request for assistance	Report of the Mayor and DDMINADER or SDDMINADER	-Enough liquidity -Best consultant chosen	-Project journal -Attendance sheet -Minutes of meetings	Report of the Mayor and DDMINADER or SDDMINADER
Results 01	Inputs purchased and delivered to farming groups/individuals	-60T fertilizer, 18T herbicides, 18T fungicides, 18 oxen cows and 3 tractors -Percentage of assistance/ subvention (70%) -Calendar of distribution -Discharge ledger	Report of the Mayor and DDMINADER or SDDMINADER	-Enough liquidity -Best contractors selected -Contract well executed -Suppliers duly received	-Minutes of various meetings -Attendance sheets -Contract documents -Minutes of reception -Follow up procedures	Reports of Mayor, DDMINADER, DRMINRESI & DDMINEPAT
Results 02	Modern and more efficient conservation and transformation equipment bought with assistance from external sources	-Modern quantitative conservation technologies -Modern and more efficient transformation technologies 27 grinder /oil press machines per year	Report of the Mayor and DDMINADER or SDDMINADER	-Enough liquidity -Best contractors selected -Contract well executed -Suppliers duly received	-Minutes of various meetings -Attendance sheets -Contract documents -Minutes of reception -Follow up procedures	Reports of Mayor, DDMINADER, DRMINRESI & DDMINEPAT

Results 03	Plant diseases brought under control	-Different diseases, their causative agents and evolution identifies - Practical remedies	Report of the Mayor and DRMINRESI	-Enough liquidity -Research result are successfully applied	-Meetings to look for the way forward -Minutes of meetings - Contract documents -Reception of results -Field applications	Reports of the Mayor, DRMINRESI & DDMINEPAT
Results 04	Formal and informal agric training/education improved upon	-DDMINADER office created -10 agric post created	Report of Mayor, DDMINADER	Enough budget	Buildings constructed	Reports of Mayor and DDMINADER
Results 05	Crop value chain improved	Many improved structures inplace	DDMINADER	Stake holders invest on chain improvement	Minutes of evaluation	Reports of Mayor and DDMINADER

ACTIVITIES

For Result 01	For Result 02	For Result 03	For Result 04	For Result 05
1.1) Invitations extended to stakeholders	2.1) Invitation extended to stakeholders	3.1) Invitation extended to stakeholders	4.1) Invitation extended to stakeholders	5.1) Identification of crop value chain needs
1.2) Identification of beneficiaries	2.2) Identification of beneficiaries	3.2) Presentation of problems	4.2) Discussion and resolution	5.2) Evaluation of constrains and potentials
1.3) Nature, type and quantity of inputs identified	2.3) Nature, type and quantity of inputs identified	3.3) Signing of contract with DRMINRESI	4.3) Application for creation	5.3) Mobilization of resources
1.4) A selection committee purchases farm inputs	2.4) A selection committee purchases farm inputs	3.4) Collection of samples and research proper	4.4) Mobilisation of resources	5.4) Investment
1.5) Elaboration of distribution list and planning (chronology)	2.5) Elaboration of distribution list and planning (chronology)	3.5) Treatment and presentation of results	4.5) Contract award procedures made operational	
		3.6) Resolution and solution proposal	4.6) Construction and reception of the Delegation and 10 agric post	

Estimated cost: 124,200,000	Estimated cost: 68,310,000	Estimated cost: 103,500,000	Estimated cost: 300,000,000	Estimated cost: 250,000,000
Total: 846,310,000				

5.2.20 Youth Affairs and Civic Education

Strategy: Promotion and protection of the youths, evolution of their well being, their participation on the national and international scene and their equipment with basic skills needed for proper integration into the community within the Republic of Cameroon		Indicators by level of strategy & source of verification		Assumptions: successful mobilization of resources, youth empowerment and protection for a better tomorrow	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Integration of the youths into the community irrespective of colour, sex, religious and ethnic affiliation as well as political leanings in the Nwa municipality	-Youths rights -skills and talents -Other criteria for effective/ proper insertion - Moral upbringing -Need for assistance	Report of Mayor and DDMINJEC	Enough resources mobilized to give them a greater say in society. -Budgeting t fund activities and active participate in societal activities	-Mobilize financial resources - Minutes of planning meeting -Attendance sheets	
Specific Objective 01	-To construct 01 multipurpose youth empowerment centre -02 youth halls -01 sub-divisional office	-Land allocation -Site plan commission -functions of a multipurpose youth centre	Report of Mayor and DDMINJEC, DDMINEPAT	-Enough funds secured -Land acquired with ease -Populations enthusiastic about the project	-Mobilize financial resources - Minutes of planning meeting -Attendance sheets	
Specific Objective 02	To assist youths effectively benefit from certain opportunities reserved for them	-Opportunities reserved mostly for them (seminars, jobs etc) -How to apply and where to send pleas/applications -Identification of a youth -Formation and	Report of Mayor and DDMINJEC, DDMINEPAT	-Successful publicity -Sensitization and educational talk well understood and being applied	-Mobilize financial resources - Minutes of planning meeting -Attendance sheets	

		legalization of 03 youth groups/unions				
Specific Objective 03	To equip 03 multipurpose youth centre	-Identification of equipment -Cost per unit -Availability of news and where to find them	Report of the Mayor, DDMINJEC & DDMINEPAT	-Sufficient funds -Enough publicity -Targeted equipment available on local markets	-Minutes of meetings -Pre-project budget	
Results 01	03 multipurpose youth centers created and constructed	-03 multipurpose youth centre complexes; one 01 in Sabongari (Mbaw plain), 01 in Nwa (Yamba zone) and 01 in Kom (Mfumte zone) -03 administrative block (Mfumte, Yamba and Mbaw lands)	Reports of the Mayor, DDMINJEC, DDMINEPAT	-Liquidity sufficiency -Best contractor chosen -Contract well executed -Works duly received	-Minutes of preparatory meetings - Tender board meetings -Contract documents -Minutes of reception -Attendance sheet	Reports of the Mayor, DDMINJEC, DDMINEPAT
Results 02	Basic equipment and infrastructures provided the centre	-05 computers per centre (total of 15) -03 sets of autonomous energy source (solar panels: 01 per centre) - 03 sets of equipment for the performing arts (01 per centre) -Business tools -Brail equipment for sightless	Reports of the Mayor, DDMINJEC, DDMINEPAT & DDMINDAF	-Liquidity sufficiency -Best contractor chosen -Contract well executed -Works duly received -Successful testing of equipment and tool	-Minutes of preparatory meetings - Tender board meetings -Contract documents -Minutes of reception -Attendance sheet -Certificate of quality	Reports of the Mayor, DDMINJEC, DDMINEPAT
Results 03	Youths effectively empowered	-A large number developed skills on writing of projects -Many benefit from programs reserved for youths (PAJER-U, CNYC, PIASSI as well as agricultural and animal rearing programs	Reports of Administration, Mayor, DDMINJEC, DDMINEPAT & DDMINDAF	-Youths took their training well -They wrote bankable projects and were assisted - they equally were assisted by specialized programs	-Attestation of participation -Attendance sheets -List of laureates of PAJER-U, PIASSI etc -Members of CNYC	Reports of the Mayor, DDMINJEC & Administration
ACTIVITIES						
For Result 01		For Result 02		For Result 03		

1.1) Invitations extended to important stakeholders	2.1) Invitations extended to important stakeholders	3.1) Invitations extended to important stakeholders
1.2) Discussions and resolutions taken on project execution	2.2) Discussions and resolutions taken on project execution	3.2) Sensitization and education on existing programs
1.3) Tenders published	2.3) Tenders published	3.3) Writing of applications to participants
1.4) Opening of tenders and choosing of best contractor	2.4) Contract award	3.4) Attendance and graduation
1.5) Control & supervision of works	2.5) Purchase of equipment (types and number)	3.5) Conception and writing of projects
1.6) Reception of works	2.6) Testing and reception (equipment)	3.6) Presentation for assistance
1.7) Follow-up	2.7) Reception of equipment	3.7) Assistance given
	2.8) Reception of structures	
	2.9) Follow-up	
Estimated cost:230,000000,	Estimated cost:2,070,000	Estimated cost:276,000,000
Total: 508,070,000		

5.2.21 Employment & Vocational Training

Strategy: Promotion and development of job opportunities, placement of job seekers as well as professional preparation of potential job seekers for insertion into the community; on equal and equitable basis in the Republic of Cameroon		Indicators by level of strategy & source of verification		Assumptions: Successful mobilization of resources for professional training of interested persons for insertion into the community as well as the promotion and protection of the work environment	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals	Professional training for	-Development of talents	Report of the	Enough/successful	-Minutes to	Report of the

& Global Objectives	the jobless insertion into the job market of the municipality; irrespective of the physical state, sex, ethnic and religious background of the application in the Nwa council area	and skills -Equal opportunities for job placement -Transparency in recruitment -Access to school of professional and vocational training	Mayor, Delegate of Employment, Divisional Delegate of Employment or MINEPAT	mobilization of resources; creation of a conducive environment for training of the job seekers and job opportunities	discuss employment and training schemes -Attendance sheets	Mayor, Delegate of Employment, Divisional Delegate of Employment or MINEPAT
Specific Objective 01	To create and construct 18 vocational training centers in some parts of municipality (06 per clan area)	-Text of creation of vocational training centers -Construction of centers (classrooms, workshops and offices) -Students -Construction of safety fence	Reports of Mayor, DDMINEPAT, DDMINEFOP	-Mobilization of financial resources -Publicity of works	-Pre-project budget -Minutes of meetings to organize the project -Attendance sheet	Mayor, Ministry of Sports, DDMINSPORT
Specific Objective 02	To equip the 18 vocational training centre with necessary equipment and infrastructure	-Machines and materials -Counseling services -Management, time and financial resources	Reports of Mayor, DDMINEPAT & DDMINDU	-Mobilization of financial resources -Publicity of works	-Pre-project budget -Minutes of meetings to organize the project -Attendance sheet	Mayor, Ministry of Sports, DDMINSPORT & DDMINDU
Specific Objective 03	To facilitate access to good and protected paying jobs	-Job description -Writing of project (PIASI) -Salary quotations -Protection measures -Type of job/qualification and previous experience	Reports of Mayor, DD employment and professional training	-Mobilization of financial resources -Publicity of works	-Pre-project budget -Minutes of meetings to organize the project -Attendance sheet	Mayor, Ministry of Sports, DDMINSPORT & DDMINDU
Results 01	18 canter created and constructed	-18 Administrative block in place -18 classrooms in place -18 workshop complexes in place	Reports of Mayor; DDMINEPAT, DD. Employment and Professional Training	-Mobilization of financial resources -Publicity of works	-Minutes to discuss project execution - Contract documents -Attendance sheets -Minutes of	-Mobilization of financial resources -Publicity of works

					reception -Tender files	
Results 02	18 sets equipment bought and distributed to the VTCs	Each centre: equipped -Electricity equipment, tools and materials in electricity workshop -03 plumbing workshop equipment, materials & tools -03 carpentry/metal work equipment, materials and tools -03 internal deco workshop machines, tools and material -03 tailoring/dress making machines, materials and tools -03 building of construction machines, tools and materials -03 motor and motor cycle machines, tools and material workshop	Reports of the Mayor, DDMINDAF, DDMINEPAT, Divisional Delegate of EVT	-Mobilization of financial resources -Publicity of works	-Minutes to discuss project execution - Contract documents -Attendance sheets -Minutes of reception -Tender files	
Results 03	Access to good jobs facilities	-03 job placement services (01 per clan) -Not of job placement - Rate of village to town emigration decreases spectacularly -Number of holiday jobs per sex improves	Reports of the Mayor, DDMINDAF, DDMINEPAT, Divisional Delegate of EVT	-Sufficient liquidity -Best facilitator selected -Good publicity -Transparency	-Information boards -Job descriptions -Number of potential and zone of job seekers	
Activities						
For Result 01		For Result 02		For Result 03		
1.1) invitations extended to concerned stakeholders		2.1) Invitations extended to concerned stakeholders		3.1) Job placement services place vacancies on public notice boards		
1.2) Deliberation and proposal of sites		2.2) Deliberations and resolutions and resolutions taken		3.2) Job suppliers solicit placements		

1.3) Site board selects the site	2.3) Equipment bought and duly received	3.3) Meeting meets to select appropriate personnel required
1.4) Publication of tenders (DAO)	2.4) Equipment, tools etc dispatched by discharger.	3.4) Laureates informed by cell phone, letters etc
1.5) Contractor chosen and sign the contractors		3.5) Contractors signed with employer
1.6) Control and supervision for quality work		
1.7) Reception by committee		
1.8) Follow-up		
Estimated cost: 1,035,000,000	Estimated cost: 621,000,000	Estimated cost: 690,000
Total: 1,656,690,000		

5.2.22 Secondary Education

Strategy: The research, promotion and provision of educational opportunities and conducive atmosphere; all over the entire national territory of the Republic of Cameroon		Indicators by level of strategy & source of verification		Assumptions: successful mobilization of resources and improvement of study environment	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Facilitate access to post-primary education (general and technical) to children/ people) of school-going age; without discrimination based on sex, religion or ethnic consideration within the Nwa municipality	-creation and building/ renovation of schools -Provision of enough classrooms/administrative blocks and necessary infrastructure -Provision of enough trained lecturers -Miscellaneous actions	Reports of the Mayor and DRMINESEC	Council to successfully provide a conducive environment for studies, mobilizes enough funds to finance activities	-Minutes of meetings on various issues -Attendance sheets -Pre-project budgets	Report of the Mayor, DRMINESCEC, DRMINEPAT

Specific Objective 01	To Construct 45 classrooms for general and technical (07 for general and 02 in GTC) schools	-45 classrooms in colleges -Equipment (desk, tables and chairs)	Report of the Mayor, DDMINESEC,	-Successful mobilization of funds -Tenders published	-Minutes on meetings to chose contractors -Tender documents	Report of Mayor, DDMINTP, DDMINEPAT, Tender board
Specific Objective 02	To Construct and equip 10 laboratories in 10 grammar colleges	-Laboratories in the 10 colleges - Technical workshop -10 set of equipment per subject (Chemistry, Biology, Physics, Geology and Computers)	Report of the Mayor, DDMINESEC	-Successful mobilization of funds -Tenders published	-Minutes on meetings to chose contractors -Tender documents	Report of Mayor, DDMINTP, DDMINEPAT, Tender board
Specific Objective 03	To construct and equip 13 administrative blocks (10 grammar and 03 technical colleges)	-Administrative blocks -Presence of basic equipment (Biology, Physics, Chemistry, Geology) -13 autonomous energy supply systems	Report of Mayor, DDMINDAF	-Successful mobilization of funds -Tenders published	-Minutes on meetings to chose contractors -Tender documents	Report of Mayor, DDMINTP, DDMINEPAT, Tender board
Specific Objective 04	To construct technical workshop complexes in 03 technical colleges (GTHS, GTC Koffa and Ntong)	-Workshop building -Presence of basic equipment -03 autonomous energy supply systems	Report of Mayor, DDMINDAF	-Successful mobilization of funds -Tenders published	-Minutes on meetings to chose contractors -Tender documents	Report of Mayor, DDMINDAF
Specific Objective 05	To equip 03 technical colleges (GTHS, GTC Koffa and Ntong technical workshops	-03 set of technical equipment - 03 workshop per school complex	Report of Mayor, DDMINDAF, DDMINEPAT	-Successful mobilization of funds -Tenders published	-Attendance sheets -contract documents -Minutes of reception	Report of Mayor, DDMINTP, DDMINEPAT, Tender board
Specific Objective 06	To supply appropriate utilities (water and energy sources)	-Types and number of water sources (WSS, Wells, boreholes) -Types and number of energy sources, generators, solar, biogas	Report of Mayor, DDMINDAF & DDMINEPAT, DDMINEE	-Successful mobilization of funds -Tenders published	-Attendance sheets -contract documents -Minutes of reception	Report of Mayor, DDMINTP, DDMINEPAT, Tender board
Specific Objective 07	To provide appropriate sports facilities in 13 colleges	- 13 Football fields with running tracks round them - 13 Handball and volley ball courts	Report of Mayor, DDMINDAF, DDMINEPAT & DDMINESEP	-Successful mobilization of funds -Tenders published	-Attendance sheets -contract documents	Report of Mayor, DDMINTP, DDMINEPAT, Tender board

					-Minutes of reception	
Specific Objective 08	To provide 56 computers to 12 colleges	-Purchase order -Distribution list	Report of Mayor, DDMINDAF & DDMINEPAT, DDMINEE	-Successful mobilization of funds -Tenders published	-Attendance sheets -contract documents -Minutes of reception	Report of Mayor, DDMINTP, DDMINEPAT, Tender board
Results 01	45 Classrooms constructed	-03 in technical colleges -16 in general education colleges	Report of Mayor, DDMINTP, DDMINSEC, DDMINEPAT	-Liquidity available -Contract awarded to best contractor -Works well executed -Works duly received	-Attendance sheets -contract documents -Minutes of reception	Report of Mayor, DDMINTP, DDMINEPAT, Tender board,
Results 02	10 Laboratories constructed	-13 laboratories constructed and equipped	Report of Mayor, DDMINTP, DDMINSEC, DDMINEPAT, DDMINDAF	-Liquidity available -Contract awarded to best contractor -Works well executed -Works duly received	-Attendance sheets -contract documents -Minutes of reception	Report of Mayor, DDMINTP, DDMINEPAT, Tender board, DDMINDAF
Results 03	13 Administrative blocks constructed and equipped	-13 administrative blocks (all colleges) with 5 tables, 5 chairs, 5 computers	Report of Mayor, DDMINTP, DDMINEPAT, DDMINESEC	-Liquidity available -Contract awarded to best contractor -Works well executed -Works duly received	-Attendance sheets -contract documents -Minutes of reception	Report of Mayor, DDMINTP, DDMINEPAT, Tender board,
Results 04	03 Technical workshops Constructed	03 Workshops in colleges (GTHS Nwa, GTC Ntong and Koffa)	Report of Mayor, DDMINTP, DDMINEPAT, DDMINESEC	-Liquidity available -Contract awarded to best contractor -Works well executed -Works duly received	-Attendance sheets -contract documents -Minutes of reception	Report of Mayor, DDMINTP, DDMINEPAT, Tender board,

Results 05	03 technical workshops equipped	-03 each (carpentry/metal, plumbing, electricity, motor vehicle and motorbikes, tailoring/dress making and building construction) -Conducive study environment	Report of Mayor, DDMINTP, DDMINEPAT, DDMINESEC DDMINDAF	-Liquidity available -Contract awarded to best contractor -Works well executed -Works duly received	-Attendance sheets -contract documents -Minutes of reception	Report of Mayor, DDMINTP, DDMINEPAT, Tender board,
Results 06	13 water and energy systems put in place	-13 wells or boreholes equipped with manual hand pumps - 13 solar panels or wind vanes	Report of Mayor, DDMINTP, DDMINEPAT, DDMINESEC DDMINDAF DDMINEE	-Liquidity available -Contract awarded to best contractor -Works well executed -Works duly received	-Attendance sheets -contract documents -Minutes of reception	Report of Mayor, DDMINTP, DDMINEPAT, Tender board,
Results 07	26 Appropriate sport infrastructures put in place; 01 football field, and 01 handball & volley ball complex per college	-13 football play grounds (110m x 84m) with running tracks round them. -13 hand ball and volley ball courts	Report of Mayor, DDMINTP, DDMINEPAT, DDMINESEC DDMINDAF DDMINESEP	-Liquidity available -Contract awarded to best contractor -Works well executed -Works duly received	-Attendance sheets -contract documents -Minutes of reception	Report of Mayor, DDMINTP, DDMINEPAT, Tender board
Results 08	56 computers available in all colleges (approximately 05 per college)	-At least 05 complete computes per college -Delivery notes	Report of Mayor, DDMINTP, DDMINEPAT, DDMINESEC DDMINDAF DDMINEE	-Liquidity available -Contract awarded to best contractor -Works well executed -Works duly received	-Attendance sheets -contract documents -Minutes of reception	Report of Mayor, DDMINTP, DDMINEPAT, Tender board,

ACTIVITIES

For Result 01	For Result 02	For Result 03	For Result 04	For Result 05	For Result 06	For Result 07
1.1) Invitation extended to stakeholders	2.1) Invitation extended to stakeholders	3.1) Invitation extended to stakeholders	4.1) Invitation extended to stakeholders	5.1) Invitation extended to stakeholders	6.1) Invitation extended to stakeholders	7.1) Invitation extended to stakeholders
1.2) Allocation of sites and/or site visit	2.2) Allocation of sites and/or site visit	3.2) Allocation of sites and/or site visit (Gom,	4.2)Funds	5.2)Funds	6.2)Funds	7.2)Funds

(Gom, Ntem)	(Gom, Ntem)	Ntem)	mobilization	mobilization	mobilization	mobilization
1.3)Funds mobilization	2.3)Funds mobilization	3.3)Funds mobilization	4.3)Contract award process	5.3)Contract award process	6.3)Contract award process	7.3)Contract award process
1.4)Contract award process	2.4)Contract award process	3.4)Contract award process	4.4)Best bidder selected	5.4)Best bidder selected	6.4)Best bidder selected	7.4)Best bidder selected
1.5)Best bidder selected	2.5)Best bidder selected	3.5)Best bidder selected	4.5)Signing of contract	5.5)Signing of contract	6.5)Signing of contract	7.5)Signing of contract
1.6)Signing of contract	2.6)Signing of contract	3.6)Signing of contract	4.6)Contract supervision	5.6)Contract supervision	6.6)Contract supervision	7.6)Contract supervision
1.7)Contract supervision	2.7)Contract supervision	3.7)Contract supervision	4.7) Reception and commissioning	5.7) Reception and commissioning	6.7) Reception and commissioning	7.7) Reception and commissioning
1.8) Reception and commissioning	2.8) Reception and commissioning	3.8) Reception and commissioning	4.8)Follow-up	5.8)Follow-up	4.8)Follow-up	7.8)Follow-up
1.9)Follow-up	2.9)Follow-up	3.9)Follow-up				
Estimated cost: 465,750,000	Estimated cost: 368,000,000	Estimated cost: 373,250,000	Estimated cost: 138,000,000	Estimated cost: 523,250,000	Estimated cost: 299,000,000	Estimated cost: 22,425,000
Total: 1,906,625,000						

5.2.23 Higher Education

Mission: Promotion and Protection of the pursuit of knowledge at higher levels in the Republic of Cameroon		Indicators by level of strategy & source of verification		Assumptions: Enough funds mobilized to fund facilitate access to higher educational institutions by children of poor background	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision,	Facilitates access to	-Minority persons(Mbororos)	Report Mayor	Enough funds	-Attendance sheet	Report of

Goals & Global Objectives	higher institutions of learning with special emphases on the vulnerable families, persons within the Nwa municipality	-Vulnerable persons(Orphans, Widows, Street children ,Children of vulnerable families)		budgeted to fund higher education opportunities	-Minutes of examination of request -List of approved requests -Proposed format of minutes of sponsored children per year	S.D.O or D.O
Specific Objective 01	To facilitate access to higher educational institutions (Cameroonian) by children from poor backgrounds or of vulnerable Families at council level	-Setting up of procedures for selection of beneficiaries -Competitive examination	Report of Mayor	Funds mobilized -Applications well written and submitted within prescribed period	-Pre-project journal -Selection process	Report of S.D.O or D.O scholarship board
Specific Objective 02	To facilitate access to higher educational institutions (Cameroonian) by children from poor backgrounds or of vulnerable Families at village level	-Setting up of procedures for selection of beneficiaries -Competitive examination	Report of Mayor	Funds mobilized -Applications well written and submitted within prescribed period	-Pre-project journal -Selection process	Report of S.D.O or D.O scholarship board
Results 01	Scholarships into higher institutions of learning in Cameroon for poor children at the council level	Number of beneficiaries published (50 x 1)	Mayors and D.O's report	Selection process very transparent	-Project journal -List of beneficiaries	Scholarship board
Results 02	Scholarships into higher institutions of learning in Cameroon for poor children at the village level	Number of beneficiaries published (42 x 5)	Mayors and D.O's report	Selection process very transparent	-Project journal -List of beneficiaries	Scholarship board
Activities						
For Results 01			For Result 02			
1.1Conditions to write selection test are published			2.1Conditions to write selection test are published			

1.2 Pre-test results published	2.2 Pre-test results publishe
1.3 Selection test written	2.3 Selection test written
1.4 Results published	2.4 Results published
1.5 Money or equivalent paid directly to institutions of choice Laureates must contribute on yearly bases to the funds	2.5 Money or equivalent paid directly to institutions of choice
Total: 106,525,000	

5.2.24 Labour and Social Security

Mission: Promotion and protection of workers' rights, employee-employer relationship and good working conditions; for all categories of work/labour in the Republic of Cameroon		Indicators by level of strategy & source of verification		Assumptions: Successful mobilization of resources promotion and protection of workers rights, their roles and obligation	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Promotion and protection of all categories of workers as human rights issue, the rights and obligations of each party to a contract; whether written or verbal within the Nwa municipality	-Categories and types of job remunerations -Roles and obligation of parties in a contract -minimum wage level (SMIG)	Regional Delegates and DDMINSS	Stakeholders understand and dutifully respect their roles and obligations	-Attendance sheets -Minutes of meetings -Copies of exposés	Report of Mayor, DDMINSS
Specific Objective 01	To sensitize and educate stakeholders on employer/ employee roles and responsibilities (in 03 workshops/seminars)	-01 seminars/workshop in the urban space for Yamba zone -01 seminar/workshop in Sabongari for Mbaw zone -01 seminar/workshop	Report of Mayor, DDLSS	-Seminar well organized -Stakeholders understand and dutifully respect their roles and obligations	-Invitations discharge ledger -Minutes of meetings -Attendance sheet	Report of Mayor, DDLSS

		in Kom or Lus in the Mfumte zone				
Specific Objective 02	To improve workers working conditions	-Registration with CNPS -Risk management -Health protection -Trade union dues -Regular payment of salaries -Hygiene of the work environment	Report of Mayor, DDLSS	-Enough funds available and regular services rendered to the satisfaction of workers	-Invitations discharge ledger -Minutes of meetings -Attendance sheet	Report of Mayor, DDLSS
Specific Objective 03	To create mutual self-help bodies and or Trade Unions	-Salary reserve fund -Self help associations -01 Nwa Union of Public/council workers -01 Nwa union of private sector workers	Report of Mayor, DDLSS	-Stakeholders understand and do their work dutifully -Idea of unions adopted with enthusiasm	-Invitations discharge ledger -Minutes of meetings -Attendance sheet	Report of Mayor, DDLSS
Specific Objective 04	To suppress the use of child labor and child trafficking in 3 seminars (urban space, Mfumte area and Mbaw area)	-Seminar on the notion of children rights -Police and Gendarmerie records -Records of village council	Report of Mayor, DDLSS	-Stakeholders understand their roles and obligations	-Invitations discharge ledger -Minutes of meetings -Attendance sheet	Report of Mayor, DDLSS
Specific Objective 05	To emphasize and implement the use of written contracts; in 03 workshops (01 in nwa, 01 in Sabongari and 01 in Mfumte)	-Written contract document between parties in a labour relationship -Notion of verbal contracts in any labour relationship	Report of Mayor, DDLSS	-Stakeholders understand their roles and obligations -The advantages of written contract over verbal ones are understood and adopted	-Invitations discharge ledger -Minutes of meetings -Attendance sheet	Report of Mayor, DDLSS
Results 01	Employer-employee relationship understood and implemented by stakeholders	-Less labour conflicts in the traditional and state courts -Seminar notes -Dates and attendance sheets	Report of Mayor, DDLSS	-Enough resources mobilized -Seminars well executed	-Lecture notes -Minutes of seminar/workshop -Attendance sheet	Report of Mayor, DDLSS, Follow up committee, Follow up committee
Results 02	Conducive working environment exist	-Improved output -Workers registered with CNPS, receive	Reports of DDMINSS and Mayor, Municipal	-Sufficient financial resources immobilized	-Attendance sheet	Report of Mayor, DDLSS, Follow up committee, Follow

		dues and salaries regularly promoted , received health, insurance, less risk and good hygiene environment	Treasurers report	-Enough political will -Respect for workers rights		up committee
Results 03	-03 mutual health bodies formed -At least 03 workers' unions formed (01 for the council, 01 for teachers, 01 for other workers	-Less expenditure on health issues -Protest marches -Greater output -Executives of each union -Internal rules and regulations	Reports of Council, DDMINLSS	-Sufficient financial resources immobilized -Enough political will -Respect for workers rights -People are happy to serve others for little pay	-Discharge list of invitation -Minutes of meetings -List of Exco of groups/unions -Attendance sheets	Report of Mayor, DDLSS, Follow up committee, Follow up committee
Results 04	Child labor is suppressed and child trafficking reduced by at least 70%	-All children in school -Number of street children reduced by 70% -Many cases of violations reported -Cases of violations in court	Reports of Council, DDMINLSS, State counsel	-Enough funds mobilized -Notions and impact of child labour and trafficking of children as well as laws and sanctions well understood. -Crime investigator and corruption greatly reduced	-Discharge list of invitations -Minutes of meetings -Documents (laws) -Lecture notes -Attendance sheets	Report of Mayor, DDLSS, Follow up committee, Follow up committee
Results 05	Notion and use of written contracts adopted by 90% of citizens	-Model contract available -Workers' rights no longer flagrantly violated	Reports of Council, DDMINLSS, State counsel	-Enough resources mobilized -Notions and advantages of written contracts well understood	-Discharge register for invitation -Minutes of meeting -Model contract -Attendance sheets	Report of Mayor, DDLSS, Follow up committee, Follow up committee

ACTIVITIES

For results 01	For result 02	For result 03	For result 04	For result 05
1.1: Invitation extended to stake holders	2.1: Invitation extended to stake holders	3.1: Invitation extended to stake holders	4.1: Invitation extended to stake holders	5.1: Invitation extended to stake holders

1.2: Education on rights and obligation of parties in labor contract	2.2: Education on employer-employee relations and obligation	3.2:Lectures on unionism and trafficking (labour)	4.2: Notions and practices related to child abuse	5.2: Lectures on notions and advantages explained
1.3: Resolution adopted in plenary	2.3: Resolution adopted in plenary	3.3: Unions created	4.3: Responsibilities and obligations of parties involved explained.	5.3:Supply of model of written contracts
1.4: Production of a participatory rights and duties of parties involved	2.4: Copies of resolutions; Labor laws and penal code made available to the public	3.4: Executives installed	4.4: Resolutions and implementation adopted	5.4:Enforcement by traditional authorities
1.5:Copies made available to the public	2.5:Follow-up procedure put in place	3.5:Follow-up procedure put in place	4.5: Follow-up	5.5:Follow-up
Estimated cost: 1,725	Estimated cost: 57.500	Estimated cost: 690	Estimated cost: 1,380	Estimated cost: 1,725
Total:			63,020,000	

5.2.25 Mines, Industries, and Technological Development

Strategy: Exploration, evaluation and exploitation of the mineral wealth of the nation, Promote and protect property rights and promote technological development of the Republic of Cameroon.		Indicators by level of strategy & source of verification		Assumptions: Successful mobilization of resources to promote, protect and exploit mineral potentials and significantly contribute to the economy	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Promote and protect, develop and exploit the mineral wealth, protect the industrial environment from pollution and contribute to the national economy	-Property rights -Technological development -Mining (Manual and Mechanized)	-Report of Mayor and DRI MIDT	Council succeeds to mobilize the necessary resources to exploit these potentials for benefit of the municipality	-Attendance sheet -Contracts -Monitoring of activities -Raising of revenue for the council	Reports of mayor and DRIMIDT
Specific	To raise the revenue	-Appraisal of the	Reports of Mayor	Idea of manual	-Council/DDIMIDT/miners	Reports of the

Objective 01	base of the council	mineral potentials in the subdivision -Manual mining of sand, soil, laterite, Clay, rock (stones) -Rock quarries	and DDIMIDT	mining being a source of revenue for the council adapted and implemented with little or no residence	meeting -Council and other stake holders sensitized and educate	Mayor and DDIMIDT
Specific Objective 02	To cause and assist the exploration and evaluation of iron ore in Koffa, Bang, Mbepji and clays every where	-Existing showings or outcrops -Existing info on past activities	Report of Mayor and DRIMIDT	Mineralization potential becomes economically attractive.	Council/DDIMIDT/miners meeting -Council and other stake holders sensitized and educate	Reports of the Mayor and Administration
Specific Objective 03	To assist manual miners	-Involvement of CAPAM (MINIMIDT) -Reduction of village to town migration -New jobs created	Report of Mayor and DRIMIDT	Idea of manual mining being a source of revenue for the council adapted and implemented with little or no residence	-Council/DDIMIDT/miners meeting -Council and other stake holders sensitized and educate	Reports of the Mayor and DDIMIDT
Results 01	Revenue-base of the increased with use of the manual mining sub-sector	-Number of groups involved in mining of sand, soil, laterite, clay and rocks(stones) -Revenue of council boosted	Reports of Mayor and DFC	Manual and mechanized miners willingly accept paying the fees and taxes	-Fees and charges -Annual declaration by march 31st -Mining CODE	Report of DDMINIMIDT
Results 02	At least 02 mining companies interested in the iron ore and clay mineralization showings	-Exploration and evaluation activities in Koffa, Bang, Mbepji etc -At least 200 jobs created	Reports of the mayor and BOD of interested companies	-BODs of interpreted companies approve the venture -EIA are positive	-Attendance sheets -Minutes to approval meeting -Funds released(amount) -Daily and annual company activities report	Reports of Mayor, DDIMIDT, DRIMIDT and BODs of companies.
Results 03	Manual miners assisted	Discharge registers, working tools, financial assistance	DDMINIMINDT	Groups formed and apply for assistance	List of assistance, assistance programmed	ACAPAM-MINIMIDT, DDMIMIDT

ACTIVITIES

For Result 01	For Result 02	For Result 03
1.1: Invitations extended to stakeholders	2.1: Potentials made known to existing iron are mining concerns in Cameroon	3.1: Potentials are appropriated by manual mining groups

1.2: notion of manual mining and excerpts of appropriate laws and regulations presented	2.2 Proposition put on the net	3.2 Applications written and received at ACAPAM office
1.3:Resolution	2.3: Signing of partnership agreements	3.3: Needs of different groups identified and purchased
1.4: Deliberations during a council sessions		3.4: Needs distributed to groups
1.5: Follow up procedures		
Estimated cost: 9,660,000	Estimated cost: 192,400,000	Estimated cost: 11,500,000
Total:	213,560,000	

5.2.26 Ministry of Basic Education (Nursery)

Strategy: Development, promotion and protection of basic education for all children of school going age in Cameroon		Indicators by level of strategy & source of verification		Assumptions: Enough and successful mobilization of resources for promotion and protection of education at the basic level	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	To make quality nursery education accessible to all citizens of school going age in the Nwa council area	Nursery schools for every persons and trained within 0-5-km; 01 trained teacher for 45 pupils; 01 classroom for 40-45 pupils constructed	Report of Mayor and DRMINEBUD	Successful mobilization of resources to provide quality education at the nursery and primary levels.	-Enough class rooms, teachers and other infrastructures -Enough follow up activities	Report of Mayor and DRMNEBUD
Specific Objective 01	To construct classrooms with cement blocks in 16 nursery schools created in 2010	(1.1):-Classrooms, small chairs , tables, cupboards, Head Teachers offices for nursery schools	Report of Mayor DDMIMINEBUD	-Enough funds budgeted -Good planning -Enough land secured	-Attendances sheets -Minutes of meetings to take decisions	Report of Mayor and DRMNEBAS
		(1.2): Classrooms and provision of equipment to some primary schools	Report of Mayor DRMNEBAS	-Enough funds budgeted -Good planning -Enough land secured	-Attendances sheets -Minutes of meetings to take decisions	Report of Mayor and DRMNEBAS

Specific Objective 02	-To renovate existing classrooms and headmasters offices	- 01 classroom renovated in GBNS Nwa -Conducive study environment	Report of Mayor DRMNEBAS	-Enough funds budgeted -Good planning -Enough land secured	-Attendances sheets -Minutes of meetings to take decisions	Reports of DDMINDAF, DDMINEPAT
Specific Objective 03	To construct latrines in nursery schools	-Aluminum sheet covered and VIP Latrines in both nursery	Report of Mayor DRMNEBAS	-Enough funds budgeted -Good planning -Enough land secured	-Attendances sheets -Minutes of meetings to take decisions	Reports of DDMINDAF, DDMINEPAT
Specific Objective 04	To provide 28 water points/boreholes	-Boreholes/wells in all nursery schools	Reports of the Mayor DDMINEE, DDMINEBAS	-Enough funds available -No liquidity problem -Best contractor chosen -Contracts well executed	-School site selected -Publication of tenders -Contract documents -Follow-up ACTIVITIES	Report of Mayor, DDMINEBAS, DDMINEE, IBE
Specific Objective 05	To request and lobby for 38 trained teachers	-Teachers posted to all schools -At least Grade II teachers	Reports of the Mayor, Administration, DDMINEBAS	-Enough funds -Trained teachers	-Attendance sheet -List of postings -Recruitment files	Report of Mayor, Administration DDMINEBAS, IBE
Results 01	32 Well constructed classrooms	-02 per school (2010 batch)	Reports of the DDMINTP, DDMINEBAS and Mayor	-Enough funds available -No liquidity problem -Best contractor chosen -Contracts well executed	-School site selected -Publication of tenders -Contract documents -Follow-up activities	Reports of DDMINEPAT, DDMINTP
Results 02	- 01 Classroom and Headmasters offices are renovated in BNS Nwa	-Contract documents -Minutes of reception -Conducive study environment	Report of Mayor, DDMINEBAS, IBE, HM and DDMINEPAT	-Enough funds available -No liquidity problem -Best contractor chosen -Contracts well executed	-School site selected -Publication of tenders -Contract documents -Follow-up activities	Report of Mayor, DDMIPEBA,DDMINPAT, DDMINDAF, IBE
Results 03	16 VIP latrines constructed in 16	-Contract documents -Minutes of reception	Report of Mayor, DDMINEBAS,	-Enough funds available	-School site selected	Report of Mayor, DDMIPEBA,DDMINPAT,

	nursery schools		IBE, HM and DDMINEPAT	-No liquidity problem -Best contractor chosen -Contracts well executed	-Publication of tenders -Contract documents -Follow-up activities	DDMINDAF, IBE
Results 04	Water wells/boreholes are constructed and equipped with manual hand pumps	16 fenced wells/boreholes or extension; 01 per nursery school	Reports of Mayor and DDMINEBAS, DDMINEE, DDMINEPAT	-Resources mobilized -Best contractors chosen -Work successfully executed and received	Tender contract documents -Contract documents	Report of DDMINEE, DDMINEBAS, DDMINEPAT
Results 05	32 trained teachers with at least grade II certificate or equivalent recruited and posted	-Recruitment decision for 32 teachers -Posting documents (32) -Assumption of duty certificates (32)	Reports of Mayor and DDMINEBAS, Administration	-Existence of a pool of trained teachers who are willing to work anywhere -Enough liquidity available to pay salaries	-List of recruitment and postings -Assumption of duty certificates -Attestation of effective presence -Budget head	Reports of Mayor, head teachers MINAS

ACTIVITIES

Result 01	Result 02	Result 03	Result04	Result 05
1.1:Resources mobilization	2.1:Resources mobilization	3.1:Resources mobilization	4.1:Resources mobilization	5.1:Publication of vacancies in the media
1.2:Plots/Land allocation	2.2:Plots/Land allocation	3.2:Plots/Land allocation	4.2:Plots/Land allocation	5.2:Job description
1.3:Tender publication (DAO)	2.3:Tender publication (DAO)	3.3:Tender publication (DAO)	4.3:Tender publication (DAO)	5.3:Reception and analyses of files
1.4:Tenders reception, opening and choosing of best tenders	2.4:Tenders reception, opening and choosing of best tenders	3.4:Tenders reception, opening and choosing of best tenders	4.4:Tenders reception, opening and choosing of best tenders	5.4: Selections and letter of recruitment
1.5:Signing of contracts	2.5:Signing of contracts	3.5:Signing of contracts	4.5:Signing of contracts	5.5: Posting to various schools
Construction, supervision and				5.6: Follow up activities

control				
1.6:Reception and commissioning				
Estimated cost:294,400,000	Estimated cost:257,600,000	Estimated cost:112,700,000	Estimated cost:257,600,000	
Total: 922,300,000				

5.2.27 Environment, Protection of Nature and Sustainable Development

Mission: Promotion and protection of biodiversity through those of the air, land, sea, and continental and under the water by adopting and implementing policies and actions that preserve and improve God given assets in the Republic of Cameroon.		Indicators by level of strategy & source of verification		Assumptions: Successful mobilization of resources to preserve and protect the natural environment and role back destruction caused by man.	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification
Vision, Goals & Global Objectives	Restoration and sustainable environmental management in Nwa council	-Impacting change in the biophysical milieu (air, water, soil and vegetation) -Changes in man's behavior as regards the environment	Reports of the Mayor, DRMINEPDEP & Administration	-Successful organization of seminars and workshops on environmental issues and populations are enthusiastic and apply results.	-Invitations to meetings on environmental issues. -Lectures, seminars, workshops on planning and execution. -Attendance sheet and minutes.	Reports of the Mayor, DRMINEPDEP & Administration
Specific Objective 01	To establish quality norms for air, soil, water in order to safeguard health of animals and the environment	Appropriate for to establish quality norms for safeguarding the natural environment	Report of the Mayor and DDMINEPDED	-Successful mobilization of resources and establishment of norms	-Invitations extended to stakeholders. -Lecture notes and guides. -Minutes of meetings -Attendance sheets	Reports of the Mayor, Administration, DRMINEPDED and related sectors
Specific	To establish links between pollution of	-Statistical information on pollution of existing	Report of the Mayor and DDMINEPDED	Fora organized to established links	-Sensitization and education meetings	Report of the Mayor and

Objective 02	the biophysical milieu, the state of bio-diversity and the state of the environment	bio-physical milieu and bio-diversity		between pollution of bio-physical milieu and bio-diversity or the environment	-Minutes of meetings -Attendance sheets	DDMINEPDED
Specific Objective 03	To cause promoters or owners of any development labour or project to integrate EM components	Seminars/meetings and workshops on inclusion of Environmental Management (EM) as unavoidable components of project exaction	Report of the Mayor and DDMINEPDED	All tender files contain clauses on environmental management, contractors and the civil society support such initiatives	-Sensitization and education meetings -Minutes of meetings -Attendance sheets	Report of the Mayor and DDMINEPDED
Specific Objective 04	To encourage local initiatives on environmental protection and management (sustainable)	-Education and sensitization in local media organs on EM. -Inclusion of EM as components of all projects that impact environment and biodiversity	Report of the Mayor and DDMINEPDED	People practice or integrate EM in their normal activities	-Sensitization and education meetings -Minutes of meetings -Attendance sheets	Report of the Mayor and DDMINEPDED
Results 01	By 2015, air, water and soil norms have been achieved by 50%	Norms available in 90 primary schools, 14 colleges, 42 palaces, D.O and council notice boards and 42 village markets	Report of the Mayor DRMINRESI and DDMINEPDED	-Successful mobilization of resources. -Contract awarded to the best and lowest bidder. -Contract well executed and received	-Invitation extended to stakeholders -Minutes of meetings -Contract documents -Minutes of reception -Attendance sheets	Report of the Mayor and DDMINEPDED
Results 02	Water, air and soil pollution is reduced by 5%	-Analytical data on quality of 08 existing water resources. -Chemical, information on pollutants in different soil types. -Monitoring report on evolution of sound pollution	Report of the Mayor DRMINRESI and DDMINEPDED	-Successful mobilization of resources. -Contract awarded to the best and lowest bidder. -Contract well executed and received	-Invitation extended to stakeholders -Minutes of meetings -Contract documents -Minutes of reception -Attendance sheets	Report of the Mayor and DDMINEPDED

Results 03	Achievement of approximately 10% in water disposal and sustainable management of projects	-Cemeteries in Nwa and Sabongari -Atleast 03 waste disposal units in all markets and other public places -Environmental management plans established in 39 villages and Urban Space	Report of the Mayor, DSHS, DRMINRESI and DDMINEPDED	-Adequate resources are available -Geophysical information confirms sites of cemeteries -Waste disposal sites are available in all markets and public places -Idea of inspection for conformity accepted	-Invitation extended to stakeholders -Minutes of meetings -Contract documents -Minutes of reception -Attendance sheets	Report of the Mayor and DDMINEPDED
Results 04	Local initiatives on environmental management encouraged	-Clubs of Friends of Nature in 90 primary schools, 14 colleges and 39 villages and the urban space -Prizes for excellence on environmental issues	Report of the Mayor, DSHS, DDMINPROFF, DRMINRESI and DDMINEPDED	-Successful mobilization of resources -Clubs of Friends of Nature are functional -The majority of stakeholders accept and encourage the clubs (funding and give lectures and supports)	-Invitation letters -Minutes of meetings to sensitize and educate -Formative minutes of clubs -List clubs showing nature of prizes and funders	Report of the Administration, Mayor and DDMINEPDED

ACTIVITIES

For Result 01	For Result 02	For Result 03	For Result 04
1.1) Stakeholders invited	2.1) Stakeholders invited	3.1) Stakeholders invited	4.1) Stakeholders invited
1.2) Discussions of need for norms	2.2) Discussions of need for norms	3.2) Discussions of need for norms	4.2) Discussions of need for norms
1.3) Contract award to consultant	2.3) Contract award to consultant	3.3) Contract award to consultant	4.3) Contract award to consultant

1.4) Restitution of norms to Mayor, councilors, Fons, Exco VDAs, and elites	2.4) Results of contract on pollution restituted to Mayor, elites, councilors	3.4) Geophysical and geomorphologic studies and creation of cemeteries	4.4) Resources mobilized
1.5) Follow-up of practice/respect of norms	2.5) Village administration and council control activities likely to pollute environment	3.5) Injunction placed on burial of corpses in unauthorized places	4.5) Contract awarded
	2.6) Follow-up activities by all stakeholders or monitoring, advice and encouragement	3.6) EMs established and restituted to Mayor, councilors, Fons, Exco, VDAs and elites	4.6) Restitution/publication of results or needs to create Clubs of Friends of Nature in primary schools, colleges and villages
		3.7) Monitoring of respect of Ems in 39 villages, the Urban space by identified stakeholders	4.7) Clubs are formed
		3.8) Registration legalization of NUUCFN	4.8) Funds are disbursed for effective kick-off
			4.9) Excellence prize set up to encourage sustainability
Estimated cost: 3,450,000	Estimated cost: 92,000,000	Estimated cost: 3,450,000	Estimated cost: 1,324,800,000
Total: 1,423,700,000			

5.2.28 Scientific Research and Innovation

Strategy: Animate, coordinate and control all scientific research and innovation activities in all domains for the promotion of socio-cultural and economic development in Cameroon		Indicators by level of strategy & source of verification		Assumptions: Successful mobilization of materials, funds, stakeholders and provision of expected research results	Indicators of assumptions and source of verifications	
Level	Formulation at council level	indicators	Source of verification		Indicators	Source of verification

Vision, Goal, Global Objective	Promote the active participation of the population of NWA Municipality in activities of Scientific Research and Innovation	-Training of relevant staff and extension agents -Publication of research results -Application of results on the field	MINRESI Reports Council Reports	Political stability Availability of funds	- Continuity of vision - Significant proportion of Council budget allocated for Scientific research and innovation	Report of Mayor, DRMINRESI, DDMINEPAT
Specific Obeject 01	To Establish research demonstration center/units in Nwa Council area	-Number of research/demonstration centers or Stations in Nwa Municipality	-MINRESI Reports/Council Report	-Good working relationship between council and MINRESI -Resources mobilized	-Minutes of meeting -Attendance sheet	Reports DRMINRESI,DDMINEPAT
Specific Objective 02	To adapt research results and innovations in relevant domains and make them directly available for exploitation by th communities of Nwa Municipality	-Number of research results adapted for improved output Dramatic reduction of Constraints	Report of DRMINRESI, Council	-Constraints well identified -Resources mobilized	-Minutes of meetings -Research results to be adapted	Report MINRESI MINFOPRA
Specific Objective 03	To recruit and train agents for the valorization and extension of research results and innovations of interest of the populations of Nwa Council Area	-Number of research agents No and quality of interventions	Report of DRMINRESI, Council	Resources Mobilized - Agents do a good job	- Document of public competitive exams - Examination calendar	Report of MINIRESI DDMINEPAT MAUOR
Specific Objective 04	To carry out research on constraints specific of the municipality	Number of research constraints specific to zone	Report of DRMINRESI, Council	-Resources Mobilized -Agents do a good job	-Minutes of meetings List of problems to be solved	Report of MINIRESI DDMINEPAT,

Specific Objective 05	To solicit the creation and construction of MINRESI sub-delegation.	MINRESI administrative building	MINRERSI Reports Council Report	-Strong political will -Resources mobilized	Text of creation Land allocation	Report of Mayor, DRMINEPAT/DDMINEPAT
Result 1	Research institutions and/or demonstration centres/units created in Nwa municipality	Existence of at least a functional research institution, a demonstration centre or unit.	MINRESI Reports Council Reports	Availability of funds	-Funding mobilized -Minutes of Attendance sheets	Report of Mayor, DRMINRESI, DDMINEPAT
Result 2	Adapted research results and innovations in agriculture or livestock production are made directly available for exploitation by the communities of the Council area	Visible impact of research results and innovation through increase in major food crops and livestock production in Nwa municipality	MINRESI Reports Council Reports Reports of relevant sectors	Community members are responsive to change	Level of participation and adoption	Report of Mayor, DRMINRESI, DDMINEPAT
Result 3	Research results and innovations in local building materials production are adopted by the communities of the Council area	At least 90 % of new buildings are constructed with local materials	MINRESI reports Council reports	Political stability Availability of funds	Partnership established with MINRESI institution	Report of Mayor, DRMINRESI, DDMINEPAT
Result 4	Research on constraints specific for Nwa municipality is conducted	Results of research activities available and directed for the improvement of relevant domain	MINRESI Reports Council Reports	Availability of funds	Convention signed with interested partners	Report of Mayor, DRMINRESI, DDMINEPAT
Result 5	MINRESI administrative sector	03 Research units and innovation sub-divisional delegation	MINRESI Reports	Government decides	Government allocates budget	Report of Mayor, DRMINRESI, DDMINEPAT

	services are extended to council area (Subdivision)	exists in council area				
ACTIVITIES						
For Result 01	For Result 02	For Result 03	For Result 04	For Result 05		
1.1) Invitation extended to stakeholders	2.1) Invitation extended to stakeholders	3.1) Invitation extended to stakeholders	4.1) Invitation extended to stakeholders	5.1) Identification of research themes		
1.2) Discussion and deliberation	2.2) Discussion and deliberation	3.2) Sensitisation and education seminars, local building material and other scientific themes	4.1) Discussion and resolution taken and research constrains specific for Nwa Municipality	5.2) Installation and equipment of research stations		
1.3) Collection of samples or tissues	2.3) Collection of samples or tissues	3.3) Inclusion of norms and practices in tender files for council and public contracts	4.3) Mobilization of funds	5.3) Funding of activities		
1.4) Laboratory and other studies	2.4) Laboratory and other studies	3.4) Publication, reseption and opening of tenders	4.4) Publication, reseption and opening of tenders	5.4) Provision of logistics		
1.5) Production of reports and proposal of solutions	2.5) Production of reports and proposal of solutions	3.5) Execution and reception of contracts	4.5) Execution and reception of contracts	5.5) Follow up activities		
1.6) Implementation of recommendations	2.6) Implementation of recommendations					
Estimated cost: 51,060,000	Estimated cost: 35,190,000	17,250,000	34,500,000	80,000,000		
Total: 166,250,000						

5.2.29 Basic Education (Primary)

Strategy: Development, promotion and protection of basic education for all pupil of school age in Cameroon	Indicators by level of strategy & source of verification	Assumptions: Enough and successful mobilization of resources	Indicators of assumptions and source of verifications
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Level	Formulation at council level	indicators	Source of verification	for promotion and protection of education at the basic level	Indicators	Source of verification
Vision, Goals & Global Objectives	To make quality primary education accessible to all citizens of school going age in the entire council area	Primary schools for every persons and trained within 0-5-km; 01 trained teacher for 45-55 pupils; 01 classroom for 45-55 pupils constructed	Report of Mayor and DRMINEBAS	Successful mobilization of resources to provide quality education at the nursery and primary levels.	-Enough class rooms, teachers and other infrastructures -Enough follow up activities	Report of Mayor and DRMINEBAS
Specific Objective 01	To construct 17 classrooms	Number of classrooms in deserving schools	Report of Mayor DRMINEBAS, IBE	-Enough funds budgeted -Good planning -Enough land secured -Best contractor selected -Contract well executed and received	-Attendances sheets -Minutes of meetings to take decisions -Contract documents -Minutes of reception	Report of Mayor and DRMINEBAS
Specific Objective 02	-To renovate 95 existing classrooms	- Number of bad/dilapidated classrooms -Beneficiary schools	Report of Mayor DRMINEBAS	-Enough funds budgeted -Good planning -Enough land secured	-Attendances sheets -Minutes of meetings to take decisions	Reports of DDMINDAF, DDMINEPAT
Specific Objective 03	To provide 238 benches	-Number of benches in different schools	Report of Mayor DRMINEBAS	-Enough funds budgeted -Good planning -Enough land secured	-Attendances sheets -Minutes of meetings to take decisions	Reports of DDMINDAF, DDMINEPAT
Specific Objective 04	To provide 85 water points/boreholes or extension from existing systems	-Number of water points (Boreholes/wells)	Reports of the Mayor DDMINEE, DDMINEBAS	-Enough funds available -No liquidity problem -Best contractor chosen -Contracts well executed	-School site selected -Publication of tenders -Contract documents -Follow-up activities	Report of Mayor, DDMIPEBA,DDMINPAT, DDMINDAF, IBE
Specific Objective 05	To construct 25 VIP latrines/toilets	-Number of VIP latrines in beneficiary schools	Reports of the Mayor DDMINTP, DDMINEBAS	-Enough funds -Best contractor selected -Contract well executed and received	-Attendances sheets -Minutes of meetings to take decisions -Contract documents -Minutes of reception	Report of Mayor, DDMIPEBA,DDMINPAT, DDMINDAF, IBE
Specific	To request for recruitment and posting	-Number and grade of teacher	Reports of the Mayor,	-Enough funds -Big pool of trained	-Attendance sheet -List of postings	Report of Mayor and DRMINEBAS

Objective 06	of 379 trained teachers	-Request document	DDMINEBAS, Administration	teachers	-Recruitment files	
Results 01	Enough classrooms constructed	-137 new classrooms	Reports of the DDMINTP, DDMINEBAS and Mayor	-Enough funds available -No liquidity problem -Best contractor chosen -Contracts well executed	-School site selected -Publication of tenders -Contract documents -Follow-up, activities	Reports of DDMINEPAT, Follow-up Committee
Results 02	- Dilapidated classrooms renovated	-127 old / dilapidated classrooms renovated	Report of Mayor, DDMINEBAS, IBE, HM and DDMINEPAT, DDMINDAF	-Enough funds available -No liquidity problem -Best contractor chosen -Contracts well executed	-School site selected -Publication of tenders -Contract documents -Follow-up, activities	Report of Mayor, DDMINEBAS, DDMINEPAT, DDMINDAF, Follow-up Committee, IBE
Results 03	Enough wooden benches made available	-2524 benches (3 sitters)	Report of Mayor, DDMINEBAS, IBE, HM and DDMINEPAT	-Enough funds available -No liquidity problem -Best contractor chosen -Contracts well executed	-School site selected -Publication of tenders -Contract documents -Minutes of reception -Follow-up, activities	Report of Mayor, DDMINEBAS, DDMINEPAT, DDMINDAF, Follow-up Committee, IBE
Results 04	Water points constructed	-85 wells/boreholes equipped with manual hand pumps -Extension (where water supply systems exist)	Reports of Mayor and DDMINEBAS, DDMINEE, DDMINEPAT	-Resources mobilized -Best contractors chosen -Work successfully executed and received	-Tenders -Contract documents -Minutes of reception	Report of DDMINEE and DDMINEBAS, Follow-up Committee
Results 05	VIP latrines constructed	-22 latrines constructed	Reports of Mayor and DDMINEBAS, DDMINDAF	-Resources mobilized -Best contractors chosen -Work successfully executed and received	-Tenders -Contract documents -Minutes of reception	Reports of Mayor, head teachers, DDMINDAF, Follow-up Committee
Results 06	Trained teachers recruited	282 trained teachers (Grade II/I)	Reports of Mayor and DDMINEBAS, Administration	-Existence of a pool of trained teachers who are willing to work anywhere -Enough liquidity available to pay	-List of recruitment and postings -Assumption of duty certificates -Attestation of effective presence	Reports of Mayor, head teachers, Administration, Follow-up Committee

			salaries	-Budget head	
ACTIVITIES					
Result 01	Result 02	Result 03	Result 04	Result 05	Result 06
1.1) Stake holders invited	2.1) Stake holders invited	3.1) Stake holders invited	4.1) Stake holders invited	5.1) Stake holders invited	6.1) Stake holders invited
1.2) Discussions and decisions taken	2.2) Discussions and decisions taken	3.2) Discussions and decisions taken	4.2) Discussions and decisions taken	5.2) Discussions and decisions taken	6.2) Discussions and resolutions
1.3) Resources mobilized	2.3) Resources mobilized	3.3) Resources mobilized	4.3) Resources mobilized	5.3) Resources mobilized	6.3) Job description
1.4) Tenders published	2.4) Tenders published	3.4) Tenders published	4.4) Tenders published	5.4) Tenders published	6.4) Publicity
1.5) Best Contractors chosen	2.5) Best Contractors chosen	3.5) Best Contractors chosen	4.5) Best Contractors chosen	5.5) Best Contractors chosen	6.5) Selection meeting
1.6) Contract documents signed	2.6) Contract documents signed	3.6) Contract documents signed	4.6) Contract documents signed	5.6) Contract documents signed	6.6) Posting to schools
1.7) Contract executed and received	2.7) Contract executed and received	3.7) Contract executed and received	4.7) Contract executed and received	5.7) Contract executed and received	6.7)Assumption of duty certificates
1.8)Follow-up	2.8)Follow-up	3.8)Follow-up	4.8)Follow-up	5.8)Follow-up	6.8) Follow-up
Estimated cost: 1,260,400,000	Estimated cost: 584,200,00	Estimated cost: 87,078,000	Estimated cost: 717,600,000	Estimated cost: 88,550,000	
Total: 2,737,828,000					

5.3 Spatial Planning of Priority Infrastructure

The strategic spatial planning of priority infrastructure involves mostly schools, health, water and energy and roads. The table below shows the spatial distribution of this planned priority infrastructure.

Table 16: Spatial planning priority infrastructure

SECTOR	2012	2013	2014
WATER & ENERGY RESOURCES	2 WSS Nwa (Urban Space): 01 from Mfeann 01 from Mbui-Mbem 01 WSS Mbirikpa-Nking, Ngu , Nguri (Mbaw villages)	01 WSS for Ngomkow, Sabongari, Nwat (Mbaw plain)	01 WSS for Lih,- Kwa-lower Yang (Mbaw Plain)
	Water points at GS Mashie ,Ntim, all in Mfumte zone)	Water points at GSS Gom (Mfumte zone)	01 water point at Makwang-Koffa market (Mfumte zone).
	01 boigas plant in ardorates (Ngung, Ntem, gamfe-Kurt, Rom, kwaja, Mfe nking) to benefit Mbororo community (all clan zones).	-	Electrification of the Urban Space (Tri-phase MV from Wowo-Ndu or hydro-electricity from Magui Stream)
PUBLIC WORKS	-Maintenance of Nwa-Jah-Ngomkow road (transversal: Yamba-Mbaw zones) -Grading of Sabongari-Shie road (Mbaw plain)	Construction of a bridge over Magui stream Kom- Adere road (Mfumte zone)	-
PUBLIC HEALTH	Construction of IHC in Gom (Yamba zone)	-	-
HOUSING & URBAN DEVELOPMENT	01 Master Plan for the development of Urban Space (Yamba territory).	Council office complex in the Urban Space .	-
COMMUNICATION	Construction of building to house Nwa Community Radio Station (Yamba territory).	-	-
TRADE	-	-	Construction of Makwang-Koffa Market (Mfumte clan territory).

<p style="text-align: center;">EDUCATION</p>	<p>A) Construction of a block of 02 classrooms: at GS Shie, (Mbaw plain); GSS Lus, GS Manang, GS Mbat, GTC Koffa, GSS Kom, GS Mashie, GS Adere, : all in Mfumte area and GS Sa'am, GS Ntom\ng, GS Nkot, GS Nkwi of Yamba clan area.</p> <p>B) Provision of 60 benches each at GS Shie, GS Kom, GS Bom (Mfumte clan area)and GHS Nwa.(Yamba area)</p> <p>C) Construction of VIP toilets; each with 03 squatting holes at GS Mashie and GS Ntim (all in Mfumte territory)</p> <p>D) Scholarships to benefit 17 Mbororo children at college level and 03 at higher levels (all clan zones).</p> <p>-Equipment of H/M's office at GS Shie.(Mfumte area)</p>	<p>A) Construction of a block of 02 Classrooms at: GSS Gom (Yamba Clan territory)</p> <p>B) - 01 Toilet with 03 squatting holes at GSS Gom (Yamba Clan Territory)</p> <p>C) - Scholarships to benefit 17 Mbororo children at college level and 03 at higher levels (all clan zones)</p>	<p>A) Construction of a block of 02 classrooms at GS Mbeigwo-Ngung (Yamba Territory)</p> <p>B) VIP TOILETS 01 toilet with 03 Squatting holes in Koffa market</p> <p>C) Toilet with 3 squatting holes at GS Mbeigwo-Ngung (Mfumte Territory).</p> <p>D)Award of council scholarships to further education to 30 orphans, 15 street children and 20 Mbororo children in all clan territory</p>
<p style="text-align: center;">FISHERY & ANIMAL HUSBANDARY</p>		<p>- Creation of 10 fenced Guatamala and 10 Brncharia grass plantation:01 pair per ardorate in all three clan territory</p>	
<p style="text-align: center;">TERRITORIAL ADMINISTRATION & DISCENTRALIZAITON</p>	<p>- Construction of the Council office complex (Yamba territory)</p>		
<p style="text-align: center;">POST & TELECOMMUNICATION</p>		<p>Construction of a polyvalent community centre in Nwa urban space (Yamba territory)</p>	

5.4 Land Use Plan (LUP) and Management of council space

5.4.1 The current Land Use Plan (LUP)

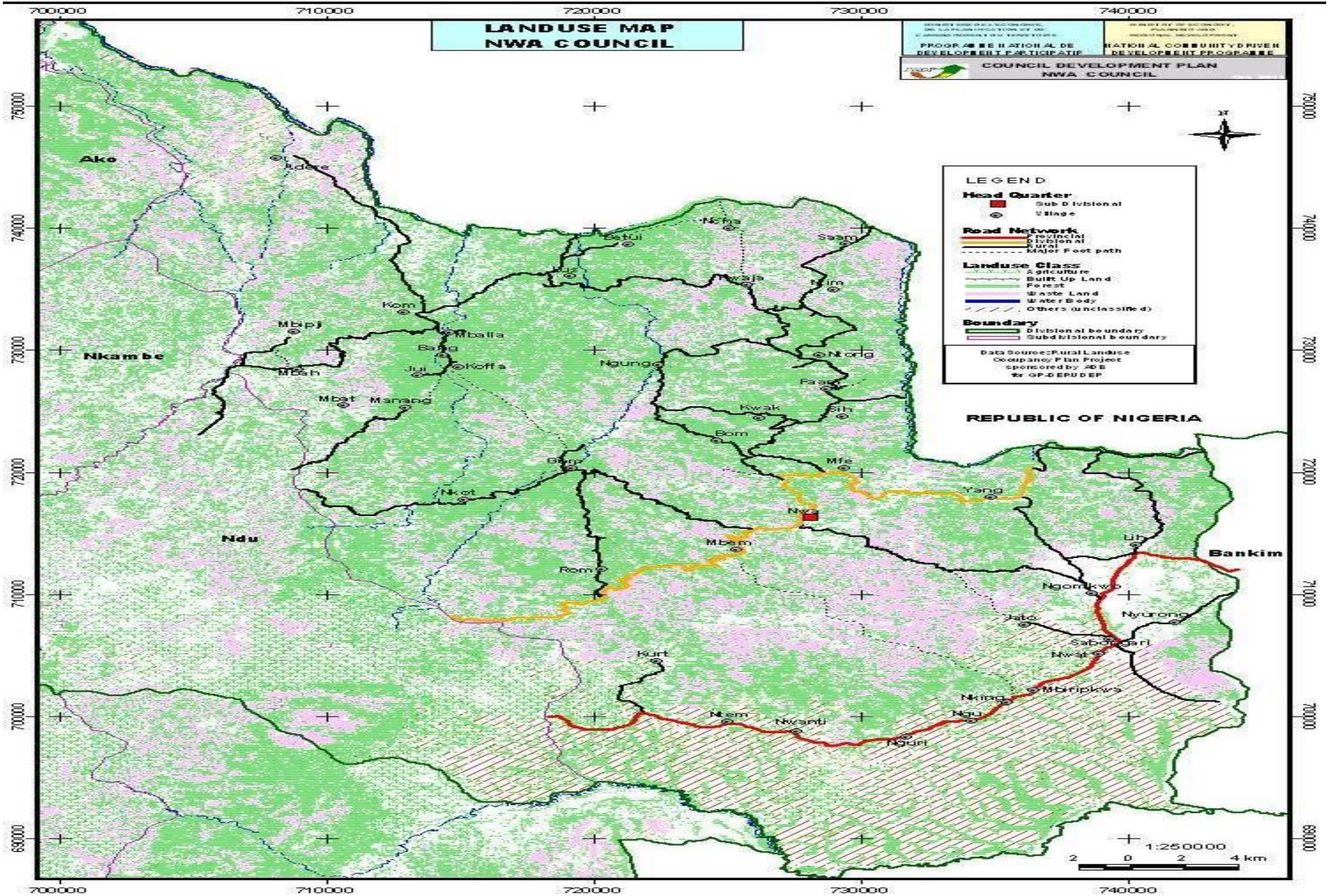
The current Land Use Plan (LUP) is a consolidation of LUPs of all the 39 villages and the urban space and the general picture is presented on table 5.4 that follows.

Table 17: Land Use Plan in Nwa Council Area

S/N	Class and percentage of whole	Sub Class	Percentage of sub class
1	Built up Land (05%)	Town Settlement	10
2		Village settlement	90
3	Agricultural land (25%)	Crop land	30
4		Fallow land	65
5		Plantation (oil palm and rice)	05
6	Forest (05%)	Montane forest	08
7		Sub montane forest	90
8		Sacret forest	02
11	Grass Land (50%)	Savannah	80
12		Woodland savanna	20
13	Others (13%)	Open land	85
14		barren rocky	03
35		Sheet rocks	0
16		Degraded rock	05
17		Swampy bush land	03
18		Marshy/ Swampy Land	04
19	Water bodies (02%)	Rivers/ Streams	98
20		Lakes	02

The map below shows the spatial use of the council space.

Map 8: Land Use Map of the Municipality



5.4.2 Management of council space

Council space development and planning are continuous processes involving administrators, investors, developers. Management of Nwa council is still very unimpressive in all sectors. In management, the following are considered: the built-up area and settlement, forest, agriculture and livestock (farming and grazing), grassland, water bodies, road network and other features. The urban space forms the core of commercial activities in the council area. Main infrastructures within the council space include 28 Government Nursery school (private and state), 74 government primary schools, 15 denominational primary schools, 02 lay private primary schools and 14 Government Secondary School, the Sabongari and Nwa main markets, 02 motor parks (Sabongari and Nwa), the District Hospital, 12 health centres, churches, 03 Sub-divisional Delegtions, 01 inspectorates of basic education, 01 Gendarmerie and 01 police station and council offices. These infrastructures are spread in the municipality without any specific plan.. These structures are interspersed with commercial and non formal sector activities without any proper planning. All access roads are in a bad state especially in the rainy season. The forest and wildlife patrimony is in a degrading state as nearly almost wildlife is extinct due to destruction of the natural forest and illegal and unrestricted poaching. There is only one planted forest (07 Ha eucalyptus tree forest) in Nwa and 01 council palm plantation in Mfumte 01 CDC palm plantation at Wadjiri-Ntem. Agriculture is practiced mostly through individual small farms. There is a huge and practically unexploited land mass of about 150,000km². Generally, the growth of the town space and villages is unplanned and there is practically no functional plan as at now. Much has to be done to maximize the output of the land, the population and the natural resources (iron ore, lateritic soil, sand, rocks, forest, animals, tourism and cultural assets) of the council area

Table 18: Matrice for analyzing Land Use Zoning for Nwa Municipality

Zones	Characteristics	Actual use	Potentials	Constraints/problems	Accessibility and control
Zone for mixed cropping	<ul style="list-style-type: none"> ▪ Humous soil ▪ Hilly valleys ▪ Sandy clay-lateritic soil 	<ul style="list-style-type: none"> ▪ Rice ▪ Mais,beans, groundnuts, tubers vegetable, fruits 	<ul style="list-style-type: none"> ▪ Cattle pasture reserves ▪ Development of animal feed industry ▪ Open field 	<ul style="list-style-type: none"> ▪ Reduced fertility due to over cropping ▪ Soil erosion ; ▪ Presence of crop pests and diseases ▪ Presence of locusts and caterpillars and other leaf eaters; ▪ Existence of farmer/ grazer conflicts ; ▪ Flooding in certain zones 	<ul style="list-style-type: none"> ▪ Inheritance; ▪ Cession ; ▪ Tenancy
Pasture zone	<ul style="list-style-type: none"> ▪ Vegetation (trees,shrubs, grass) <p>Hills , plains and valleys</p>	<ul style="list-style-type: none"> ▪ Livestock rearing (cattle, small ruminants), asses,horses) 	<ul style="list-style-type: none"> ▪ Zone pending official Decision 	<ul style="list-style-type: none"> ▪ Reduction of grazing land; ▪ Intrusion into cattle paths; ▪ Bush fires 	<ul style="list-style-type: none"> ▪ Free and uncontrolled access ▪ Grazing permit
Forest areas	<ul style="list-style-type: none"> ▪ Savanna shrubs, forest patches 	<ul style="list-style-type: none"> ▪ Zones for fuel wood exploitation,fishing, harvesting of medicinal plants 	<ul style="list-style-type: none"> ▪ Development of forest and animal reserves reserves ; 	<ul style="list-style-type: none"> ▪ Insufficient control measures ▪ Uncontrolled bush fires; ▪ Illegal harvesting trees for fuel wood and timber ; 	<ul style="list-style-type: none"> ▪ Free and uncontrolled access

		(barks, roots ; Small scale hunting	▪ Development of tourism assets		
Rivers, streams	▪ Abundance of sand ▪ Presence of mineral indices	▪ Cattle drinking points ▪ Construction of houses; ▪ Domestic use ▪ Fishing	▪ Tourism assets ▪ Irrigation schemes ▪ Development of fish ponds ▪ Development of hydroelectricity schemes	▪ Merging of rivers; ▪ Divers types of pollution ▪ Destruction of river banks ▪ Fluctuation of flow rate (season, climate change, agricultural activities	▪ Free access

The table here-above helps to better bring out Land Use Zoning Characteristics and Problems.

In conclusion, there exists no land use plan. Development is haphazard; consequently development is negatively affected.

SECTION SIX: OPERATIONAL PLANNING

6.1 Council Development Plan (CDP) Budget

The Nwa CDP budget is evaluated at Thirty-seven billion three hundred and thirty-six million two hundred and seventy-five thousand five hundred and twenty-five (37,336,275,525) francs CFA if all sector infrastructure and functioning are realized by 2035. This implies that all stakeholders (internal and external) must put all their hands and deck.

These estimates were realized by the use of logical log frame analyses of action plans; the summary of which is presented in the table that follows:

Table 19: CDP Budget for the Council

S/N	SECTOR	AMOUNT (FCFA)
1	Tourism and Leisure	1,003,545,000
2	Public Works	8,198,718,000
3	Water and Energy Resources	4,184,850,000
4	Transport	54,021,250
5	Culture	1,055,169,000
6	Trade/Commerce	4,106,075,075
7	Public Health	794,340,000
8	Secondary Education	2,189,675,000
9	Basic Education	3,660,128,000

	Nursery Education	922,300,000
	Primary Education	2,581,336,000
10	Higher Education	106,525,000
11	Environment and Nature Protection	1,423,700,000
12	Agriculture, Rural and Sustainable Development	846,310,000
13	Fishery and Animal Industries	506,862,500
14	Housing and Urban Development	790,085,000
15	Lands and State Property	731,925,000
16	Territorial Administration and Decentralisation	561,200,000
17	Post and Telecommunications	1,162,575,000
18	Small and Medium Size Industries	312,632,500
19	Sports and Physical Education	216,635,000
20	Employment and Professional Training	165,690,000
21	Scientific Research and Innovation	166,250,000
22	Forestry and Wildlife	908,994,500
23	Labour and Social Security	63,020,000
24	Industries, Mines and Technological Development	213,560,000
25	Women Empowerment and the Family	210,450,000
26	Communication	57,672,500
27	Youth Affairs and Civic Education	507,070,000
28	Social Affairs	684,210,000
TOTAL		37,336,275,525

However, these vision can only be attained progressively; through annual and triennial planning programming and execution of programmed projects.

6.2 Available resources and deadlines

The various financial resources available to the council and the amount targeted for investment were identified during a workshop held on the 14th March 2012 in the presence of the Council Executive, Secretary General, Treasurer and members of the Steering Committee. The table below shows the financial resources available to the council to realise its first AIP (2012) and the triennial plan of the council

Table 20: Available Financial Resources for Triennial plan (2012-2014)

S/N	Source of funds	Income (F CFA)	For projects investment		
			1 st year (committed)	2 nd year (uncommitted)	3 rd year (uncommitted)
1	Council (collections)	164,580,000	164,580,000	Not known	Not known
2	FEICOM	215,000,000	215,000,000	Not known	Not known
3	PIB	76,950,000	76,950,000	Not known	Not known
4	DGD [MINADT]	Not known	Not known	Not known	Not known
5	PNDP	76,979,877	76,979,877	Not known	Not known
6	ADB	88,000,000	88,000,000	Not known	Not known
	Total	621,509,877	621,509,877	Not known	Not known

The amount of uncommitted finances available to the council used to elaborate the first AIP is **Seventy-four million four hundred and twenty-four thousands (74,424,000) FCFA**. The amount of committed council finances is Ninety million one hundred and thirty-six thousand (90,136,000) francs CFA. The uncommitted amount can be used to fund other projects including vulnerable persons and minority Mbororo community. The situation of such projects is presented on table 10.

6.3 Triennial plan

The triennial planning of priority projects in the municipality is an exercise in which development projects and proposed estimated budgets are planned within a period of three years. Below is the triennial plan of priority projects for Nwa council.

Table 21: Situation of planned triennial projects of Nwa Council

Project (or Micro Project)	Expect Results	Activities	Products and indicators		Person Responsible	Schedule			Resources			Sources of Finance	
			Product	Indicator		Y1	Y2	Y3	Human	Material	Financial (1000 FCFA)		
Basic Education													
Construction of a block of 02 classrooms at GS Shie	-Two classrooms are constructed	Carry out feasibility studies for G.S Shie	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant -LSO -MFA	x			Experts	-Measuring tape -GPS -Field notebook	16000	PIB	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board	x			-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	-Council (2 nd Deputy Mayor) -MFA -Sector Head -Tender Board	x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor	x			Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP	x							
		Reception	Building	Keys	-Mayor -CDO -DDMINTP -Head teacher -Contractor	x							
Provision of	60 benches are supplied	Award of contract	-Files opening -Results of evaluation -Contractor selected	List of retained contractor	-Mayor -CDO -Tender Board	x			Tender board members	-Registers -pens -Computer -Cell phone	1800	PIB	

60 benches to GS Shie		Execution of the Contract	Contract documents	-Contract documents -Service order	-Mayor -CDO -DD MINEPAT	x			Skilled labour	-Measuring tape -Vehicle -Good wood			
		Technical control	Good quality materials	Report	Mayor CDO Contractor	x			-H/M -Control engineer	-Pens -Field note book			
		Reception	Benches of high quality	Minutes of reception	-Mayor -H/M -Follow-up committee -CDO & MT	x			-DDMM -H/M -Contractor	-Pens -Field note book			
Provision of equipments for the Head Master's office at GS Shie	Equipment received in good condition (a table, 04 chairs, a cupboard)	Award of contract	-Files opening -Results of evaluation -Contractor selected	Signed contract documents	-Mayor -MFA -CDO -DDMINDAF	x			Tender board members	-Registers -pens -Computer -Cell phone	250	PIB	
		Execution of the Contract	Tables, chairs, cupboards, chromos	Minutes of progress	-Contractor	x			Skilled labour	-Measuring tape -Vehicle -Good wood			
		Technical control	Equipment of good quality equipment	Reception minutes	-DDMINDAF -H/M	x			-H/M -Control engineer	-Pens -Field note book			
		Reception of the equipment	Equipments	Reception minutes	-DDMINDAF -CDO & MT -Contractor	x			-DDMM -H/M -Contractor	-Pens -Field note book			
Construction of a block of 2 classrooms with council assistance to GS Manang	-Two classrooms are constructed	Carry out feasibility studies for G.S Manang	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant	x			Experts	-Measuring tape -GPS -Field notebook	3,500	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board				-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board	x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor	x			Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP	x							

		Reception	Building	Keys	-Mayor -CDO -DDMINTP -Head teacher -Contractor								
Construction of a block of 2 classrooms with council assistance to GS Mbat	-Two classrooms are constructed	Carry out feasibility studies for G.S Mbat	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant	x			Experts	-Measuring tape -GPS -Field notebook	3,500	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board	x			-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board	x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor	x			Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP	x							
		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor								
Construction of a block of 2 classrooms with council assistance to GS	-Two classrooms are constructed	Carry out feasibility studies for G.S Nguri	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Council (2nd Deputy Mayor) -Head Teacher -CDO -Consultant	x			Experts	-Measuring tape -GPS -Field notebook	3,500	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board				-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board	x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor	x			Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP	x			Expert	contracts			

Nguri		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor	x			Reception commision	Contract			
Constr uction of a block of 2 classro oms with council assistan ce to PTA at GS Nkwi	-Two classrooms are constructed	Carry out feasibility studies for G.S Nkwi	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant	x			Experts	-Measuring tape -GPS -Field notebook	3,500	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board				-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board	x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor	x			Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP	x			Expert	contract			
		Reception	Building	Keys	-Mayor -CDO -DDMINTP -Head teacher -Contractor				Reception commision	contract			
Renova tion of a block of 2 classro oms with Council assistan ce at GS Adere	-Two classrooms are renovated	Carry out feasibility studies for G.S Adere	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant	x			Experts	-Measuring tape -GPS -Field notebook	4,200	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board	x			-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board	x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor	x			Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP	x			Expert	contract			

		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor				Reception commision	contract			
Renova tion of a block of 2 classro oms with Council assistan ce to GS Saam	-Two classrooms are renovated	Carry out feasibility studies for G.S Saam	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant	x			Experts	-Measuring tape -GPS -Field notebook	3,950	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board	x			-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board	x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor	x			Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP	x			Expert	contract			
		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor				Reception commision	contract			
Renova tion of a block of 2 classro oms with Council assistan ce to GS Lih	02 classrooms renovated	Carry out feasibility studies for G.S Lih	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant	x			Experts	-Measuring tape -GPS -Field notebook	3,750	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board				-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board	x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor	x			Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP	x			Expert	contract			
		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor	x			Reception commision	contract			

Construction of a block of 2 classrooms, provision of 60 benches and 2 teachers desks at GS Mashie	-Two classrooms are constructed - 60 benches -02 teachers tables	Carry out feasibility studies for G.S Mashie	Technical diagrams and plan -Quality and cost estimates -Location map	Project document	- Council -Head Teacher -CDO -Consultant	x			-Expert -Village authorities	-Tape -GPS -Maps -Field note book	18,050	PNDP 16,245	Council 1,805
	Contract award process	-Call to tender file (DA0) on information boards, written press and radio	-Journal of projects -Publicity	-Council -CDO/MT -Tender board -H/M	x			-Tender board -Mayor	-Ledger -Note book -Computer				
	Award of contract	-Reception of tender files -Opening of tender -Contractor selected	-Ranked signed tender results -Signed contract	-Mayor -CDO	x			-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones				
	Execution of Contract	Two classrooms	Physical building	-Contractor -Follow-up committee	x			-Skilled labour	-Stones -Sand -Clean water -Timber				
	Technical control	Quality works	Control report	DDMINTP	x			-Carpenter -Unskilled workers					
	Reception	Building	Keys and minutes of reception	-Mayor -CDO/MT -DDMINTP -Head Teacher -Contractor	x			Reception committee	-Field report of control engineer -Technical diagrams -Note books				
Construction of a mini gravity water supply system at GS Mashie	-Mini gravity water supply sytem	Carry out feasibility studies	Technical diagrams and plan -Quality and cost estimates -Location map	Project document	- Council -Head Teacher -CDO -Consultant -LSO	x			-Expert -Village authorities	-Tape -GPS -Maps -Field note book	6,420.685	PNDP 6,114.938	Council 305.747
	Contract award process	-Call to tender file (DA0) on information boards, written press and radio	-Journal of projects -Publicity (new paper, information board, radio)	-Council -CDO/MT -Tender board -H/M	x			-Tender board -Mayor	-Ledger -Note book -Computer				
	Award of contract	-Reception of tender files -Opening of tender -Contractor selected	-Ranked signed tender results -Signed contract	-Mayor -CDO	x			-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones				
	Execution of Contract	-Catchments, Tank, stand tap and pipe line	Water flows in school	-Contractor -Follow-up committee	x			-Skilled labour	-Stones -Sand -Clean water -Timber				

		Technical control	Quality works	Control report	DDMINTP	x			-Carpenter -Unskilled workers	Contract			
		Reception	System build according to norms	Minutes of reception (provisional and final)	-Mayor -CDO/MT -DDMINEE -Head Teacher -Contractor	x			Reception committee	-Field report of control engineer -Technical diagrams -Note books			
Construction of a block of 3 toilet each with a squatting hole at GS Mashie	-Block of 3 toilets constructed	Carry out feasibility studies for G.S Mashie	Technical diagrams and plan -Quality and cost estimates -Location map	Project document	- Council -Head Teacher -CDO -Consultant -LSO	x			-Expert -Village authorities	-Tape -GPS -Maps -Field note book	1,500	PNDP 1,350	Co un cil 35 0
		Contract award process	-Call to tender file (DA0) on information boards, written press and radio	-Journal of projects -Publicity	-Council -CDO/MT -Tender board -H/M	x			-Tender board -Mayor	-Ledger -Note book -Computer			
		Award of contract	-Reception of tender files -Opening of tender -Contractor selected	-Ranked signed tender results -Signed contract	-Mayor -CDO	x			-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones			
		Execution of Contract	Block of 3 toilets	Physical building	-Contractor -Follow-up committee	x			-Skilled labour	-Stones -Sand -Clean water -Roofing material -Timber -4WD vehicle -Motor cycles			
		Technical control	Quality works	Control report	DDMINTP	x			-Carpenter -Unskilled workers				
		Reception	Building	Keys and minutes of reception	-Mayor -CDO/MT -DDMINTP -Head Teacher -Contractor	x			Reception committee	-Field report of control engineer -Technical diagrams -Note books			
Construction of a block of 2 classrooms and	-Two classrooms are constructed - 60 benches -02 teachers tables	Carry out feasibility studies for G.S Ntim	Technical diagrams and plan -Quality and cost estimates -Location map	Project document	- Council -Head Teacher -CDO -Consultant -LSO	x			-Expert -Village authorities	-Tape -GPS -Maps -Field note book	18,050	PNDP 16,245	Co un cil 1,8

provision of 60 benches and 2 teachers desk at GS Ntim		Contract award process	-Call to tender file (DA0) on information boards, written press and radio	-Journal of projects -Publicity	-Council -CDO/MT -Tender board -H/M	x			-Tender board -Mayor	-Ledger -Note book -Computer			05
		Award of contract	-Reception of tender files -Opening of tender -Contractor selected	-Ranked signed tender results -Signed contract	-Mayor -CDO	x			-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones			
		Execution of Contract	Two classrooms	Physical building	-Contractor -Follow-up committee	x			-Skilled labour	-Stones -Sand -Clean water -Roofing material -Timber			
		Technical control	Quality works	Control report	DDMINTP	x			-Carpenter -Unskilled workers				
		Reception	Building	Keys and minutes of reception	-Mayor -CDO/MT -DDMINTP -Head Teacher -Contractor	x			Reception committee	-Field report of control engineer -Technical diagrams -Note books			
Construction of a mini gravity water supply system at GS Ntim	-Mini gravity water supply system	Carry out feasibility studies for G.S Ntim	Technical diagrams and plan -Quality and cost estimates -Location map	Project document	- Council -Head Teacher -CDO -Consultant	x			-Expert -Village authorities	-Tape -GPS -Maps -Field note book	6,420.685	PNDP 6,114.938	Co un cil 30 5,7 47
		Contract award process	-Call to tender file (DA0)	-Journal of projects -Publicity	-Council -CDO/MT -Tender board -H/M	x			-Tender board -Mayor	-Ledger -Note book -Computer			
		Award of contract	-Reception of tender files -Opening of tender -Contractor selected	-Ranked signed tender results -Signed contract	-Mayor -CDO	x			-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones			
		Execution of Contract	-Catchments, Tank, stand tap and pipe line	Water flows in school	-Contractor -Follow-up committee	x			-Skilled labour	-Stones -Sand -Clean water -Roofing material -Timber -4WD vehicle -Motor cycles			
		Technical control	Quality works	Control report	DDMINTP	x			-Carpenter -Unskilled workers				

		Reception	System build according to norms	Minutes of reception (provisional and final)	-Mayor -CDO/MT -DDMINEE -Head Teacher -Contractor	x			Reception committee	-Field report of control engineer -Technical diagrams -Note books			
Construction of a block of 3 toilet each with a squatting hole at GS Ntim	-Block of 3 toilets constructed	Carry out feasibility studies for G.S Ntim	Technical diagrams and plan -Quality and cost estimates -Location map	Project document	- Council -Head Teacher -CDO -Consultant -LSO	x			-Expert -Village authorities	-Tape -GPS -Maps -Field note book	1,500	PNDP 1,350	Co un cil 350
		Contract award process	-Call to tender file (DA0)	-Journal of projects -Publicity	-Council -CDO/MT -Tender board -H/M	x			-Tender board -Mayor	-Ledger -Note book -Computer			
		Award of contract	-Reception of tender files -Opening of tender -Contractor selected	-Ranked signed tender results -Signed contract	-Mayor -CDO	x			-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones			
		Execution of Contract	Block of 3 toilets	Physical building	-Contractor -Follow-up committee	x			-Skilled labour	-Stones -Sand -Clean water -Timber -4WD vehicle -Motor cycles			
		Technical control	Quality works	Control report	DDMINTP	x			-Carpenter -Unskilled workers	Contract			
		Reception	Building	Keys and minutes of reception	-Mayor -CDO/MT -DDMINTP -Head Teacher -Contractor	x			Reception committee	-Field report of control engineer -Technical diagrams -Note books			
Construction of a block of 02 classrooms at GS Mbieg	-A block of two classrooms -A block of toilet -A water supply system with taps	Carry out feasibility studies	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Council -CDO -Consultant -LSO -MFA			x	Experts	-Measuring tape -GPS -Field notebook	29,500		
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board			x	-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	-Council -MFA -Sector Head -Tender Board			x	-Expert	-Note books -Ledgers -Computer			

wo- Ngong equipp ed with a VIP toilet and a water point		Execution of Contract			-Contractor			x	Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report				x					
		Reception			-Mayor -CDO -Contractor			x					
Secondary Education													
Construc tion of a block of 2 classro oms at GSS Lus	-Two classrooms are constructed	Carry out feasibility studies for G.S.S Lus	-Technical diagrams -Quantity and cost estimates -Location map	Project document	-Mayor -Head Teacher -CDO -Consultant -MFA	x			Experts	-Measuring tape -GPS -Field notebook	15,000	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board	x			-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board	x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor	x			Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP	x			Skilled labour	Contract			
		Reception	Building	Keys	-Mayor -CDO -DDMINTP -Head teacher -Contractor				Reception commission	Contract			
Constr uction of a block of 2 classro oms	-Two classrooms are constructed	Carry out feasibility studies for G.S.S Lus	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant -LSO -MFA		x		Experts	-Measuring tape -GPS -Field notebook	16,000		
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board				-Labour	-logistics -Note book -Computer			

with council assistance to GSS Lus		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	-Council (2nd Deputy Mayor) -MFA -Sector Head -Tender Board		x		-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor		x		Skilled labour	Contract			
		Technical control	Quality works	Control report	DDMINTP		x		Reception commission	Contract			
		Reception	Building	Keys	-Mayor -CDO -DDMINTP -Head teacher -Contractor								
PTA assisted building for the construction of a block of 2 classrooms at GSS Ntong	-Two classrooms are constructed -Crowding reduces -Out put increases	Carry out feasibility studies for G.S.S Ntong	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant -LSO -MFA		x		Experts	-Measuring tape -GPS -Field notebook	3,500	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board		x		-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board		x		-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor		x		Skilled labour	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP		x		Expert	Contract			
		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor		x		Reception commission	Contract			
Construction of a block of 2 classrooms with	-Two classrooms are constructed -Crowding reduces -Out put increases	Carry out feasibility studies for G.S.S Kom	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant -LSO -MFA		x		Experts	-Measuring tape -GPS -Field notebook	3,500	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board				-Labour	-logistics -Note book -Computer			

council assistance to PTA at GSS Kom		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board	x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor	x			Skilled labour	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP	x			Expert	Contract			
		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor	x			Reception commission	Contract			
Construction of a block of 2 classrooms with council assistance to PTA at GTC Koffa	-Two classrooms are constructed - Crowding reduces -Out put increases	Carry out feasibility studies for G.T.C Koffa	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant -LSO -MFA	x			Experts	-Measuring tape -GPS -Field notebook	3,500	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity (News paper, information board, radio)	-Council -MFA -Tender board				-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board	x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor	x			Skilled labour	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP	x			Expert	Contract			
		Reception	Building	Keys	-Mayor -CDO -DDMINTP -Head teacher -Contractor				Reception commission	Contract			
Construction of a block of 02 classrooms at G.S.S Gom	-Two classrooms -A VIP toilet -A water point	Carry out feasibility studies for G.S Gom	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant -MFA		x		Experts	-Measuring tape -GPS -Field notebook	29,500		
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board		x		-Labour	-logistics -Note book -Computer			

including a toilet and a water point		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board		x		-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor		x		Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP, DDMINEE		x		Expert	Contract			
		Reception	Building	Keys	-Mayor -CDO -DDMINTP -Head teacher -Contractor		x		Reception commission	Contract			
Public Works													
Maintenance of Sabongari-Shie road	Road is maintained	-Feasibility studies for rehabilitation works done -Road motorable for the next two seasons	Technical diagrams and plans	Report	-Mayor -Consultant -CDO		x		Experts	-Measuring tape -GPS -Field notebook	4,500	Council Budget	
		Contract award process	Tenders published and received	-Radio -Written press	-Mayor -Tender board		x		Expert	Ledger Pens Computer			
		Award of contract	-Tenders opened -Best contractor selected	-Signed contract document	Contractor		x		Tender board	Ledger Pens Computer			
		Execution of contract	Work done	Motorable road	DDMINTP		x		-Control engineer	-Builders -Graders -Survey equipment			
		Technical control	Control engineer visits as scheduled	Minutes	Reception committee		x		Experts	Contract			
		Reception	Evaluation of workers	Minutes of reception	Reception commission		x		-Reception committee -Skilled workers	Contract			
Maintenance of Nwa-Jah-Gomkwo road (11km)		-Feasibility studies for rehabilitation works done -Road motorable for the next two seasons	Technical diagrams and plans	Report	-Mayor -Consultant -CDO		x		Experts	-Measuring tape -GPS -Field notebook	18,000	Council Budget	
		Contract award process	Tenders published and received	-Radio -Written press	-Mayor -Tender board		x			Ledger Pens Computer			
		Award of contract	-Tenders opened -Best contractor selected	-Signed contract document	Contractor		x		Tender board	Ledger Pens Computer			

		Execution of contract	Work done	Motorable road	DDMIN	x			-Control engineer	-Builders -Graders -Survey equipment			
		Technical control	Control engineer visits as scheduled	Minutes	Reception committee	x			Experts	Contract			
		Reception	Evaluation of workers	Minutes of reception	Reception commission				-Reception committee -Skilled workers	Contract			
Construction of 8m long bridge over river Mangui on the Kom – Adere road	-8m long concrete bridge constructed -Heads well filled	Carry out feasibility studies	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Council (2nd Deputy Mayor) -CDO -Consultant -LSO -MFA			x	Experts	-Measuring tape -GPS -Field notebook	50,000		
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board			x	-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	-Council (2nd Deputy Mayor) -MFA -Sector Head -Tender Board			x	-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Bridge	Physical structure	-Contractor			x	Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP			x	Expert	Contract			
		Reception	Well constructed bridge	Physical structure, reception minutes	-Mayor -CDO -Contractor -Control Engineer			x	Reception committee	Contract			
Public Health													
Construction of IHC Gom	An IHC building	-Carry out feasibility studies	Technical diagrams and plans	Report	-Mayor -CDO -DMO	x			Experts	-Measuring tape -GPS -Field notebook	50,000	BIP	
		Contract award process	Tenders published and received	-Radio -Written press	-Mayor -Tender board	x			Commission	Ledger Pens Computer			
		Award of contract	-Tenders opened -Best contractor selected	-Signed contract document	Mayor	x			Tender board	Ledger Pens Computer			

		Execution of contract	Work done	Building	Contractor	x				-Control engineer	-Builders -Graders -Survey equipment			
		Technical control	Control engineer visits as scheduled	Minutes	Reception committee					Experts	Contract			
		Reception	Evaluation of workers	Minutes of reception	-Mayor -Reception Commission	x				-Reception committee -Skilled workers	Contract			
Water and Energy Resources														
Completion of Mbem-Nwa Water supply system	Mbem-Nwa water supply system completed	Carry out feasibility studies	-Technical diagrams and plan -Quality and cost estimate -Location map	Report	-Council -CDO -Consultant	x				-Expert -Village authorities	-Tape -GPS -Maps -Field note book	73,000	ADB 68,000	Council 5,000
		Contract award process initiated	-Call to tender on information board, written press and radio	-Journal of projects -Publicity	-Council -Mayor -CDO	x				-Tender board -Mayor	-Ledger -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Rank signed tender results -Signed contract	-Mayor -Tender Board	x				-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones			
		Execution of Contract	-7km PVC pipeline, 20 stand taps	Taps are flowing	Contractor	x				-Skilled labour	-Stones -Sand -4WD vehicle -Motor cycles			
		Technical control	Works well executed	Minutes	DDMINEE	x				-Unskilled workers	Contract			
		Reception	Works according to norms	Minutes of reception	Reception commission, Mayor, CDO and MT	x				Reception committee	Contract			
Completion of Mfe-Nwa Water supply system	Mfe-Nwa water supply system completed	Carry out feasibility studies	Technical diagrams and plan -Quality and cost estimate -Location map	Project document	-Council -CDO -Consultant	x				-Expert -Village authorities	-Tape -GPS -Maps -Field note book	22,000	ADB 20,000	Council 2,000
		Contract award process initiated	-Call to tender on information board, written press and radio	-Journal of projects -Publicity	-Council -Mayor -CDO	x				-Tender board -Mayor	-Ledger -Note book -Computer			

		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Rank signed tender results -Signed contract	-Contractor -Follow-up committee	x			-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones			
		Execution of Contract	-5km PVC pipeline, 10 stand taps	Taps are flowing	Contractor	x			- labour	-Stones -Sand -4WD vehicle -Motor cycles			
		Technical control	Works well executed	Minutes	DDMINEE	x			-Unskilled workers	Contract			
		Reception	Works according to norms	Minutes of reception	Reception commission, Mayor, CDO and MT	x			Reception committee	-Field report of control engineer -Technical diagrams -Note books			
Construction of a Water supply system for Mbirikpa, Nking, Ngu and Nguri	Mbirikpa, Nking Ngu and Nguri water supply system constructed (Catchments, stand taps, Tank, 25 stand taps, 6Km PVC pipeline	Carry out feasibility studies	Technical diagrams and plan -Quality and cost estimate -Location map	Project document	-Council -CDO -Consultant -LSO	x			-Expert -Village authorities	-Tape -GPS -Maps -Field note book	35,000	PNDP 33,250	Co un cil 1,7 50
		Contract award process initiated	-Call to tender on information board, written press and radio	-Journal of projects -Publicity (news paper, information board, radio)	-Council -Mayor -CDO	x			-Tender board -Mayor	-Ledger -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Rank signed tender results -Signed contract	-Contractor -Follow-up committee	x			-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones			
		Execution of Contract	-5km PVC pipeline, 10 stand taps	Taps are flowing	Contractor	x			-Skilled labour	-Stones -Sand -4WD vehicle -Motor cycles			
		Technical control	Works well executed	Minutes	DDMINEE	x			-Unskilled workers	Contract			
		Reception	Works according to norms	Minutes of reception	Reception commission, Mayor, CDO and MT	x			Reception committee	-Field report of control engineer -Technical diagrams -Note books			

Completion of the tri-phase MV electricity line to Nwa urban space from Wowo village in Ndu Sub division	-Electricity in the Urban Space over a distance of 70Km -Streets, offices, private houses etc have lights -Storage of drugs, food and drinks now excellent	-Feasibility studies for hydroelectricity from river Donga	Technical diagrams and plans -Quantities and cost estimate	Report	-Mayor -Consultant		X	-Labour	-logistics -Note book -Request for studies	1,500,000		
		-Mobilization of funds	Funding secured	Signed convention	-Mayor -CDO -MT/MFA		x	Experts	-Request for funding			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -DDMINEE -AES-SONEL -Tender Board		x	Experts	-Note books -Ledgers -Computer			
		Execution of Contract	Nwa connected to Ndu by Tri-phase MV line		-Contractor		x	Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report			x					
		Reception			-Mayor -CDO -Contractor							
Construction of a gravity water supply system for Sabongari, Gomkwo and Nwat	-Taps are flowing -Catchments and 60m ³ , 20 stand taps and 6KM PVC MP 10 pipe line	Carry out feasibility studies	Technical diagrams and plan -Quality and cost estimate -Location map	Project document	-Council -CDO -Consultant		x	Experts	-Measuring tape -GPS -Field notebook	45,000	Council	
		Contract award process initiated	-Call to tender on information board, written press and radio	-Journal of projects -Publicity	-Council -Mayor -CDO		x	-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Rank signed tender results -Signed contract	-Contractor -Follow-up committee		x	-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	-5km PVC pipeline, 10 stand taps	Taps are flowing	Contractor		x	Expert	-Cement -Sand -Timber -Water			

villages		Technical control	Works well executed	Minutes	DDMINEE		x		Expert	Contract			
		Reception	Works according to norms	Minutes of reception	Reception commission, Mayor, CDO and MT		x		Reception Committee	Contract			
Construction of a gravity water supply system for Lih-Kwa-Lower Yang villages	-Taps are flowing -Catchments and 60m ³ , 20 stand taps and 6KM PVC MP 10 pipe line	Carry out feasibility studies	Technical diagrams and plan -Quality and cost estimate -Location map	Project document	-Council -CDO -Consultant			x	Experts	-Measuring tape -GPS -Field notebook	45,000		
		Contract award process initiated	-Call to tender on information board, written press and radio	-Journal of projects -Publicity	-Council -Mayor -CDO			x	-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Rank signed tender results -Signed contract	-Contractor -Follow-up committee			x	-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	-5km PVC pipeline, 10 stand taps	Taps are flowing	Contractor			x	Expert	-Cement -Sand -Timber -Water			
		Technical control	Works well executed	Minutes	DDMINEE			x	Expert	Contract			
		Reception	Works according to norms	Minutes of reception	Reception commission, Mayor, CDO and MT			x	Reception Committee	Contract			
Housing and Urban Development													
Development of a master plan for the urban space	-Development of a master plan available at the council -Positions and directions of structure survey and located on the ground -Population accept and implement directives / recommendation	Feasibility studies	-Technical diagram /plans -Cost estimate	Report	-Mayor -Consultant -LSO -CDO/DT		x		-Expert (skilled labour)	-GPS -Theodolite -Altimeter -Note books -Pencil	4,000	Council budget	
		Contract award process	-Tender document (DAO) -Reception of files	-Registration number -Minutes of population	-Mayor -CDO/DT -Follow-up committee			X	Tender board members	-Computer -Papers -Information board -Pens			
		Contract award	-Tender files -Evaluation files -Name of contractor	-Minutes of evaluation -Published results	-Mayor -CDO			X	Tender board members	-Computer -Papers -Information board -Pens			

		Contract executed	Master plan	Master plan available at council	-Mayor -CDO -Contractor -DDMINDUH	X		Skilled labour (surveyors)	-Computers -Surveyors -Equipment -Pencils -Papers			
		Demarcation of structures on the ground	Positions of streets and special features	Pegs on the ground	-Mayor -CDO -Contractor -DDMINDUH -Follow-up committee	X		Skilled labour (surveyors)	-Computers -Surveyors -Equipment (GPS, Theodolites) -Pencils -Papers			
		Reception	Master plan	Report	-Mayor -CDO -Contractor -DDMINDUH -Follow-up committee	X		Skilled labour	-Field notebook -Pens -Papers			
		Follow-up of implementations	Demarcation of structures	Report	-Follow-up committee -CDO	X		Members of follow-up committee	-Note books -Pens,Pencils -Computers -Papers			

Territorial Administration and Decentralisation

Construction of a council hall complex	-Council hall constructed	Carry out feasibility studies for G.S Shie	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -CDO -Consultant -LSO -MFA	X		Experts	-Measuring tape -GPS -Field notebook	302,525,546	FEICOM 272273891	Co un cil 30 25 26 55
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board	X		-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board	X		-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Council hall complex	Physical buildings	-Contractor	X		Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report		X		-Carpenter -Unskilled workers	Contract			
		Reception	Building	Keys	-Mayor -CDO -Contractor	X		Reception committee	-Field report of control engineer -Technical diagrams -Note books			

		Reception	Building	Keys	-Mayor -CDO -DDMINTP -Head teacher -Contractor	x			Reception commissio n	Contract			
Communication													
Construct ion of a communit y radio Station in the Urban Space	-Radion house constructe - Equipment in place	Carry out feasibility studies	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -CDO -Consultant -LSO -MFA	x			Experts	-Measuring tape -GPS -Field notebook	28,840		
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board	x			-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	-Council (2nd Deputy Mayor) -MFA -Sector Head -Tender Board	x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Building, Equipment installed	Physical building -Minutes	-Contractor	x			Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	-Control Engineer, DRMINCOM	x			Expert	Contract			
		Reception	Good building	Physical building, keys	-Mayor -CDO -Contractor	x			Reception committee	Contract			
Construct ion of Nwa communit y radio station and installatio n of available equipmen t	-Building constructe d - Population of Nwa municipalit y receive news of happening in the Cameroon and also communic ate with ther people	Feasibilit studies and allocation of land	-Land allocation -Land certificate -Technical diagrams and plans -Cost estimates	Report	-Mayor -Consultant -LSO -MFA/MT	x			Expert	-GPS -Maps -Field note book -Tapes	26,840	Council budget	
		Launching of contract award process	-Tender documents -Tender files	Ledger / registration number	-Mayor -CDO/MFA -Follow-up committee	x			Tenders board members	-Computer -Papers -Information board			
		Contract award	Tender files -Evaluation of files -Name of contractor	-Minutes -Contract documents	-Mayor -Tenders board members -DDMINCOM	x			Tenders board members	-Computer -Papers -Information board -Pens			
		Execution of project	-Good quality materials -Respected norms -Radio building	-well constructed building (norms and clauses respected)	-Contractor -CDO -Follow-up committee -RDMINCOM	x			Skilled and unskilled labour	-Building material			

		Technical control of works	Respected norms and technical clauses	Control minutes	-DDMINTP -Contractor -RDMINCOM	x		Expert	Contract			
		Reception	-Radio house -Equipment in place	-Keys -Reception of NCR waves	-Mayor -CDO -Contractor -RDDMINCOM -Follow-up committee	x		Reception committee	Contract			
Trade												
Construction of a market at Makwang – Koffa equipped with a water point and a VIP toilet		Carry out feasibility studies	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Council -CDO -Consultant -LSO -MFA		x	Experts	-Measuring tape -GPS -Field notebook	51,500		
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board		x	-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	-Council -MFA -Sector Head -Tender Board		x	-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Physical buildings, stores, taps, toilet building	Minutes	-Contractor		x	Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP		x	Expert	Contract			
		Reception	Building	Keys	-Mayor -CDO, MT -Contractor		x	Reception committee	Contract			
Post and Telecommunication												
Construction of a polyvalent community Tele center in the Nwa urban space	-Building constructed with permanent material	Mobilization of funds	Funding resourced	Signed convention or agreement	-Mayor -CDO		x	Lobbyist	-Pre-feasibility studies -Letter of intent	100,000		
		Feasibility studies	-Technical diagrams and plans -Quantities and const estimates	Report	-Mayor -Consultant -MT/CDO		x	Expert	-GPS -Road map -Notebook, pencil, pen -Computer			
	- Equipment installed -Admin. Office	Contract award process	-Reception of tender files -Opening of tender -Contractor selected	-Mayor -CDO	-Mayor -Tender board -RDCAMTEL		x	Expert	-Notebook -Computer -Ledger			

	space available	Award of contract	building	Contract document	-Mayor -Tender board -RDCAMTEL		x			-Notebook -Computer -Ledger		
		Execution of contract	-Building -Equipment -Solar panel	Physical presence	Contractor		x		-Expert -Skilled and unskilled labour	-Cement -Wood -Sand, Stones		
		Technical control and supervision	Building and equipment in good state	Technical reception and minutes	RDCAMTEL -Follow-up Committee-		x		Expert	-Contract document -Note book		
		Reception of works	Building and equipment	Minutes of reception	Administration reception commission		x		Administration reception committee	-Contract document -Note book		

Triannual Operational Plan for Vulnerable Population

Project (or Micro Project)	Expect Results	Activities	Products and indicators		Person Responsible	Resources			Sources of Finance		
			Product	Indicator		Human	Material	Financial (000 FCFA)			
Secondary Education											
Award of twenty scholarships to poor Mbororo children of poor background (17 at college)	-17 Mbororo children have college education and 03 enrolled in state universities -Receivers are eventually donors to sustain the scheme	Sensitization and education	Prompt reaction		-Maor -LSO -ArDOS -H/Ms in the 10 Ardorates	x		Facilitators	-Motorcicle -Field note book	3300	Council budget
		Reception of applications	Massive responses	-Report -Number	Scholarship board	x		Expert	-Register -Pens		
		Evaluation and selection	Selection lists for different levels	-Minutes of evaluation -List of laureates	Scholarship board / or educational board	x		Scholarship board members	-Register -Pens		
		Attribution	17 college and 03 higher education laureates	List of beneficiaries	-Maor -Follow-up committee	x x		Board	-Register -Pens -Information board		

		Follow up activities	-Laureates are donors after graduation -Scheme is sustainable	Scheme grows	-Maor -Follow-up committee	x		Members or follow-up committee	-Note books -Ledger		
Award of twenty scholarships to Mbororo children of poor background	-17 Mbororo children have college education and 03 enrolled in state universities -Receivers are eventually donors to sustain the scheme	Sensitization and education	Prompt reaction		-Maor -LSO -Ardos -H/Ms in the 10 Ardorates		x	Facilitators	-Motorccle -Field note book	9,000	Council budget
		Reception of applications	Massive responses	-Report -Number	Scholarship board		x	Expert	-Register -Pens		
		Evaluation and selection	Selection lists for different levels	-Minutes of evaluation -List of lauteates	Scholarship board / or educational board		x	Scholarship board members	-Register -Pens		
		Attributiion	17 college and 03 higher education laureates	List of beneficiaries	-Maor -Follow-up committee		x	Board	-Register -Pens -Information board		
		Follow up activities	-Laureates are donors after graduation -Scheme is sustainable	Scheme grows	-Maor -Follow-up committee		x	Members or follow-up committee	-Note books -Ledger		
Award of council scholarships to further education to 30 orphans, 15 street children and 20 Mbororo children	-20 Mbororo,30 orphans and 15 street children have college /university education -Receivers are eventually donors to sustain the scheme	Sensitization and education	Prompt reaction		-Maor -LSO -Ardos -H/Ms in the 10 Ardorates		x	Facilitators	-Motorccle -Field note book		
		Reception of applications	Massive responses	-Report -Number	Scholarship board		x	Expert	-Register -Pens		
		Evaluation and selection	Selection lists for different levels	-Minutes of evaluation -List of lauteates	Scholarship board / or educational board		x	Scholarship board members	-Register -Pens		
		Attributiion	17 college and 03 higher education laureates	List of beneficiaries	-Maor -Follow-up committee		x	Board	-Register -Pens -Information board		
		Follow up activities	-Laureates are donors after graduation -Scheme is sustainable	Scheme grows	-Maor -Follow-up committee		x	Members or follow-up committee	-Note books -Ledger		
Energy and water resources											

Construction of ten (10) 8m² biogas energy generating plants; 01 each per Ardorate (Mbepji,Ngung, Yang, Rom, Mfe,Ntem, Nguri,Mbem, Gamfe-Kurt, & Nking)	-10 biogas plants are constructed and commission; 01 per Ardorate -Less wood fuel is sought -Ozone layer destruction is slowed don -No more soot on pots, frying pans	Feasibilit studies	-Technical diagra and plans -Cost estimates	Report	-Ardos / Representatives -Consultant -LSO -CDO	x			-Skilled labour -Experts	-GPS -Field notebook -Road map	8,500	Council budget
		Launching of contract award process	-Tender documents -Tender files	-Ledger/ registration number	-Mayor -MFA -CDO -Follow-up committee	x			Tender board members	-Computer -Papers -Information board		
		Contract award	-Tender files -Evaluation of files -Name of contributors	-Report of evaluation meeting -Contract document	-Tender board members -Maor	x			Tender board members	-Computer -Papers -Information board		
		Execution of project	-Number and types of materials -Biogas plants	-site board meeting minuts	-Mayor -CDO -Follow-up committee -Contractor	x			Skilled and unskilled labour	-Contract -Sand -Iron rods -Stones -Concrete -Water		
		Technical control of works	Well constructed plans	Minutes of technical control	-Contractor -DDMINEE -Follow-up committee	x			Experts	-Contract -Field note book -GPS		
		Reception	Biogas plants	-Minutes of reception	Reception committee	x			Reception committee	-Contract -Field note book -GPS		
Social Affairs												
Provision of needs to vulnerable people (20 physically handicapped, 10 blinds, 50 orphans, 12 street childred, 40 bags of fertilizers)	-20 walkers/ wheel chairs and or braces distributed to phsicall challenged -10 blind people given waling canes and trained to use them -12 steet children assisted on educational requirements	Feasibility studies to provide needs	Quantities and unit cost per type of needs per vulnerability	Report	-Consultant -Mayor -CDOMT -DDMINAS	x			Expert	-Motorcycle -Field note book -pen	29,542	Council budget
		Contact award process launched	-Tender -Tender files	-Contract Documents -Ledger -Number and receipt	-Consultant -Mayor -CDOMT -DDMINAS	x			Expert	-Field note book -Computer -Papers		
		Contract award	-Tender files -Evaluation of tender files -Name of contractor	Contract document (registered)	-Minucipal tender board -Follow-up committee	x			Expert	-Contrct -Vehicle -Motorcycle		
		Purchase of needs	-20 walking aids -10 walking canes -Tools / fees for street children	Receipts of purchase of needs	Contractor	x			Contractor	-Contrct -Vehicle -Motorcycle		

		Distribution of needs	-Above needs in hands of needy	Discharge register	-Contractor -Council -Receipients	x		Skilled	4WD vehicle		
		Control	-High quality needs -Sufficient quantities	Minutes of control	-DdMINAS -Follow-up committee	x		Expert	-Contract -Notebook -Pencil/pens		
		Reception	Respect of terms of contract	Minutes of reception	-Reception committee -Follow-up committee	x		Reception Commission	-Contract -Notebook -Pencil/pens		
Provision of basic to vulnerable people 75 aged,50 Widows, 10 blind, 03 Albinos, 05 mentally & 05 physically disadvantaged)	-20 walkers/ wheel chairs and or braces distributed to phisicall challenged -10 blind people given waling canes and trained to use them -12 steet children assisted on educational requirements	Feasibility studies to provide needs	Quantities and unit cost per type of needs per vulnerability	Report	-Consultant -Mayor -CDOMT -DDMINAS		x	Expert	-Motorcycle -Field note book -pen	17,000	Council budget
		Contact aard process launched	-Tender -Tender files	-Contract Documents -Ledger -Number and receipt	-Consultant -Mayor -CDOMT -DDMINAS		x	Expert	-Field note book -Computer -Papers		
		Contract award	-Tender files -Evaluation of tender files -Name of contractor	Contract document (registered)	-Minucipal tender board -Follow-up committee		x	Expert	-Contract -Vehicle -Motorcycle		
		Purchase of needs	-20 walking aids -10 walking canes -Tools / fees for street children	Receipts of purchase of needs	Contractor		x	Contractor	-Contract -Vehicle -Motorcycle		
		Distribution of needs	-Above needs in hands of needy	Discharge register	-Contractor -Council -Receipients		x	Skilled	4WD vehicle		
		Control	-High quality needs -Sufficient quantities	Minutes of control	-DdMINAS -Follow-up committee		x	Expert	-Contract -Notebook -Pencil/pens		
		Reception	Respect of terms of contract	Minutes of reception	-Reception committee -Follow-up committee		x	Reception Commission	-Contract -Notebook -Pencil/pens		
Provision of basic needs to 75 aged persons, 50 widows and 20 physically disadvantaged)	- 75 aged persons assisted - 50 widows & 20 physically disadvantage persons received basic needs	Feasibility studies to provide needs	Quantities and unit cost per type of needs per vulnerability	Report	-Consultant -Mayor -CDOMT -DDMINAS		x	Expert	-Motorcycle -Field note book -pen	18,000	Council budget
		Contact aard process launched	-Tender -Tender files	-Contract Documents -Ledger -Number and receipt	-Consultant -Mayor -CDOMT -DDMINAS		x	Expert	-Field note book -Computer -Papers		

persons		Contract award	-Tender files -Evaluation of tender files -Name of contractor	Contract document (registered)	-Minucipal tender board -Follow-up committee			x	Expert	-Contract -Vehicle -Motorcycle		
		Purchase of needs	-20 walking aids -10 walking canes -Tools / fees for street children	Receipts of purchase of needs	Contractor			x	Contractor	-Contract -Vehicle -Motorcycle		
		Distribution of needs	-Above needs in hands of needy	Discharge register	-Contractor -Council -Receipients			x	Skilled	4WD vehicle		
		Control	-High quality needs -Sufficient quantities	Minutes of control	-DdMINAS -Follow-up committee			x	Expert	-Contract -Notebook -Pencil/pens		
		Reception	Respect of terms of contract	Minutes of reception	-Reception committee -Follow-up committee			x	Reception Commission	-Contract -Notebook -Pencil/pens		
Fishery & Animal Industries												
Creation of 10 fenced Guatamala and 10 Bracharia grass plantations; 01 per Ardorate (Mbepji,Ngung, Yang, Rom, Mfe,Ntem, Nguri,Mbem, Gamfe-Kurt, & Nking)	10 Guatamala and 10 Brancharia grass farm plantation	Mobilization of funds	Funds secured	Signed convention or project journal	-Mayor -CDO/MT -Donor			X	Lobyist		25,000	Council budgets
		Allocation of land as well as fencing with barbed wire	Secured plots	Land Certificate	-Mayor -ArDOS/Chief			X	-Landlords -Skilled labour -Unskilled labour	-GPS -Barbed wire -Tape -Stakes		
		Purchase and planting of plantlets	2 types of plants in each Ardorates	Plots and plants are visible	-Mayor -MT/CDO			X	-Grazer -Unskilled labour -Driver	Vehicle -Money		
		Cutting, storage and feeding of animals	Grawn grass	In storage	-Grazer -Herdsman			X	Unskilled labour	-Ropes -Cutlasses		
		Replanting and other follow-up activities	New plantlets	Available	Grazers			X	Unskilled labour	-Ropes -Cutlasses -Tapes		
Livestock, Fisheries and Animal Industry												
Assistance for the purchase and	-10 male and 10 female cattle;	Mobilisation of funds	Funds secured	Signed convension	-Mayor -CDO			X	Lobyist	List of needs	8,000	Council budget

rearing of dairy cattle in the 10 ardorates (Mbepji, Ngung, Yang, Rom, Mfe, Ntem, Nguri, Mbem, Gamfe-Kurt, & Nking)	01 per ardorate	Research for the best species	Deal confirmed	Signed documents	-Mayor -S/DDMINEPIA -CDO			X	Expert	-List of needs -Note book		
		Purchase and delivery	Species found, confirmed and bought	Receipts	-Mayor -MT -S/DDMINEPIA			X	Expert	-List of needs -Note book		
		Vaccination and frequent veterinary check up	Healthy animals	Minutes of vaccination and veterinary visit	-S/DDMINEPIA -Grazer			x	-Expert -Skilled labour	Vaccination tools		
		Milking, sale and transformation into milk products	Satisfactory results	Statistics of milk production and sales	Grazers			X	Skilled labour	-Cans -Buckets -Kerosene refrigerator		

6.3 Annual Investment Plan (AIP)

This plan presents projects to be realized within the first year of the CDP. It includes the annual programming of priority projects and operational plan for vulnerable population. The AIP for was done in the March 14, 2012 during a CDP Programming Workshop held in the Nwa council hall and the results are presented herein below.

Table 22: Annual Investment Plan (AIP) for the council excluding vulnerable populations

Project (or Micro Project)	Expect Results	Activities	Products and indicators		Person Responsible	Schedule in quarters of a year				Resources			Sources of Finance	
			Product	Indicator						Human	Material	Financial		
Basic Education														

Construction of a block of 02 classrooms at GS Shie	-Two classrooms are constructed	Carry out feasibility studies for G.S Shie	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant -LSO -MFA	x			Experts	-Measuring tape -GPS -Field notebook	16000	PIB	
	Contract award process initiated	Preparation of (DAO)		-Journal of projects -Publicity	-Council -MFA -Tender board	x			-Labour	-logistics -Note book -Computer			
	Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	-Council (2 nd Deputy Mayor) -MFA -Sector Head -Tender Board	x			-Expert	-Note books -Ledgers -Computer				
	Execution of Contract	Two classrooms	Physical buildings	-Contractor	x			Expert	-Cement -Sand -Timber -Water				
	Technical control	Quality works	Control report	DDMINTP	x			Expert	contract				
	Reception	Building	Keys	-Mayor -CDO -DDMINTP -Head teacher -Contractor			x	-Reception commision	Contract & field reportxx				
Provision of 60 benches to GS Shie	60 benches are supplied	Award of contract	-Files opening -Results of evaluation -Contractor selected	List of retained contractor	-Mayor -CDO -Tender Board	x			Tender board members	-Registers -pens -Computer -Cell phone	1800	PIB	
		Execution of the Contract	Contract documents	-Contract documents -Service order	-Mayor -CDO -DD MINEPAT	x			Skilled labour	-Measuring tape -Vehicle -Good wood			
		Technical control	Good quality materials	Report	Mayor CDO Contractor	x			-H/M -Control engineer	-Pens -Field note book			
		Reception	Benches of high quality	Minutes of reception	-Mayor -H/M -Follow-up committee -CDO & MT			x	-DDMM -H/M -Contractor	-Pens -Field note book			
Provision of equipments	Equipment received in good	Award of contract	-Files opening -Results of evaluation -Contractor selected	Signed contract documents	-Mayor -MFA -CDO -DDMINDAF	x			Tender board members	-Registers -pens -Computer -Cell phone	250	PIB	

for the Head Master's office at GS Shie	condition (a table, 04 chairs, a cupboard)	Execution of the Contract	Tables, chairs, cupboards, chromos	Minutes of progress	-Contractor		x			Skilled labour	-Measuring tape -Vehicle -Good wood			
		Technical control	Equipment of good quality equipment	Reception minutes	-DDMINDAF -H/M		x			-H/M -Control engineer	-Pens -Field note book			
		Reception of the equipment	Equipments	Reception minutes	-DDMINDAF -CDO & MT -Contractor			x		-DDMM -H/M -Contractor	-Pens -Field note book			
Construction of a block of 2 classrooms with council assistance to GS Manang	-Two classrooms are constructed	Carry out feasibility studies for G.S Manang	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant		x			Experts	-Measuring tape -GPS -Field notebook	3,500	Co unc il bud get	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board		x			-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board		x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor			x		Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP			x						
		Reception	Building	Keys	-Mayor -CDO -DDMINTP -Head teacher -Contractor				x					
Construction of a block of 2 classrooms with council assistance to GS Mbat	-Two classrooms are constructed	Carry out feasibility studies for G.S Mbat	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant		x			Experts	-Measuring tape -GPS -Field notebook	3,500	Co unc il bud get	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board		x			-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board		x			-Expert	-Note books -Ledgers -Computer			

		Execution of Contract	Two classrooms	Physical buildings	-Contractor			x		Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP			x		Expert	Contract			
		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor				x	Reception commision	Contract Field note of control engineerer			
Construction of a block of 2 classrooms with council assistance to GS Nguri	-Two classrooms are constructed	Carry out feasibility studies for G.S Nguri	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Council (2nd Deputy Mayor) -Head Teacher -CDO -Consultant		x			Experts	-Measuring tape -GPS -Field notebook	3,500	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board					-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board		x			-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor			x		Expert	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP			x						
		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor			x						
		Carry out feasibility studies for G.S Nkwi	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant		x			Experts	-Measuring tape -GPS -Field notebook			
Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity (News paper, information board, radio)	-Council -MFA -Tender board					-Labour	-logistics -Note book -Computer					

Nkwi		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board		x			-Expert	-Note books -Ledgers -Computer				
		Execution of Contract	Two classrooms	Physical buildings	-Contractor			x		Expert	-Cement -Sand -Timber -Water				
		Technical control	Quality works	Control report	DDMINTP			x							
		Reception	Building	Keys	-Mayor -CDO -DDMINTP -Head teacher -Contractor			x							
Renovation of a block of 2 classrooms with Council assistance at GS Adere	-Two classrooms are renovated	Carry out feasibility studies for G.S Adere	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Council (2nd Deputy Mayor) -Head Teacher -CDO -Consultant		x			Experts	-Measuring tape -GPS -Field notebook	4,200	Council budget		
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board		x			-Labour	-logistics -Note book -Computer				
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board		x			-Expert	-Note books -Ledgers -Computer				
		Execution of Contract	Two classrooms	Physical buildings	-Contractor			x		Expert	-Cement -Sand -Timber -Water				
		Technical control	Quality works	Control report	DDMINTP			x							
		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor				x						
Renovation of a block of 2 classrooms with Council assistance to	-Two classrooms are renovated	Carry out feasibility studies for G.S Saam	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant		x			Experts	-Measuring tape -GPS -Field notebook	3,950	Council budget		
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board		x			-Labour	-logistics -Note book -Computer				

GS Saam		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board		x			-Expert	-Note books -Ledgers -Computer				
		Execution of Contract	Two classrooms	Physical buildings	-Contractor			x		Expert	-Cement -Sand -Timber -Water				
		Technical control	Quality works	Control report	DDMINTP			x							
		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor			x							
Renovation of a block of 2 classrooms with Council assistance to GS Lih	02 classrooms renovated	Carry out feasibility studies for G.S Lih	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant		x			Experts	-Measuring tape -GPS -Field notebook	3,750	Council budget		
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity (News paper, information board, radio)	-Council -MFA -Tender board		x			-Labour	-logistics -Note book -Computer				
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board		x			-Expert	-Note books -Ledgers -Computer				
		Execution of Contract	Two classrooms	Physical buildings	-Contractor			x		Expert	-Cement -Sand -Timber -Water				
		Technical control	Quality works	Control report	DDMINTP			x		Expert	contract				
		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor			x		Reception commission	Contract Field notes of control engineer				
Construction of a block of two (02) classrooms,	-Two classrooms are constructed -01 toilet complex (03	Carry out feasibility studies for G.S Mashie	Technical diagrams and plan -Quality and cost estimates -Location map	Project document	- Council -Head Teacher -CDO -Consultant			x		-Expert -Village authorities	-Tape -GPS -Maps -Field note book	25970685	PNDP 23,709,938	Council 2260747	

a toilet complex of 3 rooms and a gravity mini-water supply system at G.S Mashie - Lus	rooms) - 01 gravity mini water supply system	Contract award process	-Call to tender file (DA0) on information boards, written press and radio	-Journal of projects -Publicity	-Council -CDO/MT -Tender board -H/M			x		-Tender board -Mayor	-Ledger -Note book -Computer			
		Award of contract	-Reception of tender files -Opening of tender -Contractor selected	-Ranked signed tender results -Singed contract	-Mayor -CDO			x		-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones			
		Execution of Contract	Two classrooms	Physical building	-Contractor -Follow-up committee					-Skilled labour	-Stones -Sand -Clean water -Timber			
		Technical control	Quality works	Control report	DDMINTP			x		-Carpenter -Unskilled workers				
Constructio n of a block of two (02) classrooms, a toilet complex of 3 rooms and a gravity mini-water supply system at G.S Tum - Ntim	-Two classrooms are constructed -01 toilet complex (03 rooms) - 01 gravity mini water supply system	Carry out feasibility studies for G.S Ntim	Technical diagrams and plan -Quality and cost estimates -Location map	Project document	- Council -Head Teacher -CDO -Consultant -LSO			x		-Expert -Village authorities	-Tape -GPS -Maps -Field note book	25970685	PNDP 23,709,938	Council 2260747
		Contract award process	-Call to tender file (DA0) on information boards, written press and radio	-Journal of projects -Publicity	-Council -CDO/MT -Tender board -H/M			x		-Tender board -Mayor	-Ledger -Note book -Computer			
		Award of contract	-Reception of tender files -Opening of tender -Contractor selected	-Ranked signed tender results -Singed contract	-Mayor -CDO			x		-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones			
		Execution of Contract	Two classrooms	Physical building	-Contractor -Follow-up committee			x		-Skilled labour	-Stones -Sand -Clean water -Roofing material -Timber			
		Technical control	Quality works	Control report	DDMINTP				X	-Carpenter -Unskilled workers				

		Reception	Building	Keys and minutes of reception	-Mayor -CDO/MT -DDMINTP -Head Teacher -Contractor				X	Reception committee	-Field report of control engineer -Technical diagrams -Note books			
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Secondary Education

Construction of a block of 2 classrooms at GSS Lus	-Two classrooms are constructed	Carry out feasibility studies for G.S.S Lus	-Technical diagrams -Quantity and cost estimates -Location map	Project document	-Mayor -Head Teacher -CDO -Consultant -MFA		x			Experts	-Measuring tape -GPS -Field notebook	15,000	Council budget
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board		x			-Labour	-logistics -Note book -Computer		
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board		x			-Expert	-Note books -Ledgers -Computer		
		Execution of Contract	Two classrooms	Physical buildings	-Contractor			x		Expert	-Cement -Sand -Timber -Water		
		Technical control	Quality works	Control report	DDMINTP			x		Skilled labour	Contract		
		Reception	Building	Keys	-Mayor -CDO -DDMINTP -Head teacher -Contractor			x		Reception commission	Contract		
Construction of a block of 2 classrooms at GSS Ntong with council assistance to the PTA	-Two classrooms are constructed - Crowding reduces -Out put increases	Carry out feasibility studies for G.S .S Ntong	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant -LSO -MFA		x			Experts	-Measuring tape -GPS -Field notebook	3,500	Council budget
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board		x			-Labour	-logistics -Note book -Computer		
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board		x			-Expert	-Note books -Ledgers -Computer		
		Execution of Contract	Two classrooms	Physical buildings	-Contractor			x		Skilled labour	-Cement -Sand -Timber -Water		
		Technical control	Quality works	Control report	DDMINTP			x		Expert	Contract		

		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor		x		Reception commission	Contract			
Construction of a block of 2 classrooms with council assistance to PTA at GSS Kom	-Two classrooms are constructed - Crowding reduces -Out put increases	Carry out feasibility studies for G.S.S Kom	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant -LSO -MFA		x		Experts	-Measuring tape -GPS -Field notebook	3,500	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board		x		-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board		x		-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor		x		Skilled labour	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP		x		Expert	Contract			
		Reception	Building	Keys	-Mayor -CDO & MT -DDMINTP -Head teacher -Contractor		x		Reception commission	Contract			
Construction of a block of 2 classrooms with council assistance to PTA at GTC Koffa	-Two classrooms are constructed - Crowding reduces -Out put increases	Carry out feasibility studies for G.T.C Koffa	-Technical diagrams -Quantity and cost estimates -Location map	Project document	- Mayor -Head Teacher -CDO -Consultant -LSO -MFA		x		Experts	-Measuring tape -GPS -Field notebook	3,500	Council budget	
		Contract award process initiated	Preparation of (DAO)	-Journal of projects -Publicity	-Council -MFA -Tender board		x		-Labour	-logistics -Note book -Computer			
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Ranked signed tender results -Signed contract	- Mayor -MFA -Sector Head -Tender Board		x		-Expert	-Note books -Ledgers -Computer			
		Execution of Contract	Two classrooms	Physical buildings	-Contractor		x		Skilled labour	-Cement -Sand -Timber -Water			
		Technical control	Quality works	Control report	DDMINTP		x		Expert	Contract			

		Reception	Building	Keys	-Mayor -CDO -DDMINTP -Head teacher -Contractor				x	Reception commission	Contract Field notes Control engineer			
Public Works														
Maintenance of Sabongari- Shie road	Road is maintained	-Feasibility studies for rehabilitation works done -Road motorable for the next two seasons	Technical diagrams and plans	Report	-Mayor -Consultant -CDO			x		Experts	-Measuring tape -GPS -Field notebook	4,500	Council Budget	
		Contract award process	Tenders published and received	-Radio -Written press	-Mayor -Tender board			x		Expert	Ledger Pens Computer			
		Award of contract	-Tenders opened -Best contractor selected	-Signed contract document	Contractor			x		Tender board	Ledger Pens Computer			
		Execution of contract	Work done	Motorable road	DDMINTP		x	x		-Control engineer	-Builders -Graders -Survey equipment			
		Technical control	Control engineer visits as scheduled	Minutes	Reception committee				x	Experts	Contract			
		Reception	Evaluation of workers	Minutes of reception	Reception commission				x	-Reception committee -Skilled workers	Contract			
Maintenance of Nwa-Jah- Gomkow road (11km)	Road is maintained	-Feasibility studies for rehabilitation works done -Road motorable for the next two seasons	Technical diagrams and plans	Report	-Mayor -Consultant -CDO			x		Experts	-Measuring tape -GPS -Field notebook	18,000	Council Budget	
		Contract award process	Tenders published and received	-Radio -Written press	-Mayor -Tender board			x			Ledger Pens Computer			
		Award of contract	-Tenders opened -Best contractor selected	-Signed contract document	Contractor			x		Tender board	Ledger Pens Computer			
		Execution of contract	Work done	Motorable road	DDMIN		x	x		-Control engineer	-Builders -Graders -Survey equipment			
		Technical control	Control engineer visits as scheduled	Minutes	Reception committee				x	Experts	Contract			

		Reception	Evaluation of workers	Minutes of reception	Reception commission				x	-Reception committee -Skilled workers	Contract				
Public Health															
Construction of IHC Gom	An IHC building	-Carry out feasibility studies	Technical diagrams and plans	Report	-Mayor -CDO -DMO				x	Experts	-Measuring tape -GPS -Field notebook	50,000	BIP		
		Contract award process	Tenders published and received	-Radio -Written press	-Mayor -Tender board				x	Commission	Ledger Pens Computer				
		Award of contract	-Tenders opened -Best contractor selected	-Signed contract document	Mayor				x	Tender board	Ledger Pens Computer				
		Execution of contract	Work done	Building	Contractor				x	x	-Control engineer -Builders -Graders -Survey equipment				
		Technical control	Control engineer visits as scheduled	Minutes	Reception committee					x	Experts	Contract			
		Reception	Evaluation of workers	Minutes of reception	-Mayor -Reception Commission					x	-Reception committee -Skilled workers	Contract			
Water and Energy Resources															
Completion of Mbem-Nwa Water supply system	Mbem-Nwa water supply system completed	Carry out feasibility studies	-Technical diagrams and plan -Quality and cost estimate -Location map	Report	-Council -CDO -Consultant				x	-Expert -Village authorities	-Tape -GPS -Maps -Field note book	73,000	ADB 68,000	Council 5,000	
		Contract award process initiated	-Call to tender on information board, written press and radio	-Journal of projects -Publicity	-Council -Mayor -CDO				x	-Tender board -Mayor	-Ledger -Note book -Computer				
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Rank signed tender results -Signed contract	-Mayor -Tender Board				x	-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones				
		Execution of Contract	-7km PVC pipeline, 20 stand taps	Taps are flowing	Contractor				x	-Skilled labour	-Stones -Sand -Motor cycles				

		Technical control	Works well executed	Minutes	DDMINEE			x		-Unskilled workers	Contract				
		Reception	Works according to norms	Minutes of reception	Reception commission, Mayor, CDO and MT			x		Reception committee	Contract				
Completion of Mfe-Nwa Water supply system	Mfe-Nwa water supply system completed	Carry out feasibility studies	Technical diagrams and plan -Quality and cost estimate -Location map	Project document	-Council -CDO -Consultant			x		-Expert -Village authorities	-Tape -GPS -Maps -Field note book	22,000	ADB 20,000	Council 2,000	
		Contract award process initiated	-Call to tender on information board, written press and radio	-Journal of projects -Publicity	-Council -Mayor -CDO			x		-Tender board -Mayor	-Ledger -Note book -Computer				
		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Rank signed tender results -Signed contract	-Contractor -Follow-up committee				x		-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones			
		Execution of Contract	-5km PVC pipeline, 10 stand taps	Taps are flowing	Contractor				x		- labour	-Stones -Sand -Motor cycles			
		Technical control	Works well executed	Minutes	DDMINEE					x	-Unskilled workers	Contract			
		Reception	Works according to norms	Minutes of reception	Reception commission, Mayor, CDO and MT					x	Reception committee	-Field report of control engineer -Technical diagrams -Note books			
Construction of a Water supply system for Mbirikpa, Nking, Ngu and Nguri	Mbirikpa, Nking Ngu and Nguri water supply system constructed (Catchments, stand taps, Tank, 25 stand taps, 6Km PVC pipeline)	Carry out feasibility studies	Technical diagrams and plan -Quality and cost estimate -Location map	Project document	-Council -CDO -Consultant -LSO			X		-Expert -Village authorities	-Tape -GPS -Maps -Field note book	35,000	PNDP 33,250	Council 1,750	
		Contract award process initiated	-Call to tender on information board, written press and radio	-Journal of projects -Publicity (news paper, information board, radio)	-Council -Mayor -CDO				X		-Tender board -Mayor	-Ledger -Note book -Computer			

		Award of Contract	-Reception of tender files -Opening of tenders -Contractor selected	-Rank signed tender results -Signed contract	-Contractor -Follow-up committee			x		-Tender board -Mayor -Bidders	-Registers -pens -Computer -Cell phones			
		Execution of Contract	-5km PVC pipeline, 10 stand taps	Taps are flowing	Contractor				X	-Skilled labour	-Stones -Sand -Motor cycles			
		Technical control	Works well executed	Minutes	DDMINEE				X	-Unskilled workers	Contract			
		Reception	Works according to norms	Minutes of reception	Reception commission, Mayor, CDO and MT				X	Reception committee	-Field report of control engineer -Technical diagrams -Note books			
Development of a master plan for the urban space	- Master plan available at the council -Positions and directions of structure surveyed and located on the ground -Population accept and implement directives / recommendations	Feasibility studies	-Technical diagram /plans -Cost estimate	Report	-Mayor -Consultant -LSO -CDO/DT			X		-Expert (skilled labour)	-GPS -Theodolist -Altimator -Note books -Pencil	4000	Council budget	
		Contract award process	-Tender document (DAO) -Reception of files	-Registration number -Minutes of population	-Mayor -CDO/DT -Follow-up committee			X		Tender board members	-Computer -Papers -Information board -Pens			
		Contract award	-Tender files -Evaluation files -Name of contractor	-Minutes of evaluation -Published results	-Mayor -CDO			X		Tender board members	-Computer -Papers -Information board -Pens			
		Contract executed	Master plan	Master plan available at council	-Mayor -CDO -Contractor -DDMINDUH			X		Skilled labour (surveyors)	-Computers -Surveyors -Equipment (GPS, Theodolites) -Pencils -Papers			
		Demarcation of structures on the ground	Positions of streets and special features	Pegs on the ground	-Mayor -CDO -Contractor -DDMINDUH -Follow-up committee			X		Skilled labour (surveyors)	-Computers -Surveyors -Equipment (GPS, Theodolites) -Pencils -Papers			

		Reception	Master plan	Report	-Mayor -CDO -Contractor -DDMINDUH -Follow-up committee				X	Skilled labour	-Field notebook -Pens -Papers			
		Follow-up of implementations	Demarcation of structures	Report	-Follow-up committee -CDO				X	Members of follow-up committee	-Note books -Pens, Pencils -Computers -Papers			
		Follow-up of implementations	Demarcation of structures	Report	-Follow-up committee -CDO				X	Members of follow-up committee	-Note books -Pens -Pencils -Computers -Papers			
Construction of Nwa community radio station and installation of available equipment	-Building constructed -Population of Nwa municipality receive news of happening in the Cameroon and also communicate with their people	Feasibility studies and allocation of land	-Land allocation -Land certificate -Technical diagrams and plans -Cost estimates	Report	-Mayor -Consultant -LSO -MFA/MT		x			Expert	-GPS -Maps -Field notebook -Tapes	26,840	Council budget	
		Launching of contract award process	-Tender documents -Tender files	Ledger / registration number	-Mayor -CDO/MFA -Follow-up committee		x			Tenders board members	-Computer -Papers -Information board			
		Contract award	Tender files -Evaluation of files -Name of contractor	-Minutes -Contract documents	-Mayor -Tenders board members -DDMINCOM		x			Tenders board members				
		Execution of project	-Good quality materials -Respected norms -Radio building	-well constructed building (norms and clauses respected)	-Contractor -CDO -Follow-up committee -RDMINCOM			x		Skilled and unskilled labour				
		Technical control of works	Respected norms and technical clauses	Control minutes	-DDMINTP -Contractor -RDMINCOM				x					
		Reception	-Radio house -Equipment in place	-Keys -Reception of NCR waves	-Mayor -CDO -Contractor -RDDMINCOM -Follow-up committee					x				

Table 23: Operation Plan for Vulnerable Population of the 2012 AIP

Project (or Micro Project)	Expect Results	Activities	Products and indicators		Person Responsible	Schedule in quarters of a year				Resources			Sources of Finance	
			Product	Indicator						Human	Material	Financial (000 FCFA)		
Secondary/Higher Education														
Award of twenty scholarships to Mbororo children of poor background (17 at	-17 Mbororo children have college education and 03 enrolled in state universities -Receivers are eventually donors to sustain the scheme	Sensitization and education	Prompt reaction		-Maor -LSO -Ardos -H/Ms in the 10 Ardorates		x				Facilitators	-Motorcicle -Field note book	3300	Council budget
		Reception of applications	Massive responses	-Report -Number	Scholarship board		x			Expert	-Register -Pens			
		Evaluation and selection	Selection lists for different levels	-Minutes of evaluation -List of lauteates	Scholarship board / or educational board		x			Scholarship board members	-Register -Pens			
		Attributiion	17 college and 03 higher education laureates	List of beneficiaries	-Maor -Follow-up committee			x		Board	-Register -Pens -Information board			

college level and 03 at university/ high school level)		Follow up activities	-Laureates are donors after graduation -Scheme is sustainable	Scheme grows	-Maor -Follow-up committee			x		Members or follow-up committee	-Note books -Ledger		
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Energy and water resources

Constructi on of ten (10) 8m ² biogas energy generating plant; 01 each per Ardorate Mebepji	-10 biogas plants are constructed and commission; 01 per Ardorate -Less wood fuel is sought -Ozone layer destruction is slowed down -No more soot on pots, frying pans	Feasibilit studies	-Technical diagra s and plans -Cost estimates	Report	-Ardos / Representatives -Consultant -LSO -CDO			x		-Skilled labour -Experts	-GPS -Field notebook -Road map	8,500	Council budget
		Launching of contract award process	-Tender documents -Tender files	-Ledger/ registration number	-Mayor -MFA -CDO -Follow-up committee			x		Tender board members	-Computer -Papers -Information board		
		Contract award	-Tender files -Evaluation of files -Name of contributors	-Report of evaluation meeting -Contract document	-Tender board members -Maor			x		Tender board members	-Computer -Papers -Information board		
		Execution of project	-Number and types of materials -Biogas plants	-site board meeting minuts	-Mayor -CDO -Follow-up committee -Contractor			x		Skilled and unskilled labour	-Contract -Sand -Iron rods -Stones -Concrete -Water		
		Technical control of works	Well constructed plans	Minutes of technical control	-Contractor -DDMINEE -Follow-up committee			x		Experts	-Contract -Field note book -GPS		
		Reception	Biogas plants	-Minutes of reception	Reception committee			x			-Contract -Field note book -GPS		

Social Affairs

Provision of basic needs to vulnerable people (20 physically handicapped, 10 blinds, 50 orphans, 12 street children, 40 bags of fertilizers)	-20 walkers/ wheel chairs and or braces distributed to physically challenged	Feasibility studies to provide needs	Quantities and unit cost per type of needs per vulnerability	Report	-Consultant -Mayor -CDOMT -DDMINAS			x		Experts	-Motorcycle -Field note book -pen	30,940	Council budget
	-10 blind people given waling canes and trained to use them	Contact aard process launched	-Tender -Tender files	-Contract Documents -Ledger -Number and receipt	-Consultant -Mayor -CDOMT -DDMINAS			x		Experts	-Field note book -Computer -Papers		
	-12 street children assisted on educational requirements	Contract award	-Tender files -Evaluation of tender files -Name of contractor	Contract document (registered)	-Minucipal tender board -Follow-up committee			x		Experts	-Contract -Vehicle -Motorcycle		
		Purchase of needs	-20 walking aids -10 walking canes -Tools / fees for street children	Receipts of purchase of needs	Contractor			x		Experts	-Contract -Vehicle -Motorcycle		
		Distribution of needs	-Above needs in hands of needy	Discharge register	-Contractor -Council -Receptients			x		Experts	4WD vehicle		
		Control	-High quality needs -Sufficient quantities	Minutes of control	-DdMINAS -Follow-up committee			x		Experts	-Contract -Notebook -Pencil/pens		
		Reception	Respect of terms of contract	Minutes of reception	-Reception committee -Follow-up committee			x		Reception commision	-Contract -Notebook -Pencil/pens		

Territorial Administration & Decentralization

Construction of Nwa Council office complex	Office complex constructed	Feasibility studies to adapt to terrain	Quantities and unit cost	Report	-Consultant -Mayor -CDO/MT -DDMINTP			X		Experts	-Field note book -pen	215,000	FEICOM
		Contact aard process launched	-Tender -Tender files	Publication of tenders -Ledger -Number and receipt	-Consultant -Mayor -CDO/MT -DDMINTP			X		Experts	Note books -Computer -Papers		
		Contract award	-Tender files -Evaluation of tender files -Name of contractor	Contract document (registered)	-Minucipal tender board -Follow-up committee			X		Experts	Tender documents		

		Execution of contract	Office complex	Building	Contractor				X	Experts	Contract		
		Control	Building according to norms	Technical reception	-DDMINTP -Follow-up committee				X	Experts	-Contract -Notebook -Pencil/pens		
		Reception	Respect of terms of contract	Minutes of reception	-Reception commission -Follow-up committee				x	Reception commision	-Contract -Notes control engineer -Pencil/pens		

6.4 Simplified Environmental Management framework of the Triennial plan

The simplified environmental management framework of the Triennial investment Plan of the Nwa council comprises mainly of two components (a) Main potential impacts (social and environmental) and mitigation measures (b) simplified socio-environmental management plan

6.4.1 Main potential impacts (social and environmental) and mitigation measures

Considering the micro-projects contained in the triennial investment plan, the main impacts and socio-environmental mitigation measures are presented on the table below.

Table 24: Micro projects and socio environmental impact and mitigation measures plan

Micro project types contained in the Triennial Plan including site (localization) of the project	Potential Socio-environmental impacts	Social-environmental mitigation measures
<p><u>Micro projects dealing with the construction or rehabilitation of basic community infrastructure</u></p> <p>The construction of:</p> <p>1) An Integrated Health Center in Gom</p> <p>2) A block of two (02) classrooms at: GS Shie, GS Mashie, GS Ntim, GSS Lus, GS Manang, GS Mbat, GTC Koffa, GSS Kom, GS Nguri, GSS Ntong, GS Nkot, GS Nkwi</p> <p>3) Construction of a market at Makwang-Koffa</p> <p>4) Construction of the Nwa Council Hall Complex</p>	- Risks related to the acquisition of lands for the localization of the micro project	-Sensitize and inform the affected persons on the necessity of the site and the choice criteria. -Obtain land donation attestation signed by the village chief and the proprietor of the site
	- Conflicts related to the choice of site/ involuntary displacement of persons for site use	-Inform the affected persons; -Census (Count the persons) / affected homes and evaluate their property. -Compensate affected persons in conformity with the Resettlement Action Plan (RAP) terms or clauses.
	- Conflicts related to the use, and non durability or fragility of the work.	-Putting in place a Micro Project (MP) management committee including women and establish use rules as well as a functioning and maintenance mechanisms
	- Diverse impacts related to the choice of site.	-Systematically avoid setting up works in sensitive zones such as ; swampy areas, sacred zones, rivers, parks and protected areas, used zones, mountain sides etc ;
	- Erosion due to the use of borrowed pit or zones/ gravel quarry or sand and /or the excavation of the Project site.	-Restore the borrowed zones while respecting the natural sloping nature of the land. -Re-afforestation in the affected zones ; -Planting of grass (vegetative cover) in the affected zones ;
	- Impacts related to pollution due to waste oil from vehicles	-Use adapted engines and change filters regularly ; -Put in place engine oil reception tanks and get them returned to specialized enterprises.
	- Air pollution by dust due to the transportation of materials and circulation of machines	-Respect the project site security rules and regulations (wearing of masks, boots,) -Watering the works with water from a permanent water source.
	- The loss of woody	-Re-afforestation around the works.

5)Construction of biogas energy generating plants; 01 each at:Mbepji, Kurt-Gamfe, Yang, Mfe, Ngung, Kwaja, Nking, Ntem, Mbem and Rom 6) Construction of a VIP toilet with3 squatting holes at: GS Mashie, GS Ntim, GSS Gom Makwang-Koffa market, GS Mbiegwo-Ngung	species related to the clearing of the site.	
	- The increase in the prevalence rate of STD/HIV/AIDS, and eventually on poaching	-Sensitize the direct beneficiary population and personnel on STDs and HIV/AIDS, and on poaching through bill boards and meetings
	- Accident risks related to diverse movements and works	-Respect the distance between the road and the site. -Put project site sign boards; -Observe basic security rules (putting on the appropriate uniforms, speed limitation, etc.) -Ensure site security
	- The increase of revenue within the micro project zone.	-The recruitment of personnel on the basis of competition and transparency; -Favour the recruitment of the local population for mobilized labour as well as the use of labour intensive techniques (HIMO). ;
	- Pollutions related to waste generated during the works.	-Avoid depositing waste matter within the river channel (at least keep 100m distance from the river) - Deposit within the old borrowed zones
	- Impacts related to solid waste generated as a result of work.	-review garbage cans for the evacuation of solid wastes which will be taken to be emptied
	- Impacts related to domestic wastes. (Used water, excreta, etc.)	- Preview a good drainage system especially for used water
	- Improvement in the access to basic services.	-rain the management committee on key issues including, maintenance and the management of works -review a water point to improve on the utilization of the work.
- Floods and water stagnation risks around the work.	-review a simplified network for the purification of rain water, including its evacuation.	
<u>Hydraulic projects/ Water Supply Projects</u> 1) Construction of catchments, tanks and extension of pipe networks and water to: -Mbirkpa, Nking, Ngu and Nguri -Gomkow, Sabongari and	Potential Socio-environmental impacts	Socio-environmental mitigation measures
	Risks related to land acquisition for micro project localization.	-Sensitize and inform affected persons on the necessity of a site and choice criteria. -Obtain a land donation attestation, signed by the village chief and proprietor of the site.
	Conflicts related to choice of site/ involuntary displacement of persons for the use of site.	-Inform affected persons; -Count the persons / homes affected and evaluate their property. -Compensate those affected in conformity with the Resettlement Action Plan (RAP) terms
	Conflicts related to the use, and the non durability or fragility of the work	-Putting in place a Micro Project (MP) management committee including women and establish use rules as well as a functioning and maintenance mechanisms.

<p>Nwat</p> <p>-Lih, Nwa and lower Yang</p> <p>2) Construction of a water point (extension from existingsystem/borehole/well with a manual hand pump at GS Mashie, GS Ntim, GSS Gom Mankwang-Koffa market, GS Mbiegwo-Ngung</p> <p>3) Completion of : - Mbem-Nwa water supply system</p> <p>-Mfe –Nwa water supply system</p>	Diverse impacts related to the choice of site.	-Systematically avoid to localize or set up works within sensitive zones such as marshy zones, sacred zones, River channels, protected parks, used zones, mountain sides, flanks of mountains, etc.
	Pollution of water points either by phytosanitary products or latrines	-Forbid farming with phytosanitary products around the immediate borders of the site (maintain a distance of at least 300 metres) -Maintain latrines at least 50 m from the water point
	Impacts related to the pollution due to waste oil from vehicles or machines	-Use adapted machines/ change filters -Put in place recuperation tanks of machine oils and get them returned to specialized enterprises.
	Air pollution by dust due to the transportation of materials and the circulation of machines	-Respect of security rules and regulations at the site (the wearing of masks, boots) -Watering the works with water from permanent water courses.
	The loss of woody species related to the clearing of the site.	-Re-forestation beyond the works or come to a consensus as to a site to carry out the re-forestation exercise.
	The increase in the prevalence rate of STDs/HIV/AIDS and eventually on poaching.	-Sensitize the direct beneficiary population and personnel on STDs, HIV, poaching through billboards and meetings.
	Accident risk emanating from the works.	-Put sign boards at the site; -Observe basic security rules (wearing the appropriate uniforms, speed limitation, etc.) -Ensure security at the site
	The increase of revenue within the micro-project zone.	-Favour the recruitment of local labour as well as the use of labour intensive techniques(HIMO) -Recruitment to be done on the basis of competency and transparency
	Impacts related to waste matter generated during the works	-Avoid the deposit of waste matter in river channels (at least 100m distance from the river) -Deposit in old borrowed zones.
	Floods and standing water risks around the works.	-Preview a simplified rain water purification network including a means of an eventual evacuation into lost and well secured wells
Risks of contamination and the infiltration of dirty and muddy water.	-Render secure water points by building a fence around; Render impermeable the sides with tiles or marble stones	
Perturbation of water quality.	-Regular physico-chemical water treatment.	
<u>Interconnecting projects</u>	Potential socio-environmental impacts	Socio-environmental Mitigation Measures
1) Nwa-Jah-Gomkow road maintenance (11km)	- Risks related to land acquisition for micro project localization	-Sensitize and inform affected persons on the necessity of a site and choice criteria. -Obtain a land donation attestation, signed by the village chief and proprietor of the site.
2)Grading of Sabongari-		

Shie road	- Conflicts related to choice of site/ involuntary displacement of persons for the use of the site.	-Count the persons / homes affected and evaluate their property. -Compensate those affected in conformity with the involuntary displaced and Resettlement Action Plan (RAP) terms
3)Bridge over river Mangui on Kom-Adere road	- Conflicts related to the use, and non durability or fragility of the work	-Putting in place a Micro Project (MP) management committee including women and establish usage rules as well as a functioning and maintenance mechanisms
4)Electrification of nwa Urban space (from Wowo-Ndu or hydroelectricity plant on river Donga)	Diverse impacts related to the choice of site.	-Systematically avoid to localize works within sensitive zones such as marshy zones, sacred zones, water courses, protected parks, used zones, & mountains sides, etc.
5)Mbem-Nwa water supply system	- Impacts related to the pollution due to waste oil from vehicles or machine	-Use adapted machines -Put in place recuperation tanks of machine oils and get them returned to specialized enterprises
6)Mfe-Nwa water supply system	- Air pollution by dust due to the transportation of materials and the circulation of machines	-Respect of security rules and regulations at the site (the wearing of masks, boots) -Watering the works with water from permanent water courses.
7)Water supply system forMbirikpa, Nking, Ngu and Nguri	- The loss of woody species related to the clearing of the site.	-Re-afforestation around the works
8)Water supply system for Gomkow and Nwat	- The increase in the prevalence rate of STDs/HIV/AIDS	-Sensitize the direct beneficiary population and personnel on STDs, HIV, poaching through billboards and meetings. -Put bill boards for prevention.
9)Water supply system for lih, Kwa and lowerYang	- Accident risks related to works.	-Put site sign boards; -Observe basic security rules (the wearing of the appropriate uniforms, speed limits, etc.)
10)Nwa community radio station	- The increase of revenues within the micro-project zone.	-The recruitment of personnel on the basis of competence and transparency ; -Favour the recruitment of local labour as well as the use of labour intensive techniques (HIMO);
11)Council office complex	- Impacts related to waste matter generated during the works	-Avoid the deposit of waste matter in river channel (at least 100m distance from the river) -Deposit the biodegradable part within old borrowed zones.
	- Floods and standing water risks around the works.	-Preview a simplified rain water purification network including a means of an eventual evacuation into lost and well secured wells
	- Risks of contamination and the infiltration of dirty and muddy water around the work.	-Render secure water points by building a fence around; Render impermeable the sides with tiles or marble stones
	- Risks of persons, and birds being electrocuted or fire hazards.	-Organize sensitization sessions for the direct beneficiary population. -Put in place protection boards right through the site line. -Install fire proofs around the works;
	- Noise or sound pollution by the noise generated by	-Buying of generators endowed with anti-noise mechanisms ;

	a functioning generator.	-Secure the generator within a site equipped to that effect; -Avoid installing a generator in the midst of or near habitation or public services	
Natural Resource	- Risks related to land acquisition for micro project localization	-Sensitize and inform affected persons on the necessity of a site and choice criteria. -Obtain a land donation attestation, signed by the village chief and proprietor of the site.	
	- Conflicts related to choice of site/ involuntary displacement of persons for the use of the site.	-Count the persons / homes affected and evaluate their property. -Compensate those affected in conformity with the involuntary displaced and Resettlement Action Plan (RAP) terms	
	- Conflicts related to the use, and non durability or fragility of the work	-Putting in place a Micro Project (MP) management committee including women and establish usage rules as well as a functioning and maintenance mechanisms	
	Diverse impacts related to the choice of site.	-Systematically avoid to localize works within sensitive zones such as marshy zones, sacred zones, water courses, protected parks, used zones, & mountains sides, etc.	
	Management	- Impacts related to the pollution due to waste oil from vehicles or machine	-Use adapted machines -Put in place recuperation tanks of machine oils and get them returned to specialized enterprises
		- Air pollution by dust due to the transportation of materials and the circulation of machines	-Respect of security rules and regulations at the site (the wearing of masks, boots) -Watering the works with water from permanent water courses.
	Projects	- The loss of woody species related to the clearing of the site.	-Re-afforestation around the works
		- The increase in the prevalence rate of STDs/HIV/AIDS.	-Sensitize the direct beneficiary population and personnel on STDs, HIV, poaching through billboards and meetings. -Put bill boards for prevention.
		- Accident risks related to works.	-Put site sign boards; -Observe basic security rules (the wearing of the appropriate uniforms, speed limits, etc.)
		- The increase of revenues within the micro-project zone.	-The recruitment of personnel on the basis of competence and transparency ; -Favour the recruitment of local labour to be mobilized as well as labour intensive techniques (HIMO).
- Impacts related to waste matter generated during the works		-Avoid the deposit of waste matter in river channel (at least 100m distance from the river) -Deposit the biodegradable part within old borrowed zones.	
- Floods and standing water risks around the works.		-Preview a simplified rain water purification network including a means of an eventual evacuation into lost and well secured wells	

	<ul style="list-style-type: none"> - Risks of contamination and the infiltration of dirty and muddy water around the work. 	<ul style="list-style-type: none"> -Render secure water points by building a fence around; Render impermeable the sides with tiles or marble stones
	<ul style="list-style-type: none"> - Noise or sound pollution by the noise generated by a functioning generator. 	<ul style="list-style-type: none"> -Buying of generators endowed with anti-noise mechanisms ; -Secure the generator within a site equipped to that effect; -Avoid installing a generator in the midst of or near habitation or public services

6.4.2: Simplified Social and Environmental Management Plan (SEP)

The plan consists of precisising for each environmental measure envisaged in the triennial plan, actors (institutional arrangements), costs, periods and follow up actors.

Table 25: Situation and planning of a simplified social and environmental plan for Nwa Council

Environmental measures	Tasks	Actors to be put in place	Period	Follow up Actors	Cost	Observations
Recruitment of a Council Development officer/ Task or duty as a member of the Follow-up Committee of the CDP	Follow-up the CDP process and report to hierarchy	Council (Council Tender board)	2011 (March-May)	Municipal councilors ; PNDP	PM (Contract Award, Tender)	This has already been effected
Training of Council Development Officer on environment issues and on the social and environmental management framework of the PNDP	Prepare the terms of Reference (ToR)	PNDP	2012-2013	-DDMINEP -DDMINAS -PNDP -Maor	Incorporated into PNDP budget	Envisaged and planned
Socio –environmental Screening form for micro projects (during feasibility studies)	Ensure its usage to guide the contractor	Consultant in-charge of feasibility studies for micro-projects	2012-2014	DDMINEP, DDMINAS PNDP ; Municipal councilors; CDO	PM (Contract Award, Tender)	Related cost should be included in the micro project conception cost.
Safeguards policies and on social and environmental aspects to be taken into consideration	Preparation and training session of COMES	-PNDP, -Council	2012-2013	-DDMINEP -DDMINAS	Incorporated into the PNDP budget	Envisaged and ssheduled

Provision to carry out simplified environmental impact studies	-Prepare the ToR ; - Make sure ToR is approved; -Recruit a consultant ; - Carry out the studies	PNDP, Council (municipal councilors)	2012-2013	-DDMINEP -DDMINAS -CDO Municipal councilors	It cost at least 7millionsFCFA for a simplified study, and around 8 to 10 million FCFA for detailed study ¶	In case of resettlement, the cost is to be borne by the Mayor.
Provision to compensate displaced persons	Special studies to provide information	Council/ municipal councilors	2012-2013	-Mayor -DDMINDAF -DDMINAS	To be evaluated	The cost is to be borne by the Mayor
Follow up on the social and environmental management plan, the contractors (entrepreneur) and also the environmental measures of projects retained	- Extraction of environmental measures of the MPs - Elaborate a follow up plan of the measures	Council Development officer/ Follow-up committee of the CDP	During Work execution 2012-2014	-DdMINEP -DDMINAS ; -PNDP ; -Municipal Councilors	Integrated within the council budget	Follow-up Committee, Control engineers and supervisor to see into implementation of th plan
Respect of environmental clauses contained in the tender document and the micro project environmental measures.	-Include the clauses in the Tender document ; -Put operational the clause	-Council, PNDP -Entrepreneurs/ contractors	Project execution	-DDMINEP ; -Council development officer ; -CDO -Municipal Councilors	PM,(contract award - Integrated in the Micro-project cost)	Control engineer, supervisor and follow-up committee to see into implementation of clauses

6.5 Contract Award Plan 2012

A contract award/procurement plan was agreed upon and presented on the following table:

Table: 26 Contract award plan for 2012 for Nwa Council

Project	Elaboration of Request for Financing		Elaboration of the Project Convention		Person responsible	Partners	Selection Method	Amount X 1000	Preparation of Tender Documents	
	Start	End	Start	End					Start	End
Construction of two (02) classrooms, a toilet complex 03 rooms, a gravity mini water supply system in G.S. Mashie-Lus	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	LSO, Consultant, Mayor, DD Public Works, DD MINEDUB; PNDP	Open Call to Tender	25,970.685	02.05.2012	04.05.2012
Construction of a water system for Mbirikpa, Nking, Ngu-Nguri villages	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	LSO, Consultant, Mayor, DD DD MINEDUB; DD MINEE, PNDP	Open Call to Tender	35,000	02.05.2012	04.05.2012
Provision of 60 benches to GS Shie	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	LSO, Consultant, Mayor, DD MINEDUB;	Call to Tender	1,800	02.05.2012	04.05.2012
Equipment of H/M office at GS Shie	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	LSO, Consultant, Mayor, DDMINDAF, DD MINEDUB;	Call to Tender	250	02.05.2012	04.05.2012
Construction of IHC Gom	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	LSO, Consultant, Mayor, DD MINEPAT, DMO	Call to Tender	50,000	02.05.2012	04.05.2012

Completion of Mbem-Nwa water supply system	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	LSO, Consultant, Mayor, DD MINEPAT, DD MINEPAT ,DDMINEE, Rep. ADB	Call to Tender	73,000	02.05.2012	04.05.2012
Construction of two (02) classrooms, a toilet complex 03 rooms, a gravity mini water supply system in G.S. Tum-Ntim	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	LSO, Consultant, Mayor, DDMINEPAT, DDMINEDUB	Call to Tender	25,970 .685	02.05.2012	04.05.2012
Construction of 02 classrooms at GS Shie	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	LSO, Consultant, Mayor, DDMINEPAT, DDMINEDUB	Call to Tender	16,000	02.05.2012	04.05.2012
Maintenance of Nwa-Jah-Ngomkow earth road (11Km)	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Coouncil Engineer	LSO, Consultant, Mayor, DD MINEPAT, ,DDMINEE, PNDP.	Call to Tender	18,000	02.05.2012	04.05.2012
Grading of Ngom (Sabongari) – Shie road	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	LSO, Consultant, Mayor, DDMINTP, DDMINEPAT	Call to Tender	4,500	02.05.2012	04.05.2012
Construction of a block of two classrooms at GSS Lus	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	LSO, Consultant, Mayor, DDMINEPATDDMINE DUB	Call to Tender	15,000	02.05.2012	04.05.2012
Construction of two classrooms at GS Manang (council assistance to the PTA)	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	LSO, Consultant, Mayor, DDMINEDUB DDMINEPA, DDMINTP	Call to Tender	3,500	02.05.2012	04.05.2012

Construction of 02 classrooms at GS Mbat (council assistance to the PTA)	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, -Mayor, - DDMINEPAT, DDMINTP, DDMINESEC	Call to Tender	3.500	02.05.2012	04.05.2012
Construction of two classrooms at GTC KOffa (council assistance to the PTA)	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, -Mayor, - DDMINEPAT, DDMINTP, DDMINESEC	Call to Tender	3.500	02.05.2012	04.05.2012
Construction of two classrooms at GSS Kom (council assistance to the PTA)	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, -Mayor, - DDMINEPAT, DDMINTP, DDMINESEC	Call to Tender	3.500	02.05.2012	04.05.2012
Construction of two classrooms at GS Nguri (council assistance to the PTA)	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, -Mayor, - DDMINEPAT, DDMINTP, DDMINESEC	Call to Tender	3.500	02.05.2012	04.05.2012
Construction of two classrooms at GSS Ntong (council assistance to the PTA)	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, -Mayor, - DDMINEPAT, DDMINTP, DDMINESEC	Call to Tender	3.500	02.05.2012	04.05.2012
Construction of two classrooms at GS Nkot (council assistance to the PTA)	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, -Mayor, - DDMINEPAT, DDMINTP, DDMINEDUB	Call to Tender	3.500	02.05.2012	04.05.2012
Construction of two classrooms at GS Nkwi(council assistance to the PTA)	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, -Mayor, - DDMINEPAT, DDMINTP, DDMINEDUB	Call to Tender	3.500	02.05.2012	04.05.2012
Rehabilitation of 02 classrooms at GS Adere((council assistance to the PTA)	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, DDMINEPAT- Mayor, DDMINTP, DDMINEDUB	Call to Tender	4.200	02.05.2012	04.05.2012

Rehabilitation of 02 classrooms at GS Sa'am((council assistance to the PTA)	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, DDMINEPAT-Mayor, DDMINTP, DDMINEDUB	Call to Tender	3.950	02.05.2012	04.05.2012
Rehabilitation of 02 classrooms at GS Lih (council assistance to the PTA)	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, DDMINEPAT-Mayor, DDMINTP, DDMINEDUB	Call to Tender	3.750	02.05.2012	04.05.2012
Development of a master plan for development of the Nwa urban space	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, DDMINEPAT-Mayor, DDMINDU	Call to Tender	4.000	02.05.2012	04.05.2012
Construction of Nwa Community radio building and installation of existing equipment	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, DDMINEPAT,DDMINT P, DDMINCOM -Mayor,	Call to Tender	28,840	02.05.2012	04.05.2012
Construction of ten (10) 8m ³ biogas energy generation plant; 01 per Ardorate	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, DDMINEPAT,DDMINE E, -Mayor,	Call to Tender	8.500	02.05.2012	04.05.2012
Provision of basic needs to vulnerable people (20 physically challenged, 10 blind, 50 orphans, 12 street children, plus 40 bags of fertiliers	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, DDMINEPAT-Mayor,	Call to Tender	30.940	02.05.2012	04.05.2012
Scholarship to further college education for 17 and 03 at higher education for Mbororo children of poor background	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, DDMINEPAT,DDMINE SECDDMINDUB, - Mayor,	Call to Tender	3.300	02.05.2012	04.05.2012
Provision of 60 benches to GS Shie	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, DDMINEPATDDMIND	Call to Tender	1.800	02.05.2012	04.05.2012

						UB				
Provision of 60 benches to GS Kom	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, DDMINEPATDDMIND UB	Call to Tender	1.800	02.05.2012	04.05.2012
Provision of 60 benches to GS Bom	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, DDMINEPATDDMIND UB	Call to Tender	1.800	02.05.2012	04.05.2012
Provision of 60 benches to GHS Nwa	01.04.2012	30.06.2012	01.05.2012	30.05.2012	CDO, Council Engineer	-LSO, DDMINEPATDDMIND UB	Call to Tender	1.800	02.05.2012	04.05.2012

SECTION SEVEN: MONITORING AND EVALUATION

Monitoring is a systematic continuous collection and analysis of data about the progress of a project or program. It is a tool used at all the stages of a project to measure impact in the project cycle. Evaluation on the other hand is a process which objectively and critically assesses the relevance, effectiveness and impacts of activities.

It is therefore important and necessary to assess the impacts of the CDP on the target population of the council area after the implementation of the AIP through an elaborated M & E plan. This plan include a follow up team (Steering committee), Indicators for monitoring and evaluation, Follow up plan, tools and monitoring frequency, Review mechanism of the CDP and preparation of the AIP, Information plan and communication on the implementation of the CDP

7.1 Composition, allocation of Steering Committee of the CDP

M&E of the CDP takes place from the grassroot/community level to the council level. At the Village level, Follow-up Committees were elected by the villagers to ensure the follow-up of proper execution of projects in their respective communities. Members of these committees are presented in the annex.

At the council level, a follow-up committee comprising of the following:

Chairman **Lord Mayor**

Secretary **Mr. Taku Christian (CDO)**

Members **Mr. Jigem Samuel, Mrs. Fumfe Florence, Mrs. Sakame Dorothy and Mrs. Martima Rakiyatou Moussa.**

This committee was appointed by a Municipal Decision N° 09/2012 of 17 April 2012. This committee shall assist the council in preparing and planning for the appraisal of the CDP, and update all data to facilitate strategic planning. This committee is the watchdog of the CDP from its elaboration to the execution phase. It is therefore an organ that will ensure the CDP is implemented fully. The table below summarise the role of the various committees responsible for the M&E of the CDP

Table 27: Follow-up committees of the CDP

Organ	Role	Means of communication	Time frame
CDO	<ul style="list-style-type: none"> - Analyze the inputs, output, outcome and impacts of all projects envisaged in the AIP using objectively verifiable indicator, means of verification, assumption and risk as in the LFM. - Informs all sector services involved on the venue of implementation and the time frame of such activity. 	<ul style="list-style-type: none"> - Reporting to council, - Report to PNDP and all sector services involved in the AIP. - Supply M&E tools to the steering committees and follow up committees. - Letters 	Before, During and after implementations.
Steering committee	Assess the inputs and impacts of all projects.	Letters to plan for Analyzing Reporting	During implementations
Sector Service Heads	Measure the impacts of all projects by using objectively verifiable indicators	Letters to Analyze	During and after implementations

Village steering committees	Follow up planned actions at village levels	Letters.reporting to the council	During and after implementations
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7.2 Indicators for monitoring and evaluation

Indicator for monitoring and evaluating the annual investment plan are clearly stated in the logical frame matrix of this CDP. The indicators are set to measure up with the sectorial policy of the various sectors. These are the indicators that will be used to assess the evolution of various projects and activities executed. At the end they will be able to evaluate the level or rate of realisation of various activities by comparing what is done as to what was expected to be realised.

7.3 Follow up plan, tools and monitoring frequency

The follow up plan shall consist of field visits to appraise on-going activities. During these visits, various reports and minutes of the consultative boards and the steering committee will be presented. The consultative boards will be doing the follow up at the level of villages where projects are executed, whereas the steering committee shall do the general follow up at municipal level. The LSO shall supervise the work of the steering committee on a monthly basis, to ensure that the plan is properly implemented. The essence of the follow-up is to;

- Ensure that activities were realised according to schedule ;
- Detect dysfunctions and correct them;
- Permit a better appropriation of beneficiaries;
- Regularly collect data.

7.4 Review mechanism of the CDP and preparation of the AIP

The steering committee shall meet every month at the council premises to assess the activities of the previous month and plan activities for the coming month. This process will go on for the entire year and at the end of the year, the steering Committee, the Council executive, sector service Heads and other identified stakeholders will meet to assess the last AIP and validate a new AIP for the coming year.

7.5 Information plan and communication on the implementation of the CDP

Upon completion and approval of the CDP, a date to communicate the CDP plan will be agreed between the LSO, the mayor, PNDP and the DO. The secretary of the follow up committee convenes meetings every month for the assessment and adoption of new plans for the month. The secretary is required to send out invitations for meeting to all members at least one week to the date arranged. The implementation of the CDP will be assessed through regular monthly and quarterly meetings.

During the participatory monitoring, information relating to the execution of the elaborated plan will be collected. This would include:

- The putting in place of a monitoring document conceived by local stakeholders in collaboration with the LSO team. The said document will be appended to the agreements and contracts signed within the framework of the execution of various projects. It will include among others indicators accepted by all the parties involved, the schedule and monitoring stakeholders;
- Adoption and dissemination of the monitoring document;
- Collection and analysis of data collected in the field.

Evaluation gives a picture of the projects executed at a given moment of its execution process. Evaluation will take place at the end of the action which will permit the observation of short-term consequences and the ex-post evaluation which will take place well after the end of the action and concerns medium and long term effects (impacts).

SECTION EIGHT CONCLUSION

Nwa Council has a very diverse and rich biophysical milieu with the climate, soils, hydrology and relief which favours both primary and secondary sector activities. The socio-economic milieu is very rich and diverse with a very young and active population; rich ethnic and clan mixed that cohabit peacefully. There are quite a good number of training institutions to build the intellectual capacity of the council at secondary school level, however, there are very few or no institutions for post secondary and professional training in the municipality. The economic activities of the municipality are mainly agrarian. There is quite an active commercial sector and a vibrant financial sector animated mainly by MFI and Credit unions and money transfer agencies.

The council as an institution is well organised, though the staff and the councillors are still to better understand and assume their role in decision taking for the socio-economic development of the areas. The council has a good number of assets that needs better management and upgrading to enable the council fully assume its responsibilities in a decentralised state.

The problems/challenges of the council area per sector have been diagnosis in a participatory manner and the beneficiaries have identified their own contribution to resolve these problems. All the stakeholders are now required to put all hands on deck for a greater achievement of local development in the municipality.

SECTION NINE: BIBLIOGRAPHY

1. Facts about the clan of Mfumte (Ngenge Julius Bolar; June 2006)
2. Nwa Council Monographic Studies (**HELVETAS**)

VULNERABLE PERSONS NKOT (GAM) VILLAGE

A) Death & Dumb (17)

C) Physically Challenged or Cripple (09)

Mayuka Roberto	
Mayuka Cristabel	Esther Samda
Ali Musana	Chamgbuin Fincham
Njonya Calip	Alice Teken
Dango Linus	Bargot Cyprian
Magresta Garimb	Fai Christopher
Buinda Christain	Nemsefor Susan
Buinda Olando	Yefak Gideon
Chaterlina Ndi	Johnson Bany
Frincah Quapsin	
Francisca Rimndus	D) Epilepsy (05)
Yang Cosmos	King Bonjop
Yambuin Elvis	Enoch Tangiri
Fai Ndandi	Elvis Njigamko
Ta Johnas	Bonjap Blessing
Bonjap Grace	Bongjap Kingsley
B) Blindness (07)	
Ngenau Celina	Kasu Ephraim
Jyegop Johnson	Francis Kangha
Rebecca Basijo	Vanson Jebuin
	Bonyap Johnathan

A) ORPHANS NTEM VILLAGE (24)

B) Disabled (02)

Ndi Berneue	Toukwan Alenxander
Ndi Ita	Mfabe Alfred
Beri Ndi	
Doglas Mebuen	C) Aged (17)
Dorcas Mebuen	Tukwa Miriam
Chaneline Mebuen	Mombuin Margeret
Belinda Kaye	Njifonsi Pauline
Kaye Emeline	Komboh Rose
Kaye Fabine	Moya Regina
Kaye Olbright	Wayam Miriam
Taku Clovis	Mungwen Adama
Taku Boris	Hadija
Cletur Taku	Monica Madam
Blessing Taku	Andrew Njinno
Sylvain Gachu	Regina Njinno
Amidel Kari	Tukwa Elizabeth
Delphine Kari	Dudu Oumarou
Nfor Bianchi	Kari Gladys
Nfor Brain	Njifonsi Nathaniel
Jato Julius	MNbomto Solomon
Adela Nforfe	Megan Solomon
Vera Nforfe	
James Nforfe	

VULNERABLE PERSONS IN SIH VILLAGE

A) Orphans (46)	Kani Edward
Wasnda Prosper	Chumfor Nelson banfen
Fumkwi Ruth	Benfen Celestine
Fumkwi Bongwi Mirabel	Banfen Richard
Lemngong Brigitte	Nemchak Fedeline
Lemngong Gayouness	Nemchak Sylvia
Mandong Anester	Nemchak Clarisse
Soji Chumtan Favour	Banke Fredereick
Soji Yakfor	Banke Mirabel
Soji Mami	Wafese Roland
Wringang Friday	Sanjoh Rose
Ngritmen Sescwi	Njaphek Mirabel
Ngritmen Julius	Njaphek Patience
Ngritmen Matenuia	Wafese Loveline
Rimlak Blessing	Wafese Lyzet
Wafese Roger	Wafese Briane
Wafese Silars	Wafese Blessing
Wafese Collete	Kakwi Melody
Wafese Pascaline	Kakwi Micca
Wafese Pascaline	Feretor Njilak
Wafese Melanine	Evans Njilak
Njilak Godlove	Shadrack Njilak
B) Epilepsy (01)	D) Crippled (02)
Ndumchak Walters	Jumain Anna
	Londe Marry

C) Deaf & Dump (02)	E) Blindness (01)
Samkwi John	Kanchang Celina
Monica Lackwi	

VULNERABLE PERSONS IN NGOMKOW

A) Deaf & Dumb (02)	B) Blindness (02)
Muhmadou Sule	Busi Suzan
Chuda Ernest	Lambi Elizabeth
	C) Mentally Challenged (01)
	Philip Mbang

VULNERABLE PERSONS IN BANG VILLAGE

A) Widows (14)	B) Disabled (03)
Martha Kwonchi	Fon Fondu Martin
Nshie Mary	Solomon Nformi
Nshie Agnes	Ma Lebi Esther
Mienkio Monica	(C) Mentally Challenged (01)
Nweze Celina	Mfibi Florence
Ma Tabitha Nweko	(D) Deaf & Dumb (01)
Lebi Saphiria	Nwenko Tabitha
Jiloh Frida	(E) Blind (01)
Konah Misparine	Kwonchi James
Nformi Mariams	(F) Aged (12)
Dziza Rosa	Susana Nsongu
Kubi Mary	Nwenji Elijah
Nshe Agenes	Meran Ghagha
Konah Eunice	Nfeshie Rosa
(G) Orphans (11)	Fon Martin

Monichu shalotte	Tabitha Nwenkwe
Nwefe Noami	Nformi Solomon
Newfe Shallot	Finke Isaiah
Newfe Emmanuel	Ndi Ezekiel
Nshie Blessing	Nwhushie Joseph
Njashic Sejoh	BiYeh Matthew
Jiloh Carcheine	Kwonchi Lazarus
Bubi Hanson	
Giamgo Desmond	
Reloh Shutnorrays	
Nwefe Shantine	

VULNERABLE PERSONS IN NYANG-NTONG VILLAGE

A) Aged (05)	(D) Widows (14)
Lacken Christina	Gemchurt Anesta
Banbuin Deko	Nkenmum Christina
Tatchi Mariam	Nkagyah Gladys
Funking Bebe	Sackda Nicoline
Fekmum Christina	Wamuin Alina
(B) Blind (03)	Wamuin Assina
Nchauntan Abraham	Nguibon Dinna
Ngwebuin Dina	Nguibon Lucina
Saguim lazarus	Changit Alina
(C) Disabled (03)	Wunda Mistina
Gabshey Odilia	Wunda Lucina
Eggi Mumini	Numnjoh Sabina
Wambuin Emmanuel	Fegyen Celica
	Finchurt Margarete

(E) Orphans (32)	Dungmuin Celine
Gemnsart Edwin	Sackda Isreal
Gemnsart Clifford	Sackda Element
Gemnsart Frewill	Sackda Zephaniel
Gemnsart Edith	Audu Deric
Gemnsart Elen	Karini Abiba
Gemnsart Elson	Nkenmuin Materchia
Gemnsart Elila	Nkenmuin Clarine
Gemnsart Oga	Numnjoh Julius
Nguibon Blessing	Numnjoh Christina
Finchurt Charity	Numnjoh John
Finchurt Evon	Numnjoh Standly
Finchurt Dekfet	Fegyen Exodus
Fichurt Kumfet	Fegyen Rose
Dungmuin Gideon	Fegyen Victorine
Dungmuin Godplan	Kenyam Clatus
Dungmuin Chilom	

VULNERABLE PERSONS IN KOM

A) Crippled (02)	C) Deaf & Dumb (01)
Nkupkwo Nhota Peter	Nkupkwo William
Nwefa Lazarus	D) Blindness (02)
B) Epilepsy (02)	Deloh Ngukwi
Zecloh Gladness	Nji Ngi Zinsu
Deloh Emmile	

VULNERABLE PERSONS IN NCHA VILLAGE

A) Orphans (78)	Limbeng Katgon	Evette Emmanuel
Bunglap Mangkup	Limbeng Ngwugeih	Friday Emmanuel
Kuptup Joseph	Lenlack Jacob	Sunday Emmanuel
Kuptup Precious	Lenlack Sayar	Chalotte Victor
Idrisu Jubaitou	Kamfan Kengwei	Nwunkiom Happy
Idrisu Ilihou	Bikong Fihnay	Nwunkiom Cogang
Idrisu Safiatou	Finteld Godwill	Nwunkiom Ernestin
Idrisu Urira	Finteld Rejoice	Odette Banarbas
Idrisu Hamadou	Finteld Michak	Dorothy Banarbas
Kemjoh Sylvian	Finteld Abenego	Gapshiel Banarbas
Kemjoh Blessing	Finteld Metocila	Lackbit Banarbas
Shebeng Love	Bongwan Simon	Gapgup Francis
Shebeng oliver	Tongko Kevis	Ganglock Bangsat
Fangbeng Wilfred	Tongko Sunday	Ganglack Blessing
Fangbeng Genesis	Tongko Unity	Ganglack Quinta
Fangbeng Fahgwei	Tongko Godgift	Kamfam Friday
Fangbeng Kindness	Luten Sunday	Kamfam Goodness
Fangebng Tapnet	Luten Kiebeng	Kamfam Omega
Gapsah Anointing	Luten Friday	Kamfam Delphine
Gapsah Mayah	Weitlack Soverine	Kamfam Precious
Numkan Lembeng	Weitlack Sarah	Shadrack Njamvop
Kaned Gospel	Gapkwag Mercy	Mechark Njamvop
Kanted Healer	Gapkwag Magdalen	Lulack Lackbiam
Bengshi Titus	Nwunkiom Apolo	King Kindness

King Mavis	Nwunkiom Beatrice	Nwunkiom Patience
King Linda	Nwunkiom Gideon	
B) Blindness (11)		
Lemptuch Joshua	Susana Coaco	Kuptup Cecilia
Amina Kucup	Frida Bangmit	Mathaline Shelack
Ezeba Tahto	Solomon Kwagang	Rangsah Exekiel
Nacina Solomon	Kamfan George	

VULNERABLE PERSONS IN GAMFE VILLAGE

A) Widows (53)	Felack Meriana Lackwu	Rimah Tabitha
Gapnging Cecilia	Nchumkwu Paulina	Susana Gecheh
Sulimah Dinna	Chuingse Esther Kayeh	Gaji Elizabeth
Gimardze Marhalia	Mengsebuin Christiana	Nwenkeng Florence Yuruchu
Nzarteng Julia	Ndanah Emilia Liwah	Bokou Helena Mabah
Yambuin Monica	Juliana Kari	Bumuh Mary Farwi
Nyangayi Catherine	Serah Nwangong	Mumuh Sabina
Nwenbue Magdaline	Regina Yenzes Jontim	Rinda Paulina Mohvem
Njomah Lydia Taku	Francisca Dzefakwi	Gapnging Mary yereh
Ma Mary Buinwi	Memba Paulina	Kardunhah Paulina
Ma Anna Choug	Ngatop Julia Ntareh	Ngarzak Helena Jipse
Helena Ngwesoh	Mary Saidou	Njapnze Asina Jimah
Memba Sabina Magwe	Lydia Ngweteng Buebue	Felack Cecilia
Tanwi Mary	Kondu Margarete Biseh	Nzawu Patience Ntala
Dzemu Susan	Mahateng Francisca	Mamba Elizabeth
Yugom Paulina	Florenca Yengeh	Mamba Christiana
Martha Adamu Derda	Njang Francisca	Ngwebub Elizabeth

Lonji Geneca	Rimteh Marthalia Jator	
B) Deaf & Dumb (09)		
Jumban Esther	Tantoh Peter	Deckban Sevelin
Manag Lucas	Boblah Johnathan	C) Epilepsy (02)
Gihmangih Patience	Nsashi Durcas	Jonjoh Martha
Gang J. Stephen	Facknwi Victor	Nsatah Matheu

VULNERABLE PERSONS IN KWAK VILLAGE

A) Aged (51)	Webnda Martha	John Laklem
Gablak Noah	Kumlak Martha	Monica Laklem
Mulak Andreas	Fanni Jain	Fanni Monica
Mbukchi Stephen	Gablak Dinna	Thomas Lakmfem
Andrew Rimlak	Elizabeth Changkong	Susan Jumbam
Fabuinkwi Moses	Bibi Zacheus	Anna Chumfor
Yambuin Emmanuel	Kwangfis Arosa	Alina Taffi
Jumntan Philemon	Kachapke Samson	Laklong Marthalina
Katam Jonathan	Laklong Joseph	Bankwi Gorage
Njoya John	Zacharia Dictar	Gabuin Paulina
Bebnjoh Linus	Febsi Zacharia	Cabuin Arosah
Kayu Elizabeth	Kataria Febsi	Ringkwu Alina
Magdalene Fuinkan	Fon Isiah Hamlak	Ringwwu Rebecca
Katam Tabita	Mbuchi Rachel	Fanjoh Elizabeh
Kachapke Susan	Mullaa Emelia	Kakium Lusina
Buinguin Zachaus	John Lacklem	Febi Katalina
Mekwi Abel	Sabinna Gabtan	Amos Njomuh
Famoh Sanmon	Peter Gabuin	
B) Disabled (02)	C) Blind ness (03)	D) Mentally Chanlenged (01)
Lakfem Ettiene	Mbuckchi John	Wirmuh Jacob

Kayu Elizabeth	Mulak Emilia	
	Kumlak Martha	
E) Widows (33)		
Gabuin Paulin	Paulina Yoyou	Kayu Elizabeth
Nwengong Lydia	Febi Caterine	Fuinkan Magdaline
Kuemplak Lydia	Mulak Veronica	Kakwim Lucina
Njapchak Merena	Febi Anna	Jubam Susana
Ringkwi Allina	Girguit Winifred	Bebngoh Christian
Gemlak Mariam	Changkong Elizabeth	Fanjoh Nwande Elizabeth
Ringkwi Rebecca	Kumlak Martha	Renna Buinchi
Kwangfis Arosa	Gabntan Sabina	Mbockchi Victorine
Wepnda Martha	Chumfor Anna	Pollina Serbuin
Gablak Dinna	Yechi Martina	Unity Kemlak
Fanni Filshia	Sabina Gabton	Olivia Kemlak

VULNERABLE PERSONS IN NYURONG VILLAGE

A) Widows (05)	Bitu Manu	B) Deaf & Dumb
Susana Mukum	Marie Mong	Jarinwi Noline
Ngenchio Marthar	Christain Burochack	

VULNERABLE PERSONS IN NGURI VILLAGE

A) Orphans (08)	Ndishua Hucbet	B) Widows (05)
Ndoko Christopher	Bonsi Peace	Ma Rebecca Neshie
Ndoko Blessing	Yangnwi Philemon	Chebi Bridget
Kuptup Cecilia	Ndishua Mohammed	Ma Melang
Mathaline Shelack	Ndishua Stephan	Buisinjoh Sabenna
Rangsah Exekiel		Ndoko Sabenna
Ndishua Samuel		
Serah		

INVENTORY OF VULNERABLE POPULATION PER VILLAGE

Name	Aged(>60 yrs)	Widows	Orphans	Mentally handicapped	Physically handicapped				Jobless youths
					Epilepsy	Blind	Lame	Deaf & Dumb	
GOM									
ROM			06			01	02	03	
BOM									
NKOT						07	09	17	
MANANG	12	47	35						
MBAT									
JUI	26	27	63	02		05	07		14
KOFFA	30	22	09				10		
BANG	12	14	11	01		01	03	01	06
MBALLA									
MBAH									
MBEPI	26	27	16	02			02		
KOM					02	02	02	01	
ADERE									
LUS									
BITUI									
NCHA			78			11			
NGUNG									
NTONG	20	52	32			02	08		32
FAAM	28	47	43						
SIH			46		01	01	02	02	
KWAK	88	33		01		03	02		

KING									
YANG	08	14	32			03	08		
KWAJA	35					10			
SAAM									
NGOMKOW				01		02		02	
LIH									16
NGOM(Sabongari)	17	53	45	02	01	07	02	02	11
NYURONG		05					04	01	
NWAT									
NKING		07	19						
MBIRIKPA									
NGU	11	10	25				07		14
NGURI		08	16				03		
NWANTI		08	10						08
NTEM	17		24				02		
GWEMBE- JATOR									
GAMFE-KURT			53		02			09	
NWA									
MBEM									
MFE									
NTIM		11	03				03		
TOTAL									124